

FINANCIAL TIMES

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NATO ALLIANCE

Integrated command is vital, says UK

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Table with exchange rates for various countries including Australia, Canada, Denmark, etc.

World News

Reagan calls on Canada to ratify trade pact

President Ronald Reagan issued a strong appeal for the ratification of the US-Canada free trade agreement...

Gaza shootings

Troops shot and wounded six Palestinians after Israel lifted a five-day curfew in the occupied Gaza Strip...

Serbian victory

The leader of the Kosovo Communist Party, Mrs Kacusa Jasari, has offered to resign following months of tensions between the ethnic Albanian majority and the Serbian minority...

Kohl arms pledge

Mr Helmut Kohl, the West German Chancellor, reaffirmed his support for continued deployment of nuclear weapons in Western Europe...

SA bans extremists

The South African Government banned an extreme right-wing movement, the Blanke Bevrydings Beweging, in the aftermath of a mass killing in a Pretoria street...

Brazil strike ban

The Brazilian Government was preparing an emergency law to declare illegal the weak-kneed strike by 45,000 oil industry workers...

Gumbatta in Punjab

Four Sikh separatist extremists and two policemen were killed in an hour-long gunbattle near Amritsar in northern Punjab state...

Red Cross abduction

A Swiss delegate of the International Red Cross was abducted by gunmen in south Lebanon yesterday, the first such kidnapping of a Westerner for six months...

Seoul march riot

Thousands of farmers marching on Seoul's US Embassy were surrounded by riot police and repelled by charges of beating into a bloody uprising in South Korea eight years ago...

Rebels shoot 7

Seven people were shot dead in and around Colombo, the Sri Lankan capital, as Marxist rebels of the People's Liberation Front pressed ahead with a campaign to topple the Government...

UAE air crash

An air force helicopter crashed at al-Owar, near Dubai, killing 15 servicemen and three crewmen in the United Arab Emirates...

Sicilian missiles go

US experts at the Comiso military base in Sicily began removing the first batch of medium-range missiles set for destruction under last year's US-Soviet arms agreement...

Manuscript record

The original handwritten manuscript of one of the world's most depressing books - Franz Kafka's 'The Trial' - was sold in London for a record £1m (\$1.6m) four times the previous record...

Business Summary

Fridrichs to chair European Airbus

Hans Fridrichs, 57, former West German economics minister and banker, was named chairman of the European Airbus at a meeting of ministers in London which discussed plans to restructure the venture...

GRAND MET, the British drinks and hotels group, refused to concede defeat in the battle to control the Irish whiskey firm of Irish Distillers, saying it would appeal against a takeover panel ruling which favoured French rival Pernod...

RUPERT Murdoch's News International has launched a cash bid for the 68 per cent of William Collins it does not already own. The offer values Collins, the international publishing company, at £230m. Page 21

NESTLE, multinational foods group, became the first big Swiss-owned company to abandon the national discrimination against foreign shareholdings by opening its registered shares to purchase by foreign investors with immediate effect. Page 21

BRITISH Aerospace is expected to sign a major firm contract for the full-scale development of the European Fighter Aircraft along with its partners in the project in West Germany, Italy and Spain, with their respective Governments. Page 25

CAMPBELL SOUP, largest producer of canned soups, announced record sales and operating results for the first quarter with sales boosted by a 21 per cent increase in operating earnings at Campbell USA. Page 22

UNITECH, UK electronics components manufacturer and distributor, agreed to pay \$27m (£180m) for Veeco Instruments, a larger US-based power supplies company which makes about half of its profits in Japan. Page 25

YOYO, Sweden's motor, energy and food company, announced that it had lifted a third-quarter profit after financial losses of 1.7 per cent to SKr1.64bn (\$265m) compared with SKr1.608bn for the same period of 1987. Page 21

GPA, the aircraft leasing group based at Shannon in the Irish Republic is signing a contract with United Airlines to buy its entire fleet of DC-8 aircraft in a deal estimated to be worth \$500m. Page 7

CITICORP, the New York-based banking group has been forced to rationalise its international Asian equities business because of low levels of international dealing volume. Page 27

BANK LEU, major Swiss bank, has completed a private placement of shares in a move which many bank industry observers interpret as an attempt to head off an unwelcome takeover bid. Page 26

WESTAC Banking Corporation, largest of Australia's 'Big Four' trading banks in terms of global assets, reported a 69 per cent leap in after-tax profits to a record A\$692.7m (\$320m) and a hefty pay-out to shareholders. Page 23

ERICSSON, Swedish telecommunications and electronics group, achieved its best ever results for a third quarter and expects to make a profit for 1988 amounting to at least SKr1.7bn (\$270m) before appropriations and taxes. Page 24

HONG KONG and Shanghai Hotels, hotel group subject to a hostile takeover bid from local entrepreneur Mr Lo Yuk Sui's Cathy City, has come out with a bullish profit forecast and an estimate of the company's net asset value. Page 24

Bhutto seeks right to form government

By David Housego and Christina Lamb in Lahore

MS BENAZIR Bhutto, leader of the Pakistan People's Party, yesterday urged the country's President to call on her to form a government after her party won the largest number of seats in Wednesday's general election - but narrowly failed to secure an absolute majority...

Nawaz Sharif, the chief minister of the Punjab, won 54 seats. With neither party holding a clear overall majority, the balance of power in the new parliament lies with the smaller parties and the independents. Of these, the Mohajir Qami Movement, which represents migrants from India, won 13 seats in Karachi and Hyderabad in the southern Sindh province. Independents won 25 seats. Even before the results were declared the two main parties began talks with the minor parties and independents aimed at forming a coalition. But the President and the army were expected to support a government formed by the Alliance...

not to press these charges, fearful of jeopardising progress towards democracy after 11 years of virtual military rule. In several Punjab constituencies, the margin of Alliance victory was so small that a recount was likely. Ms Bhutto called some of her advisers to Karachi to consult with them over the results and clarify the constitutional position over forming a government. Another striking feature of the election was the defeat of all but two of the ministers associated with the late President Zia ul-Haq, Islamic funda-

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Benazir Bhutto listens to election returns yesterday

Central banks mount worldwide effort in support of dollar

By Simon Holberton, Economics Staff, in London

THE WORLD'S major central banks yesterday mounted their biggest support operation for the dollar since January after the US currency began to fall sharply in Europe and New York. By the close of trading, however, it remained unclear whether yesterday's efforts would prove sufficient to change the market's bearish view of the US currency and instil in it the necessary caution that the dollar could rise, as well as fall.

The dollar rebounded by about 2 pennings and 1 yen after the Federal Reserve, the US central bank, together with the most European central banks - including the Bundesbank, its West German counterpart, and the Bank of England - launched a series of forays into currency markets. European central bankers said the intervention amounted to about \$1bn. Earlier in Tokyo, the Bank of Japan, the Japanese central bank, reportedly sold yen for dollars in an attempt to support the US currency.

Central bankers said this scale of intervention was the largest support effort mounted for the dollar since central banks mounted a defence of the US currency in the first week of January this year. They pointed out that intervention to restrain the dollar appreciating during the summer was bigger than yesterday's efforts. The dollar has been under pressure since Vice President George Bush was elected US President last Tuesday. The key concerns of the currency markets are that Mr Bush's mandate is insufficient to allow him to attack the US budget deficit and that there has been an apparent halt to the process of debt adjustment between the US, Japan and West Germany.



Mr Greenspan's evidence was significant because it brought home clearly how the Fed sees the issues. European monetary officials said that central banks were concerned yesterday by the speed at which the dollar fell and by the strength of the selling pressure. They said it was not a matter of the level of the dollar per se, but the conditions prevailing in the market. One central banker said Mr Greenspan "is not going to get a fiscal response overnight and that leaves only one or two things left in your armoury."

Lithuanians threaten to join Baltic nationalists

By Quentin Peel in Moscow

THE SOVIET leadership yesterday sought to quell the growing nationalist revolt in its Baltic republics as Lithuania threatened to join Estonia in rejecting changes to the Soviet constitution. The Praesidium of the Supreme Soviet in Moscow, the country's highest constitutional body, declared that a move by Estonia earlier this week to demand a veto right on adopting national legislation was "at variance with the provisions of the current constitution."

Big US insurer sues RJR over planned buy-out

By James Buchan in New York

THE SEETHING discontent of America's top three investors, sued RJR Nabisco over its proposed leveraged buy-out. The suit, filed in New York Supreme Court yesterday, is the strongest action yet by a professional investor against speculation on Wall Street. Mr John Crendon, MetLife president, warned that the trend to "larger and more complicated transactions and megadeals is posing a real threat to the integrity of the capital markets in this country."

MetLife yesterday accused management of the tobacco and food group of cynically breaking faith with its lenders by launching its unprecedented \$20.9bn offer for the company. The buy-out proposal, which envisages adding billions of dollars in new debt to the company, caused a sharp drop in RJR's credit-worthiness last month and wiped \$1bn off the \$5bn value of its existing bonds, MetLife said. "To wantonly destroy the value of long-term debt is to jeopardise the future of our capitalist system," Mr Crendon said.

The suit is the second launched by angry bondholders at RJR and its chief executive, Mr Ross Johnson. On Wednesday, the IPT Industrial and financial services group sued for damages and the restitution of losses on RJR bonds held by its insurance subsidiary, The Hartford. But the move by MetLife, a publicity-shy mutual company

with more than \$115bn of America's insurance and pension contributions invested in financial markets, sent a chill through Wall Street. RJR common stock, which has risen more than 50 per cent at the prospect of a competitive takeover battle, plunged by 8 3/4% to \$80 1/2 in morning trading. The sharp fall in RJR stock came despite competing offers of \$22 a share from the Johnson group, allied with the Shearson Lehman investment bank, and \$90 a share from Kohlberg Kravis Roberts, Wall Street's leading leveraged buy-out firm. There were also reports yesterday that the Wall Street firm of First Boston and interests related to Chicago's Pritzker family want to enter the bidding for RJR before a deadline set by the company's non-management directors expires today. These reports could not be confirmed.

In its suit yesterday, MetLife said it had taken losses of about \$60m when the price of its \$340m face-value in RJR bonds collapsed with the announcement of the Johnson plan last month. Mr Crendon said the management group, which will own a big share of the heavily indebted company after the buy-out, had "in effect misappropriated" more than \$1bn in bondholders' property. Mr Crendon said MetLife had done well on its holdings of RJR stock but the purpose of the lawsuit was to protect creditors. MetLife, which has some \$60bn invested in investment grade corporate bonds, would take action to prevent the "reckless devaluation of long-term bonds." Lex, Page 20

Thatcher calls for 'breathing space' to tackle US deficit

By Peter Riddell in Washington

THE US budget deficit is "tackable" and the incoming Bush Administration should not be hurried into producing its approach, Mrs Thatcher said yesterday in a statement of strong support for the President-elect. Her appeal for a breathing space for the new Administration, made in a series of US breakfast television interviews, was welcomed by President-elect Bush during 90 minutes of discussions at the end of her two-day visit to Washington. According to British officials, Mr Bush reaffirmed his determination to tackle the deficit and he endorsed Mrs Thatcher's comments. In marked contrast with the concern about the level of the dollar expressed in Washington on Tuesday by Chancellor Helmut Kohl of West Germany, Mrs Thatcher pointedly refused to discuss recent developments in foreign exchange markets.

Instead, Mrs Thatcher pursued her longstanding policy of strong public support for the US Administration, partly to ensure continued British influence in private. She was sure the Bush Administration would deal with the deficit "in due time in a measured and responsible way." She did not think Mr Bush and his advisers should be hurried and was non-committal about how a reduction might be achieved. "They must have full time to consider how they are going to deal with it with Congress," she said. At a later press conference Mrs Thatcher stressed that the budget deficit must be seen against the background of "a very strong US economy with inflation not re-emerging." She noted that the deficit was only a small proportion of gross domestic product, but the trouble was that US net savings were small, which had an effect on the rest of the world.

Mrs Thatcher repeatedly praised Mr Bush for what he had done as vice president and for his "very wide knowledge." She said she was impressed by "the steady and workmanlike approach of the transition which gave grounds for confidence" and she looked forward to a continuity of purpose and policy. British officials hope that the visit will help ensure the same close relationship with the Bush Administration that Mrs Thatcher has had with President Ronald Reagan. During their talks yesterday morning, which also involved Mr James Baker, the Secretary of State-designate, Mrs Thatcher said there was broad agreement over a wide range of international and economic issues.

MARKETS

Table with market data including Sterling, Stock Indices, and Interest Rates.

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EUROPEAN NEWS

Kohl defends N-arms deployment

By David Marsh in Bonn

MR HELMUT KOHL, the West German Chancellor, yesterday reaffirmed his support for continued deployment of nuclear weapons in Western Europe. He said their role could only be reappraised when all danger of war had disappeared.

In a speech to parliamentarians at the meeting of the North Atlantic Assembly in Hamburg, Mr Kohl came down firmly on the side of Mr Rupert Scholz, his Defence Minister, in ruling out the idea of a "zero option" eliminating short-range nuclear weapons in Europe.

"That would be a decisive

step towards the denuclearisation of Europe, which we do not want," he said.

However, Mr Kohl carefully avoided any reference to Nato plans to bring in new forms of short-range weapons in West Germany in the 1990s.

These plans are opposed above all by Mr Hans-Dietrich Genscher, the Foreign Minister, as well as by the parliamentary opposition and large sections of public opinion.

The US and Britain are calling for existing Nato nuclear weapons to be upgraded around the middle of the next decade to maintain deterrence,

which in military circles is thought to have been weakened by the agreed elimination of medium-range missiles in Europe.

A split in the Atlantic alliance is looming over the issue. Without modernisation of the present US Lance missiles of 1200km range stationed in Western Europe, the Americans fear that denuclearisation would take a step towards becoming reality.

Mr Kohl took oblique issue with recent remarks opposing Lance modernisation made recently by Mr Genscher. He said West Germany's security

interests would not be served by unilaterally giving up "significant components of our (defence) potential."

There were no signs that the Soviet Union had slowed down modernisation of its own weapons systems, he said, citing the latest review of the London-based International Institute for Strategic Studies.

Referring to East-West talks in Vienna which Bonn wants to give a speedy mandate to new conventional arms negotiations, Mr Kohl said "the final questions" on giving a mandate for the new talks now had to be settled.

Kosovo chief offers to stand down

By Judy Dempsey in Belgrade

THE LEADER of the Kosovo Communist party, Mrs Kacusa Jasari, has offered to resign following months of tensions between the ethnic Albanian majority and the Serbian minority. But she has insisted on remaining in the top leadership.

Mrs Jasari, who took over the leadership last year, said Mr Arsin Viasi, a former party chief, would also resign from the leadership but would remain on the central committee of the Federal Party.

The Serbian minority in the region, backed by Mr Slobodan Milosevic, Serbia's powerful and popular leader, had demanded the resignation of both Mrs Jasari and Mr Viasi on the grounds that they did little to protect Serbs from alleged intimidation by the ethnic Albanians.

The proposals are seen as a compromise aimed at reassuring the minority that Kosovo's leaders will quash any Albanian nationalism directed against the Serbs.

At the same time, Mrs Jasari's proposals attempted to reassure the ethnic Albanian population that the Kosovo party is not yet entirely under the control of the Serbian party leadership in Belgrade.

Bulgaria celebrates an old tradition of Jewish freedom

By Judy Dempsey in Belgrade

AS Germany last week awkwardly commemorated Kristallnacht, which heralded the destruction of European Jewry, so this week for the first time the Bulgarian authorities are celebrating the saving of the Bulgarian Jews from death.

But for some of those Jews who survived in Bulgaria, the presence of US, Israeli and other leading members of the international Jewish community for the round table celebration in Sofia this week will be little more than an exercise in public relations.

It can do little to revive the long tradition in Bulgaria of a rich Judaeo-Hispanic culture and its Ladino language.

The original Sephardic Jewish settlers came from Spain, which expelled them during the 15th century. Many were forced to travel eastwards to seek a new life in Greece, Turkey or Bulgaria.

And it was in Bulgaria, which was under Ottoman Rule until 1878, that the 25,000 Jewish newcomers mixed easily with the indigenous Armenians, Turks, Greeks and Bulgarians.

The Jewish population worked mostly in commerce or trade, like the father of Elias Canetti, the Nobel Prize Winner for Literature, who spent

part of his childhood in the old Habsburg city of Ruse, in the north of the country. Today, few of the local Ruse inhabitants can recall the Canetti or the other Jewish families.

Those families, along with other minorities, were granted complete freedom of religion and equality, as laid down in the Constitution of 1878. But the rise of Hitler threatened

not carried out.

Instead, after protests by the local population and endless negotiations by Bulgarian officials, King Boris III deported the Jews to villages - partly to acquiesce to the Germans, but more to save the Jews.

Bulgaria's Jewish population today is no more than 5,000. Many Jews left immediately after the war, uncertain about the future and free to travel to Palestine.

When Stalin launched his anti-Zionist campaign, which was slavishly copied in some parts of Eastern Europe, the Bulgarian Jews believed there would be a backlash in Sofia, by then firmly under Communist rule.

Those who remained attempted to preserve their centuries-old Judaeo-Hispanic culture and the Ladino language which is now spoken by a tiny percentage of the Jewish community. But Jewish life and the memory of an old Jewish culture are fading away.

Better relations with Israel might halt the inevitable decline. Like the rest of Eastern Europe (except Romania), Bulgaria broke off diplomatic relations with Israel after the 1967 Six Day War. But it now joined the Axis powers against the Allies.

European Diary



Bulgaria

this relaxed atmosphere.

Under pressure from the Nazis, and much to the disgust of many Bulgarians, anti-Jewish laws were introduced in 1940 and re-enforced after March 1941 when Bulgaria joined the Axis powers against the Allies.

Some of the Jews, including the 25,000 Askenazis who had sought refuge in Bulgaria after fleeing from other East European countries, were deported to villages throughout the country.

Elderly Jews in Sofia say that the Bulgarian authorities were under immense pressure from Hitler to deport the Jews after joining the Axis.

In return for supporting Germany, with whom the country had close trading links in the 1930s, the Bulgarian authorities demanded the re-annexation of western Thrace from Greece and Macedonia from Yugoslavia, territories which were regarded as Bulgaria's historic frontiers.

The 11,900 Jews from these regions were sent to Treblinka and other death camps. But the Jews in Bulgaria were spared.

Even after June 1942, when Mr Peter Gabrovski, the then Minister of the Interior was asked, under the instructions of Germany, "to solve the Jewish question," the orders were

The wife of Mr Yitzhak Shamir, the Israeli Prime Minister who is of Bulgarian origin, recently visited the country. Last month, Mr Ariel Sharon, the Israeli Minister of Industry and Trade, held talks with senior Bulgarian officials on improving trade contacts.

It is perhaps ironic that the tolerant policy and image of one of the few European countries which can boast of protecting and saving its Jewish population during the war suffered a serious setback during the early 1980s.

In an attempt to forcibly assimilate the large Turkish minority, the Bulgarian authorities have forced the Turks to change their names, Turkish-language newspapers and schools have been closed and even the existence of a Turkish minority was, and continues to be, officially denied.

This policy is in sharp contrast to the enormous and popular support given in the early 1940s to save the Jewish population.

France to boost spending on regional development

By George Graham in Paris

THE FRENCH Government has decided to boost spending on regional development projects by FF11.5bn (\$4.8bn) over the next five years.

The money will finance more than half the development contracts signed with each of the 22 regional councils in mainland France and the four councils in the overseas territories.

The bulk of the spending will go towards transport projects, with FF11bn destined to improving the road network of the Ile de France region surrounding Paris, and a special effort devoted to the northern region of Picardy.

In total, FF23.2bn will be devoted to transport and communications infrastructure, FF6bn to employment and economic development, FF8bn to research and training and FF11.9bn on "concerted regional development".

Regional projects, representing the central government, must now negotiate the details of the development contracts with the regional councils. These negotiations may prove difficult, since only two of the

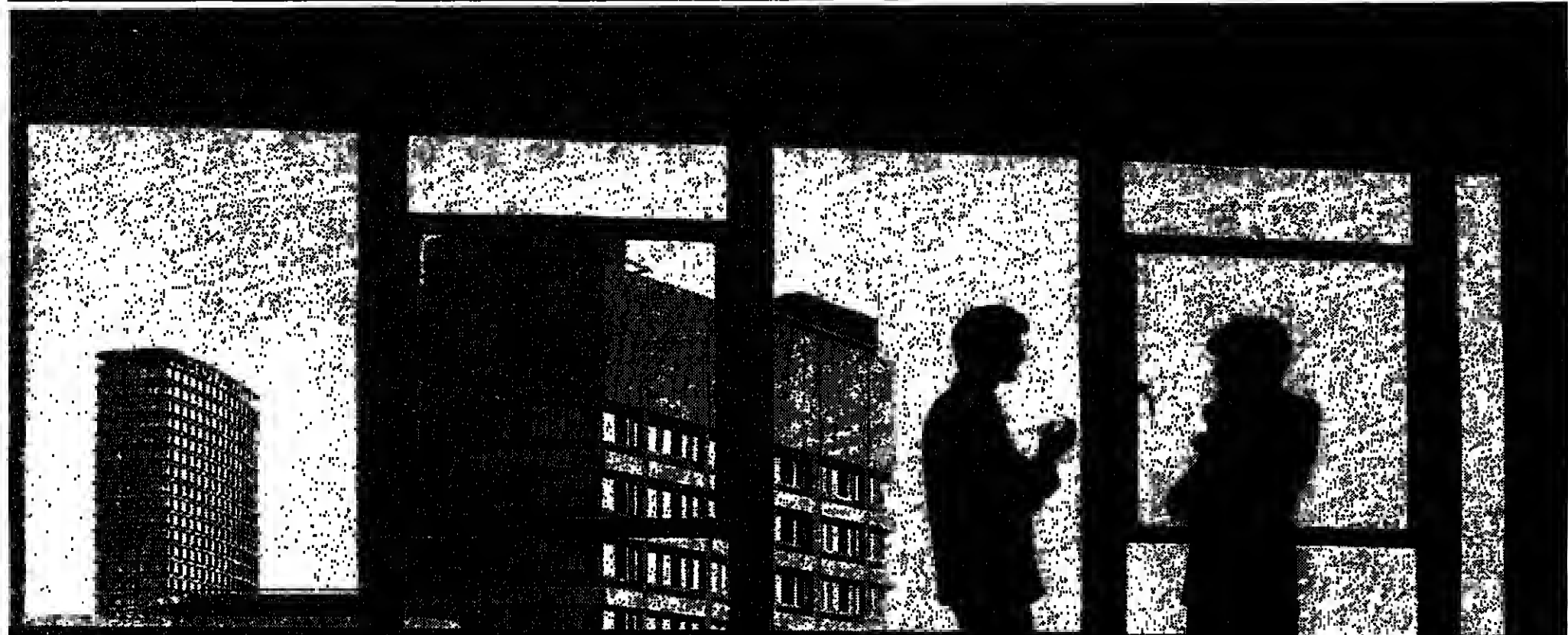
mainland councils, Nord-Pas de Calais and Limousin, are controlled by supporters of the Socialist Government.

Picardy, which has battled for the express rail link between Paris and the Channel Tunnel to pass through its capital Amiens, is to have its line, although no date is fixed.

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18th November, 1988

EUROPEAN NEWS

Swiss resist EC pressure over 40-tonne trucks

By William Dullforce in Geneva

SWITZERLAND IS standing firm on its refusal to open its highways to 40-tonne heavy lorries from the European Community despite Wednesday's vote in the Commission to take retaliatory action. Mr Adolf Ogi, the minister in charge of transport, yesterday pointed out that the Parliament's vote - 260 to seven in favour of retaliation - was only advisory. He believed several EC governments would be more understanding.

However, Mr Ogi warned his compatriots, Switzerland would have to propose very quickly temporary solutions for carrying the heavy freight by rail. Swiss roads are barred to vehicles above 28 tonnes.

The Commission, urged on by its road hauliers, has called on Switzerland to open a north-south transalpine road corridor between West Germany and Italy for 40-tonne lorries. It has so far been highly sceptical of offers of rail transport.

For the longer term the Swiss Government, under pressure from its environmentalists and the Alpine cantons, proposes to build a new combined road-rail route that would carry heavy trucks through Switzerland on railway wagons.

But this route, which would necessitate the drilling of a new, long tunnel, is most unlikely to be ready before the year 2010. The Commission wants a co-ordinated EC transport system in place by 1993 to match the inception of the single internal market.

During the debate in Strasbourg, European MPs suggested retaliation against Swiss hauliers who operate lorries of up to 40 tonnes on EC roads from a 10km strip inside their frontier exempted from the 28-tonne limit.

The Commission is due to open formal talks on north-south road transit with Switzerland, Austria and Yugoslavia in January. Austria already allows 39-tonne lorries to transit by the Brenner pass. Yugoslav accepts 40-tonners but is tough on quotas and border controls.

Power struggle looms as Italy's top union boss quits

By John Wyles in Rome

SQUARE-JAWED and sporting a perennial crew-cut, Antonio Pizzinato seems to have stepped out of one of the Soviet Union's more inspirational propaganda posters. But after a steady campaign of complaints that his leadership was anything but inspirational, he decided yesterday to step down after less than three years at the top of Italy's largest trade union confederation, the once all-powerful CGIL.

He jumped before he was finally pushed out by a revolt among the union's leadership, and his departure could signal a damaging battle for power between its rival ideological and political camps.

The union, one of Europe's largest with a membership of 5m, now faces a leadership vacuum at a time when it has to lead crucial negotiations for public employees and agree with Confindustria, the employers' organisation, on the future of wage indexation.

Technically, Mr Pizzinato has put his resignation in the hands of the union's 170-strong

directory which will meet on Monday and is thought likely to accept it. His decision feeds a crisis which has been maturing within the CGIL since 1984 when, under pressure from the Communist Party, it broke with the other two smaller confederations, CISL and UIL, to oppose a weakening of the *scala mobile* (wage indexation) system which was ultimately endorsed by a referendum.

While in many respects CGIL's crisis is inseparable from the general loss of power and effectiveness of trade unions in other large European industrial democracies, there are also peculiarly Italian aspects to its problems.

Of key importance has been the extraordinary revival in confidence and financial strength of Italian private industry which has steadily increased the authority and independence of management in spheres once the subject of collective bargaining.

At the same time, the nation's industrial workforce, once the backbone of the CGIL, has declined by more than 1m, while a parallel boom in services jobs has largely eluded union organisation. Forty two per cent of its members are pensioners and even young industrial factory workers have resisted recruitment - one recent survey said that only 10,000 out of 800,000 workers on training schemes had opted for union membership.

Mr Luciano Lama, who led the CGIL for 17 years until 1966 and hand-picked Mr Pizzinato as his successor, observed that union strength had been sapped in Italy by a decline in collective values in favour of an individual search for prosperity and advancement. "This is destroying the solidarity which underpinned the union which I led," he said.

The CGIL, moreover, has been infected by the Italian Communist Party's tormented decline and the Socialist Party's aggressive ambitions to replace it at the head of the Italian left. The confederation emerged from a series of post-



Pizzinato: hand-picked

war schisms dominated by Communists, but with a sizeable Socialist minority which occupies about 40 per cent of leadership posts. Relations between the two narrowly avoided a rupture in 1984 over the attack on wage indexation led by Mr Bettino Craxi, the then Socialist Prime Minister.

Since then, flagging energies have been more devoted to mediating between rival factions on strategies than to repairing faltering relationships with the rank-and-file.

Against this background, Mr Pizzinato's leadership has too often seemed uncertain and lacking in direction. "He has not been up to the challenge," says Mr Antonio Lettieri, who heads the CGIL's public employees' section and comes from the left of the union which began pushing for a new secretary-general at the beginning of October. This rallied broad Communist support and last month Mr Pizzinato, a life-long Communist, was being kept in office by Socialist votes.

But Socialist support was finally withdrawn this week when Mr Ottaviano Del Turco, Mr Pizzinato's deputy, openly signalled his backing for Mr Bruno Trentin for the leadership. Mr Trentin, a 62-year-old former leader of the metalworkers, has always had a broad following in the union as a leader of its left faction, but his path to the top job in 1986 was blocked by the immensely powerful Mr Lama. He is now most likely to succeed Mr Pizzinato as a transitional figure capable of keeping the CGIL on track while attempts are made to map out a proper strategy.

But many will feel that Mr Pizzinato is being made the scapegoat for a deeper malaise. During his period in office he has had to cope with militant grassroots revolts on the railways, at airports and in the schools reflecting years of neglect by the CGIL.

The culmination of his woes, however, was this summer's negotiation with Fiat, the ancient CGIL enemy, which resulted in an agreement with the CISL and the UIL and which the largest confederation decided at the last moment not to sign, although it is helping to apply it.

Mr Pizzinato was not running these negotiations but the debacle left the union looking weak and contradictory and he is now paying the price.

Guidelines on franchise operation promised soon

By Tim Dickson in Brussels

THE RAPIDLY expanding number of European franchise operations will soon be given clear guidelines on how to avoid falling foul of the EC's competition rules.

The European Commission hopes to adopt its long-promised "group exemption regulation" on franchise agreements at its next meeting. This will replace its case-by-case approach with a system whereby businesses will be granted protection against Article 85 of the Treaty of Rome if they fulfil certain conditions.

A crucial development was the European Court judgment in favour of Pronuptia, which justified many of the apparently anti-competitive features of a franchise agreement on the grounds that franchising as a form of business activity deserves to be encouraged. Pronuptia was cited by the Commission earlier this week when it announced that it had reached a franchise agreement with Service Master had submitted.

The Service Master standard-form agreement prevents franchisees setting up outlets in other member states and seeking customers outside their allocated territory - prohibitions which result "in a certain degree of market-sharing". While such clauses will be permitted in the new regulation, the Commission will not allow situations where franchisees are barred from selling to unsolicited customers from other countries.

'Mafia resurgence' worries Italian MPs

By Our Rome Correspondent

LEADING Italian politicians have reacted with alarm to a warning from Mr Domenico Sica, the country's new anti-Mafia Commissioner, that organised crime has taken "total possession" of parts of Sicily, Calabria and Naples.

Not a man given to exaggeration, Mr Sica's earlier attestation to the parliament's anti-Mafia committee was an authoritative judgment of the extent of the organised crime problem after a three-month period of discussion with police and magistrates involved in a daily battle against it.

In the wake of Mr Sica's warning, the Socialist Party is

urging the replacement of some regional prefects in Western Sicily while the Republicans say its need for current investigations into 1,000 local government officers in Campania, Calabria and Sicily.

As from yesterday, Mr Sica's own contribution to the anti-crime struggle becomes more significant with the passage of a measure giving him powers of investigation and co-ordination, denied to the first Italian Anti-Mafia Commissioner, General Alberto Dalla Chiesa, who was assassinated in 1982.

But Mr Sica stressed this week that a key element missing from the new law is the power to assure protection and resettlement under new identities for so-called *pentiti* - members who give evidence against the organisation.

Referring to the "very serious situation" in parts of Sicily, Calabria and the Naples area, Mr Sica asserted that "in some parts the territorial possession is total," - clearly implying that politicians, bureaucrats and possibly the police may be in thrall to the Mafia. Anyone doubting this, added Mr Sica, must also believe unjustifiable the "suffocating apparatus" of police escorts and general protection which surrounds the represen-

Setback for Government over L480bn allocation

By John Wyles

THE ITALIAN Government's hopes of keeping its majority together during voting on the 1989 budget have been jolted by a first defeat under the new system of public voting on financial issues in the lower house of Parliament.

Late yesterday evening 36 Christian Democrats and one Socialist voted with the opposition in favour of allocating an additional L480bn (2204m) to the "agricultural solidarity fund". The defeat came only a few hours after Mr Giuliano Amato, the Treasury Minister, had spoken about the greater political security he was enjoying following last month's abolition of secret voting on a range of matters.

Nevertheless, the ease with which the dissidents could be identified prompted Mr Sergio Mattarella, the Minister responsible for relations with Parliament, to draw an obvious conclusion. "Coldiretti has voted with the opposition," he said, referring to the national organisation of small farmers. This drew angry protests from some of the deserters yesterday, but many do owe their seats to farm lobby support.

Walesa ready for TV debate with official

By Christopher Bobinski in Warsaw

MR LECH WALESA has said he is ready to take part in a debate on Polish television with Mr Alfred Miodowicz, head of the official union movement and a member of the Communist Party-politburo.

The Solidarity leader, who wants the terms of the meeting arranged by Mr Janusz Onyszkiewicz of Solidarity, said yesterday in Gdansk that Polish television had suggested November 30.

The proposal came from Mr Miodowicz this week. It would be the first time since the movement was banned in 1981 that Mr Walesa would have a chance to present on television his demand for the legalisation of Solidarity.

The debate would also be the first time the two men will have met. Mr Walesa has several times this autumn rejected suggestions from the official unions who claim the support of 7m members that the two sides meet privately to discuss differences. Solidarity has held that no such meeting was possible until the official unions came out in favour of the right of other unions to organise in Polish industry.

Meanwhile, Archbishop Bronislaw Dabrowski, secretary of the Polish Bishops Conference, issued a statement blaming the authorities for the continuing failure to convene a long-awaited round table

Aeronautical research plan hits heavy weather

By William Dawkins in Brussels

EUROPEAN Commission plans for an Ecu60m (230m) pilot scheme for advanced aeronautical research yesterday ran into objections from at least five EC governments. A majority of research ministers meeting in Brussels felt that backing aeronautics was outside the Commission's powers because of the collaborative links with defence. But they decided to put off their decision until next month.

The objectors included Ireland, whose neutrality makes it especially sensitive about any Commission attempt to finance defence research, Britain, West Germany, France and Spain, the main partners in the Airbus consortium, are also understood to fear that such a scheme might worsen already tense relations with the US over European public support for aircraft production.

The aeronautics plan, first tabled last summer, would back collaborative research into subjects such as fuel efficiency and new materials and is intended to be the precursor of a much larger scheme. Brussels is planning to fund it from a pair of existing technology programmes: Euram in advanced materials and Brite in industrial technology.

These have a combined Ecu500m budget, which is due to receive an initial approval from ministers next month. Critics of the aeronautics plan want it shelved until next year when the EC is due to reassess its whole strategy for research and development.

Ministers did give the preliminary go-ahead yesterday to a research collaboration scheme to take place over the next four to five years. They include an Ecu30m scheme to encourage member states to share each other's large laboratories and other scientific facilities, Ecu50m for agricultural technology and Ecu5m to help economic scientists work in other EC countries. They now need to be cleared by the European Parliament before final adoption.

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Notice to Holders of

ALZA Corporation

5-1/2% Convertible Subordinated Debentures

Pursuant to Section 1208(b) of the Indenture dated as of May 8, 1987 relating to the 5-1/2% Convertible Subordinated Debentures (the "Debentures") of ALZA Corporation ("ALZA"), this notice is to advise holders of the Debentures that ALZA and Bio-Electro Systems, Inc. ("BES"), a newly formed Delaware corporation, have filed a registration statement with the United States Securities and Exchange Commission relating to a rights offering by ALZA and BES to ALZA stockholders.

Under the terms of the planned rights offering, ALZA stockholders would receive one right for each share of ALZA common stock owned as of the record date. Eight rights would be required to subscribe for one "Unit" and the subscription price is expected to be between \$10 and \$11 per Unit.

Each Unit would consist of one share of BES Class A Common Stock and one five-year ALZA warrant to acquire ALZA Class A Common Stock. The offering would consist of approximately 4,150,000 Units. The record date to receive rights is expected to be one day before the date on which the Securities and Exchange Commission declares the registration statement effective, and is presently anticipated to be in mid-November. The rights and the prospectus for the offering are expected to be issued on the day after the record date, and the rights would expire three weeks later.

It is anticipated that the rights would trade on the American Stock Exchange during the subscription period. It is also expected that the Units would be listed on the American Stock Exchange. The BES Class A Common Stock and the ALZA warrants included in the Units would trade only as units until two years after the closing of the offering. At that time, the shares of BES Class A Common Stock and the ALZA warrants would trade separately and the warrants would become exercisable.

It is anticipated that a minor reduction in the conversion price of the Debentures would result from the proposed rights offering. Debentureholders will be informed of any such price adjustment by publication after the conclusion of the offering.

The rights offering may be followed by an underwritten offering of any unsubscribed Units through a syndicate managed by Merrill Lynch Capital Markets. If an underwritten offering occurs and if the price of the Units sold in the underwritten offering is less than the subscription price, the subscription price would be reduced to equal the public offering price and the difference, with interest, would be refunded to subscribers.

The rights offering may be withdrawn if the aggregate gross proceeds of subscribed Units are less than \$30 million and would be withdrawn if the aggregate gross proceeds of all Units to be sold in the rights offering and the underwritten offering, should it occur, are less than \$30 million. If the rights offering is withdrawn, all subscription payments would be refunded, with interest, and an additional \$25 per Unit would be paid to subscribers.

The registration statement covering the Units has not yet become effective. The Units covered by the registration statement may not be sold nor may offers to buy the Units be accepted prior to the time the registration statement becomes effective. This notice shall not constitute an offer to sell or the solicitation of an offer to buy nor shall there be any sale of the Units covered by the registration statement in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

ALZA Corporation

OVERSEAS NEWS

Gorbachev Delhi visit to underline special relations

By K.K. Sharma in New Delhi

PRESIDENT Mikhail Gorbachev of the Soviet Union arrives in New Delhi today to begin a three-day visit which will be his second trip to India in two years.



Gorbachev (above) and Gandhi: four bilateral agreements

The two leaders will try to emphasise their relationship in their talks, although the occasion for the visit is the end of a highly successful year-long Soviet cultural festival in India.



Indian and Soviet officials have said that both leaders will assess what progress has been made in improving bilateral relations and their effort will be to take the Delhi Declaration further forward.

In concrete terms, this will mean there will be at least four bilateral agreements signed while Mr Gorbachev is in New Delhi, the most important of which will be on Soviet construction of two 1,000-MW nuclear plants at sites in southern India.

Another agreement will be on increasing electricity generation capacity - there is an acute power shortage in the country. Agreements are also expected on transfer of technology and on improving cultural relations.

The character of the visit has already been set with a trade protocol signed this week which provides for a two-way turnover of Rs70bn (£2.5bn) in 1989, a 35 per cent increase over the estimated turnover for this year.

South Africa bans fringe right-wing organisation

By Anthony Robinson in Johannesburg

THE South African Government yesterday announced the banning of an extreme right-wing fringe organisation the Blanke Bevrydingsbeweging (BBB or White Freedom Movement).

The mass shooting of blacks in the heart of the nation's capital by a self-proclaimed white extremist has triggered off widespread demands for the Government to be seen to be acting impartially to stamp out violence from both ends of the political spectrum.

left-wing organisations, mostly linked to the United Democratic Front.

Its reluctance to clamp down equally hard on the AWB, led by Mr Eugene Terreblanche, reflects the Government's belief that despite all its propaganda against the African National Congress as a terrorist organisation, its real fear is of doing anything which would unleash armed white extremists, many of whom are either ignored by, or members of, the police and security forces.

language trampled on. Meanwhile the judge in the long running Delmas treason trial yesterday ordered the release of three of the 19 black radicals on trial on treason and murder charges arising out of the 1964 revolt which erupted in the Vaal Triangle around Johannesburg in September 1984.

having ruled that "the UDF was the internal realm of the ANC and was conceived, nurtured and directed by it". Apart from treason and subversion, several of the accused face charges of murder arising from the killing of black community councillors by enraged black mobs allegedly egged on by the accused.

Taipei opens way for old guard to go

By Bob King in Taipei

TAIWAN'S Executive Yuan (Cabinet) has approved a bill that allows for the retirement, voluntary and otherwise, of members of parliament and other national representatives who last stood for election decades ago.

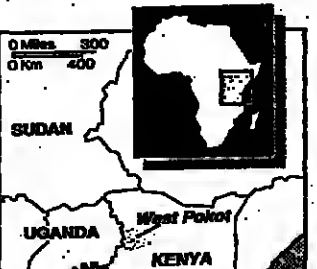
A SEEMINGLY straight forward decision about whether or not to build a new cement plant in Africa, an intensely political matter.

Cement-makers count cost of bureaucracy

Julian Ozanne reports on the Kenyan cement industry's battle against price control

But export prices have collapsed in the past five years because of worldwide cement dumping, and markets have been allowed to increase by only 11 per cent in seven years.

Until early this year, Bamburi's ex-factory selling price had been allowed to increase by only 11 per cent in seven years.



shareholders can not be expected to invest further in Kenya unless there is a guarantee on pricing and a positive outlook into the future.

The treatment of the cement industry has been a very bad example to foreign investors. From budget to budget we don't know whether things are going to suddenly change and we can't make long term projections.

In the meantime, the cement companies have had to shoulder the burden of increased costs themselves and they began eating into their capital.

Bamburi has also been hampered by substantial exchange losses on the repayment of foreign loans because of the depreciation of the Kenyan shilling.

And the Kenya Association of Manufacturers recently called for the abolition of price controls describing them as having "created monopolies, caused disruptions in production, decreased Kenya's export competitiveness, encouraged hoarding, delayed investment in new or expanding businesses, and created an unnecessary, costly, unresponsive bureaucracy."

Swapo ready to sign a peace accord

By Jim Muir in Nicosia

THE South-West Africa Peoples Organisation, the Namibian nationalist guerrilla group, said yesterday that following agreement on a timetable for a Cuban troop withdrawal from Angola it was ready to sign a formal ceasefire with South Africa to end the war in Namibia.

Gunmen kidnap Red Cross Swiss in south Lebanon

By Jim Muir in Nicosia

A SWISS delegate of the International Red Cross was abducted by gunmen in south Lebanon yesterday, the first such kidnapping of a Westerner for six months.

Peres claims PLO distorts UN resolution

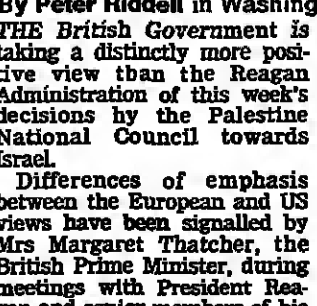
By Peter Riddell in Washington

MR SHIMON PERES, the Israeli Foreign Minister, said yesterday that Palestinian leaders had distorted and destroyed a UN resolution implying recognition of Israel when they voted to endorse it at a meeting in Jerusalem.

US and Britain take divergent views of Palestinian issue

By Peter Riddell in Washington

THE British Government is taking a distinctly more positive view than the Reagan Administration of this week's decisions by the Palestine National Council towards Israel.



Assad: needless concession

During a series of early morning interviews with the US television networks, Mrs Thatcher argued that the vote by the council, the Palestinians' parliament in exile, appeared to recognise Israel's right to exist by accepting United Nations resolution 242.

recognised the independent Palestinian state proclaimed by Mr Yassir Arafat, the PLO chairman, on Tuesday.

Singapore levy upsets business

By Jim Muir in Nicosia

SINGAPORE business leaders have criticised a government move to increase a levy on businesses that employ foreigners, saying it would raise costs steeply.

Swapo ready to sign a peace accord

Mr Hamutenya told Nampala, the Swapo news agency, in Luanda that the world was now waiting for South Africa to keep its word to give independence to Namibia, a vast, mineral-rich territory controlled by Pretoria since World War I.

Gunmen kidnap Red Cross Swiss in south Lebanon

Mr Peter Winkler was intercepted and dragged from his Red Cross vehicle by three gunmen near the big Palestinian refugee camp of Ain al-Hilwe, on the city's eastern outskirts. He was forced into his green BMW and driven off at speed.

Peres claims PLO distorts UN resolution

He said they had changed the meaning of the resolution by linking it to a demand for Palestinian self-determination and in doing so had closed the door to talks with Israel.

US and Britain take divergent views of Palestinian issue

During a series of early morning interviews with the US television networks, Mrs Thatcher argued that the vote by the council, the Palestinians' parliament in exile, appeared to recognise Israel's right to exist by accepting United Nations resolution 242.

Singapore levy upsets business

Mr Lim in Hua, president of the Singapore Chinese Chamber of Commerce and Industry, said a better way to control the influx would be to limit work permits. The SICC said the Government could instead implement a graduated system that would increase the levy on companies with a higher percentage of foreign workers.

Swapo ready to sign a peace accord

The Nampala report was teleaxed to Reuters in Lusaka from Swapo headquarters in the Angolan capital.

Gunmen kidnap Red Cross Swiss in south Lebanon

Both Mr Coleridge and the UNRWA officials were released after heavy pressure on the kidnappers from Palestinian and Lebanese groups, fearful that international aid

Peres claims PLO distorts UN resolution

Israel says the Palestine Liberation Organisation might try to exploit the demand for self-determination to claim all of what was once Palestine, including Israel. Israel has told its ambassadors abroad to help combat an image of PLO moderation it fears the meeting may have produced.

US and Britain take divergent views of Palestinian issue

In particular, Mrs Thatcher argued in Washington that the

Singapore levy upsets business

Mr Stephen Lee, president of the Singapore National Employers Federation, said textile, wood and metal industries would be hurt and he urged the Government to reconsider the levy.

Swapo ready to sign a peace accord

Security Council Resolution 435 passed in 1978 is the United Nations blueprint for Namibian independence which was due to have been implemented from November 1.

Gunmen kidnap Red Cross Swiss in south Lebanon

Mr Adamishin told a news conference the Angolan Government had a programme for a political settlement of its own domestic conflict with Unita rebels that could be implemented if outside interference in the country was halted.

Peres claims PLO distorts UN resolution

Mr Peres said the resolution "is really a definition of 242. It really kills it," he said. "This is not acceptance of 242 but rejection of 242, using the title and changing the content entirely. In so doing they are closing the door to negotiations."

US and Britain take divergent views of Palestinian issue

Mrs Thatcher has qualified her response to the Algiers decision by insisting that it needs to be looked at "carefully". She said it was very difficult yet to read all the small print.

Singapore levy upsets business

Mr Chum, who is now under virtual siege at his Seoul home from daily demonstrations, appears to have been told that legal action against him will be considered by the Government unless he changes his attitude.

Swapo ready to sign a peace accord

The Angolan Government had a programme for a political settlement of its own domestic conflict with Unita rebels that could be implemented if outside interference in the country was halted.

Gunmen kidnap Red Cross Swiss in south Lebanon

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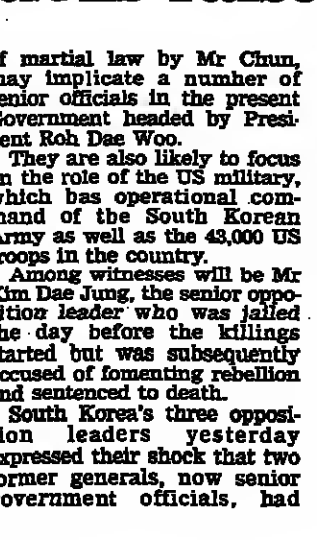
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US and Britain take divergent views of Palestinian issue

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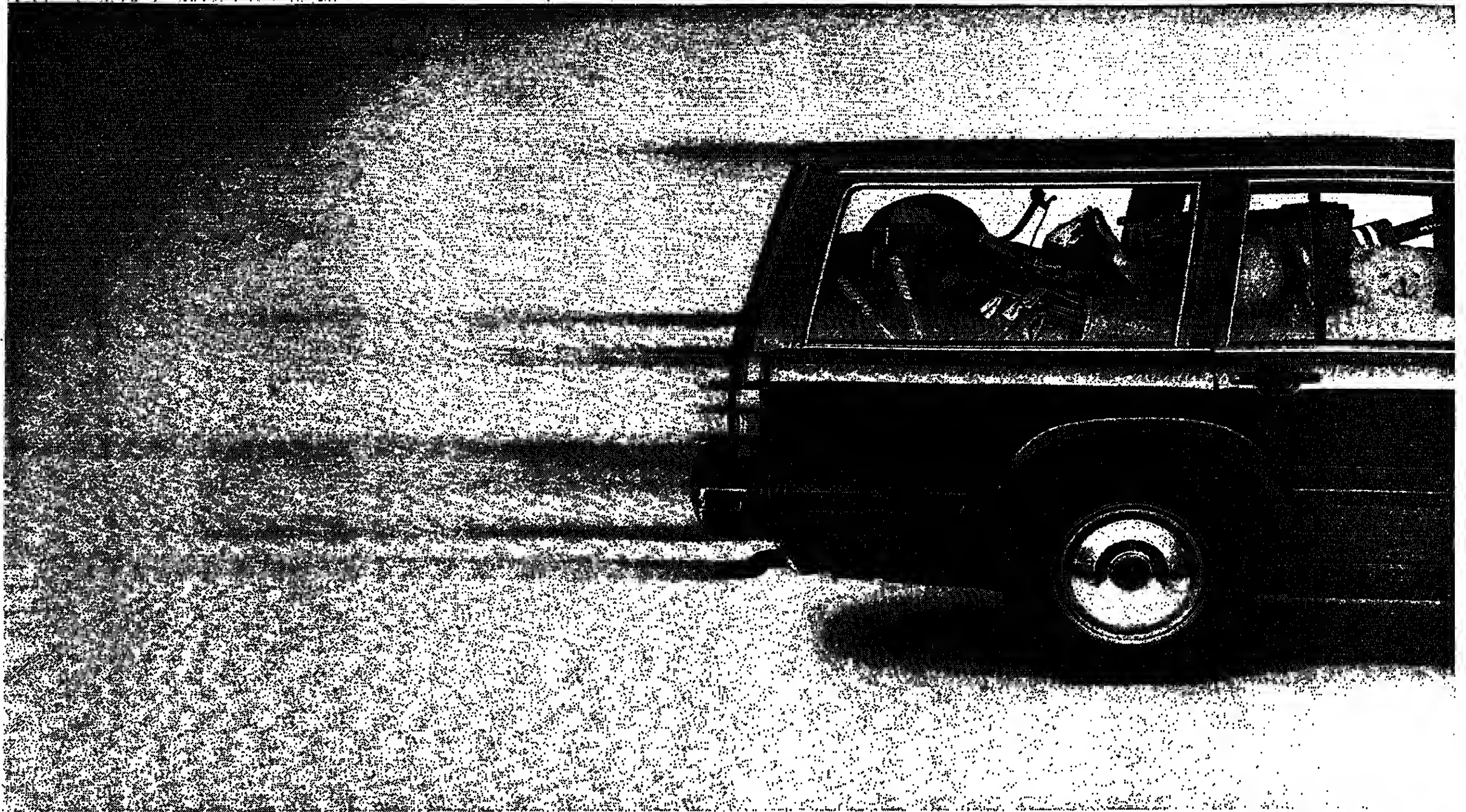
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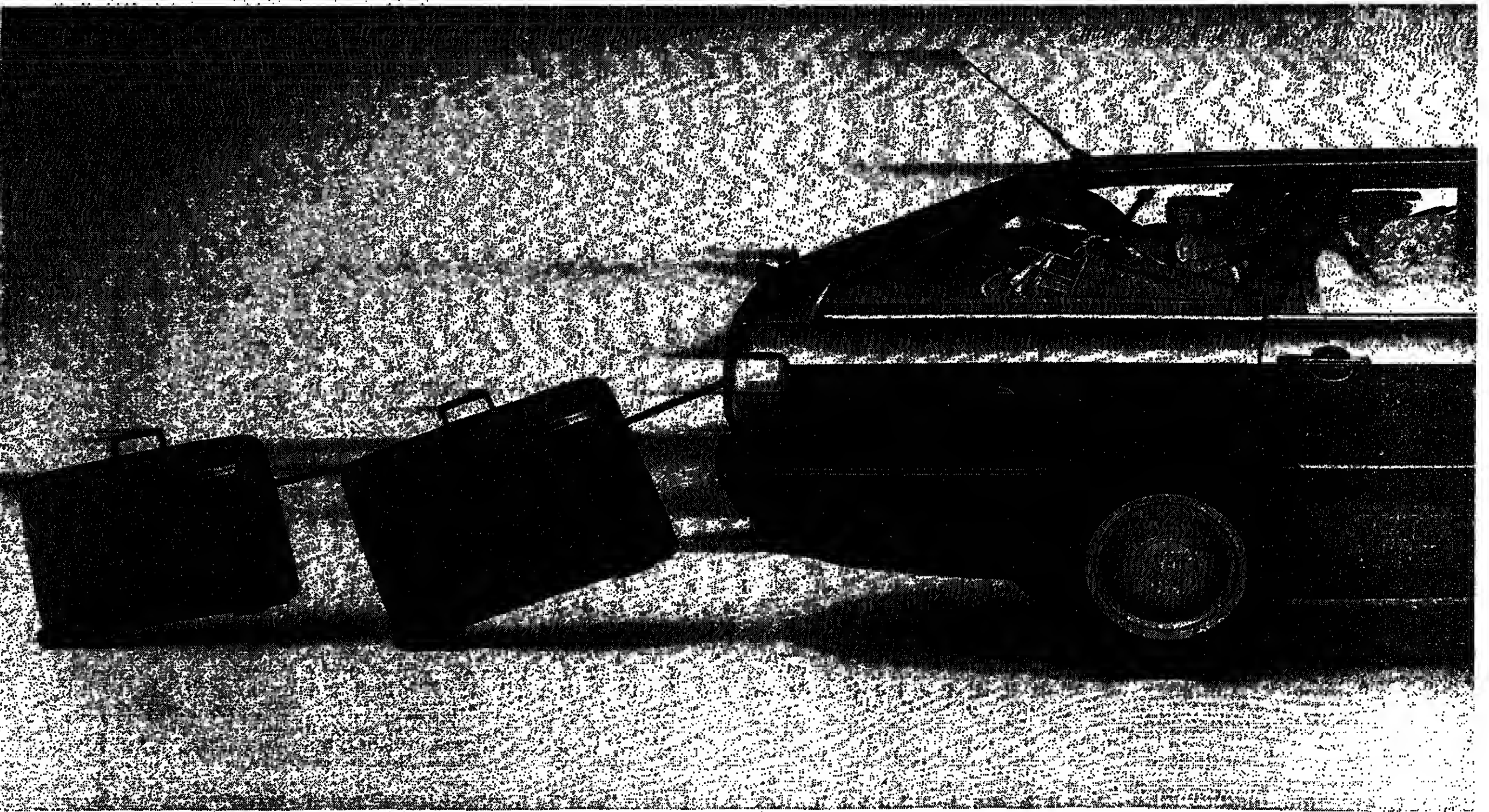
Farmers objecting to US agricultural imports launch an attack on police lines in Seoul yesterday

of martial law by Mr Chun, may implicate a number of senior officials in the present Government headed by President Roh Dae Woo.

received military decorations for their role in the killings. One of the two men, Mr Park Jun Byung, Secretary General of the ruling Democratic Justice Party, was yesterday named in another strong opposition protest following the detention of a journalist by the prosecutor's office.



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AMERICAN NEWS

Mexican opposition recognises Salinas win

By Richard Johns in Mexico

MEXICO'S leading opposition party yesterday abandoned its fight to annul the July presidential election and said President-elect Carlos Salinas de Gortari could legitimise his presidency by democratising the federal government.

The National Action Party (Pan), the main right-wing opposition group in the chamber of deputies, said it still maintained Mr Salinas, of the ruling Institutional Revolutionary Party (PRI), won the July 6 election in a fraudulent contest. However, it called for "reconciliation, dialogue and unity" among different political factions after he takes power on December 1.

A FBI document issued on Wednesday by Mr Abel Viescoco, Tovar, Mr Salinas' secretary general, entitled "A National Commitment to Legitimacy and Democracy," was generally seen as conciliatory and aimed at preventing a dangerous polarisation which could lead to the "repression" feared by the opposition.

At the same time, Pan has made it clear that a measure of co-existence will depend on the behaviour of the Government.

The document says Mr Salinas' administration "can only legitimise itself through the beneficial exercise of power and, in particular, by the conduct it shows in the first election for which it will be responsible in Jalisco, Guanajuato and San Luis Potosi."

Another condition set by Pan is that the regime should act in the manner of a transitional government respecting a popular mandate for "democratisation, pluralism and social justice."

Earlier this week, Pan members walked out of the Chamber of Deputies in protest at alleged irregularities in the municipal elections in the state of Nuevo Leon.

Both Pan and the broad left National Democratic Front (FDN) coalition are angry about a military parade on the day Mr Salinas assumed the presidency. The show of martial strength is seen by the opposition as a blatant threat.

Markets uneasy over rise in US housing starts

By Anthony Harris in Washington

FINANCIAL market fears of overheating in the US economy were reinforced yesterday by the news of a 7 per cent jump in housing starts and new building permits between September and October, apparently ending a year-long recession in the industry.

The Department of Commerce announcement pointed out that the monthly housing figures were erratic, but were in line with recent figures for retail sales, employment and capacity utilisation.

All had pointed to a quick revival of demand after a run of figures suggesting a slow-down.

These figures have undermined recent hopes that the economy was achieving a "soft landing" which would leave room for continued improvement in the trade balance, and averted new fears of inflation.

This has been one of the major factors depressing the dollar since the election. The other is a persistent belief that the incoming Bush administration would welcome a further fall in the dollar to stimulate further export

growth. Dealers believed that during the campaign any dollar weakness would be strongly resisted by the central banks, but since the election they have been prepared to test the will of the authorities in the market.

The devaluation rumours appear to be based on well-informed leaks from the lower levels of the outgoing Administration about official trade forecasts.

These show that the improvement in the US trade account will peter out in the next 12-18 months, and that by mid-1990, the trade deficit may be widening again. Forecasts from the international organisations and academic models show a similar outlook.

The market appears to have drawn its own conclusions from these forecasts.

There is no evidence of any direct leak from the Bush transition team, but the lack of any forthright commitment to the current exchange rate bands from Mr Bush or from the Treasury Secretary, Mr Nicholas Brady, is seen as significant.

Nicaragua in food crisis as storm costs hit \$828m

By Tim Coone in Managua

NICARAGUA faces serious food shortages and economic difficulties over the next 10 months because of the hurricane which devastated parts of the country three weeks ago, according to President Daniel Ortega.

In a speech to the country's National Assembly this week, he said the hurricane caused damage estimated at \$828m and the Government's economic priority is "to re-establish the minimal productive capacity of the country" with special emphasis on basic grain production.

Food shortages are anticipated over the coming months as stockpiles are run down. These will not be replaced due to the crop losses. Rice and

bean production, two staples of the Nicaraguan diet, were particularly badly hit by the hurricane.

The shortages will be alleviated "only in so far as the next harvest is stable and foreign aid arrives," said President Ortega.

So far, mostly food, medicines and emergency shelters have been donated from abroad, while Norway and Spain have offered to help rebuild Nicaragua's shattered fishing fleet. Total foreign aid is unlikely to reach even 10 per cent of the losses.

President Ortega said the Government's economic stabilisation measures have been seriously upset by the hurricane.

Brazil to declare oil strike illegal

By Ivo Dawson in Rio de Janeiro

THE Brazilian government was yesterday preparing an emergency law to declare the week-old strike by 45,000 oil industry workers illegal.

With alarm mounting among ministers over the prospect of petrol and diesel stocks running out within days, a special cabinet session has decided to submit provisional legislation to the Supreme Labour Court. Under the country's new constitution, industrial action in essential services deemed to damage the national interest can be prohibited with congressional approval. However, detailed enabling legislation is yet to be drawn up.

If a temporary law is approved by the judiciary, the government would be empowered to dismiss workers and recruit others if the strikers do not return to work. Congress would then have a month to endorse or throw out the law.

An official at President Jose Sarney's Planalto Palace emphasised yesterday that the government was willing to negotiate on the petrol workers' pay claims, but only after a resumption of work.

Argentine tax decree

The Argentine Government has decreed that 2,400 of the country's largest businesses must pay \$2bn in extra tax, half of it by December 15. The tax, known as "forced savings", is an attempt to cut the budget deficit, estimated at \$ to 10 per cent of GDP.

The move is seen as an attempt to claw funds from private industry, which is least able to avoid paying tax in a society where avoidance is the norm, and as a gesture towards foreign creditors, from whom Argentina is trying to obtain fresh loans and who are concerned at the government's failure to cut its deficit.

Meanwhile textile workers have won a 23.7 per cent pay increase, the second group to win big rises in breach of the government's wage norms. Earlier this month metal workers won 27 per cent.

All change in Congress jobs

Janet Bush on the men tipped as new banking committee chairmen

WHEN Congress reconvenes on January 3 both houses will be looking for new chairmen to head their banking committees. They are key jobs at a time of crisis in the savings and loan industry, with the growing political storm over highly leveraged buy-outs on Wall Street and the perennial question of deregulation of commercial banks.

Senator William Proxmire, the redoubtable chairman of the Senate banking committee who pushed hard but ultimately failed to secure repeal of the 1933 Glass-Steagall Act separating investment and commercial banking, has retired after more than 30 years in the Senate.

Representative Fernand St Germain, the feisty chairman of the House banking committee, failed in his bid for a 15th term in Congress after the Rhode Island electorate balked at re-electing him while he was under investigation by an ethics committee.

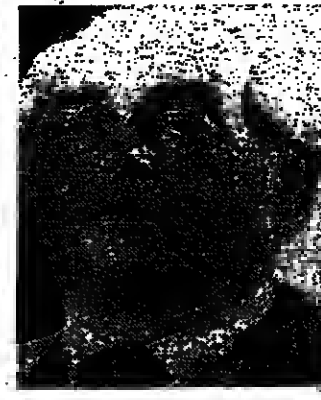
The man most widely tipped to succeed Senator Proxmire is Senator Donald Riegle, Democrat from Michigan, the third-ranked Democrat on the committee. This is not a foregone conclusion because second-ranked Senator Alan Cranston still has to win the position of party whip - a likely outcome.

On the House banking committee, Rep Henry Gonzalez of Texas has the support of House Speaker Jim Wright, also from the Lone Star State, and many senior Democrats on the committee and is almost certainly set to become the new chairman.

There is little doubt that the most pressing and catastrophic problem facing Congress and the banking committees is the parlous state of the savings and loans industry. "There is a tidal wave rolling in the shore which they are just noticing, but no-one has stuck their necks out," one Senate banking committee aide said.

More noise on savings and loans is emerging from the House side. Mr Gonzalez, who has many troubled savings and loans in his home state, has proposed that the Treasury make a \$50bn loan to the Federal Savings and Loan Insurance Corporation (FSLIC) to bail out insolvent thrifts.

He said on Tuesday that he was seeking a meeting this week with Mr Nicholas Brady,



Clockwise from top left: retiring chairman Proxmire and St Germain and, tipped to replace them, Gonzalez and Riegle



who will be Treasury Secretary in the new Administration. "Progress can be started through actions taken by the Administration" rather than waiting for the cumbersome processes of Congress," Mr Gonzalez said.

He believes that the issue is so serious that it will not be difficult to build bipartisan support for action on his committee and, indeed, has already received expressions of support from Republican members.

Congressional staffers believe that legislators will tend to favour the cause of the remaining healthy thrifts and put pressure on the federal government for an infusion of cash into FSLIC which will not further burden the industry itself.

Mr Gonzalez is regarded as someone fairly close to the thrift industry, which some Congressional staffers believe could hinder compromise with the Administration on this issue. Nevertheless, he has a

FSLIC in his list of priorities. If anything, the advent of the new chairmen will swing the balance slightly in favour of the securities industry and away from the banks.

Senator Riegle is regarded as a friend of the securities industry and can be expected to work fairly closely with Representative John Dingell of Michigan, the powerful chairman of the House energy and commerce committee who effectively killed the Proxmire legislative effort.

Mr Dingell's power base may be enhanced by the absence of Senator Proxmire, who resolutely ploughed his own political furrow, and Mr St Germain, who had a reputation for being a tough battler for his own turf.

Mr Gonzalez said he is pragmatic and accepts expanded powers for banks with the proper safeguards. He may be less unpalatable to the banks than Mr St Germain in the area of consumer protection.

He offered an amendment which would have toned down the cumbersome and expensive consumer protection clauses in Mr St Germain's bill, conscious of not eroding the competitiveness of smaller banks, many in his home state.

He expresses a willingness to deal with Mr Dingell in a way which he hints that Mr St Germain never tried to do. This may enhance the chances for a compromise bill on banking deregulation from the House or may lead to a clearer victory for Mr Dingell and the securities industry.

A measure of Mr Dingell's considerable turf aggression is the fact that he has written to Mr Jim Wright asking for jurisdiction over FSLIC. Energy and Commerce Committee currently has jurisdiction over the securities industry while the House Banking Committee deals with banks and other financial institutions.

Another issue exercising minds in Congress is the frenzied bout of takeovers and leveraged buy-outs this autumn. No sooner had the election results come in than Senator Robert Dole started to warn about the excesses of leveraged buy-outs. Old-fashioned Democrats never take kindly to what they perceive as the great factor on Wall Street and there may be some initiatives to cool off the activity.



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French electronics industry calls for greater protection

By Paul Belts in Paris

THE FRENCH electronics industry called yesterday for a sharp tightening in local European content for Japanese consumer electronic manufacturing plants set up in Europe as well as the introduction of a "Buy European Act" for government and other public sector contracts to support European manufacturers.

Mr Jacques Gallot, the chairman of the French electronics industry association and a senior executive of the French state-controlled Thomson defence and electronics group, said the French electronics industry wanted to see the 45 per cent local European content requirement for Japanese manufacturing plants increased to 60 per cent.

"This is still not as high as the 80 per cent local European content requirement which the French car industry is insisting on for Japanese cars to qualify as European products," he added.

The French motor industry recently led the way in demanding tougher local content rules for Japanese investments in Europe.

The French electronics industry association, which emphasised in its annual report yesterday that the time had come for Europe "to show that it has decided to defend its electronics industry and protect itself from untimely foreign investments by setting up precise restrictive measures".

The association also called for a halt to investments by foreign manufacturers in sectors suffering from overcapacity, such as colour television set production. It added that no permits should be granted to non-European groups to set up manufacturing plants in the EC without transfers of technologies and investment in research and development.

The association also said that foreign investments should guarantee the "real creation of new and lasting jobs" without risking job cuts in other parts of the European

IFC interest in Japanese Polish venture

By Christopher Bobinski in Warsaw

THE International Finance Corporation (IFC), a World Bank affiliate, is interested in a joint venture under discussion between the Japanese Asahi company and a Polish glass works in Sandomierz which would involve financing of about \$120m, according to an IFC official, Mr Douglas Gustafson.

This follows a DM295m (\$20.2m) financing deal for Hortex, an agricultural exporter, signed in Warsaw yesterday.

Projects under consideration include loans to leather goods and toy manufacturers and joint ventures with Orbis, the Polish tourist organisation, for hotel construction.

The loan to Hortex, whose annual exports are worth \$45m, carries an interest rate of 8 1/2 per cent and is to be repayed over 10 years with a three-year grace period.

Hortex is planning to expand sales abroad by installing packaging and refrigeration equipment imported from Sweden, Japan and the US.

Poland joined the IFC last December, the third European socialist country after Yugoslavia and Hungary.

Tokyo seeks 'clean slate' with US on chip trade

By Louise Kahoe in San Francisco

JAPANESE trade officials and electronics industry representatives visiting Washington this week aim to persuade the Administration to "clean the slate" on semiconductor trade friction by lifting punitive sanctions on Japanese electronics products before Mr George Bush takes office.

The sanctions were imposed 18 months ago in retaliation for Japan's alleged failure to open its market to foreign chip suppliers. They comprise 100 per cent import tariffs on selected Japanese products, including laptop computers, to a total estimated value of \$165m a year.

Although the sanctions have had little financial impact, they remain an embarrassment to the Japanese Government.

The Japanese claim that they have met the demands of the US by increasing purchases

of foreign chips. US sales in Japan have risen by about 30 per cent during the past year, according to industry analysts, and some of the largest Japanese electronics firms have implemented foreign purchase programmes that have significantly increased their use of US semiconductor products.

While US trade officials have previously denied several requests by the Japanese to remove the sanctions, the Japanese hope to receive a more favourable hearing this time.

Many of the US trade officials familiar with the semiconductor issue and those involved in negotiation of the 1988 trade pact have resigned from the Government over the past few weeks as the Administration of President Ronald Reagan winds down. New appointees may be more sympathetic toward the Japanese arguments, representatives of the Japanese in Washington suggest.

The US semiconductor industry, however, remains adamantly opposed to removal of the sanctions. Industry executives claim that the sanctions provide the pressure needed to persuade Japanese companies to maintain efforts to increase foreign chip purchases.

The foreign share of the Japanese semiconductor market, which is about 10.7 per cent, rose by about 2 per cent when

the sanctions were imposed. US industry executives claim. Since then, however, there has been little improvement.

Industry officials maintain that the only true measure of progress towards compliance with the 1988 trade agreement must be increased market share. In a "side letter" to the 1988 trade pact, the Japanese recognised the US semiconductor industry's expectation that semiconductor sales in Japan of foreign companies should grow "to at least slightly above 20 per cent over the five-year period of the agreement".

For US semiconductor manufacturers, who appear to be heading into a downturn in their domestic market, the issue of Japanese market access is acute. Japanese sales are expected to represent one of the few growth markets over the next year.

Irish leasing group to buy United Airlines' entire fleet of DC8s

By Kieran Cooke in Dublin

GPA, the aircraft leasing group based at Shannon in the Irish Republic, is signing a contract with United Airlines to buy its entire fleet of DC-8 aircraft.

GPA will purchase 29 aircraft plus 14 spare engines. The deal is estimated to be worth \$500m. GPA said the United

jets would start being delivered in the middle of next year. United is re-equipping its fleet and is taking delivery of 30 Boeing 757s. GPA intends to convert many of the DC-8s for cargo use before leasing them.

Other DC-8s will continue to be used as passenger aircraft.

The United contract comes in the midst of a busy period for GPA, the world leader in aircraft leasing operations.

Last week it signed a contract with a new Singaporean carrier for delivery of a McDonnell Douglas series B7. A large contract is about to be signed

with a Mexican carrier. Later this week GPA is due to deliver a Boeing 737 to Malev, the Hungarian carrier, the first time a western-manufactured aircraft has been leased to an East bloc country.

GPA now has a portfolio of 150 aircraft on lease to 64 air-

lines in 30 countries. The total value of its fleet is estimated at \$2.7bn. A company spokesman said that on average one new and one used aircraft was being delivered to GPA each week. The company has declared orders for 350 new aircraft for delivery by the mid-1990s.

Moscow and Tehran set to expand trade

By Scheherzade Daneshkhat

TRADE between the Soviet Union and Iran is expected to increase following a visit to Tehran by Mr Alexander Bessmertnykh, the Soviet first deputy foreign minister. His weekend mission marked another step forward for the delicate political and economic ties between the two neighbours.

An expansion of trade and technical assistance in the oil, natural gas, steel and power industries is likely to be on the agenda when Iranian and Soviet officials meet for trade talks due in Moscow next month.

Hojatolislam Ali Akbar Hashemi Rafsanjani, the powerful speaker of the Iranian parliament, told Mr Bessmertnykh that there was no obstacle to improved relations, according to the official Iranian news agency. Iran has bitterly opposed the Soviet presence in Afghanistan, but took a more conciliatory line after Moscow began to withdraw its forces.

Trade between the two countries has fallen sharply since 1983, when they exchanged goods worth more than \$1bn. In 1987 the total was around \$250m.

Last month Iran opened a trade exhibition in Moscow for the first time since the 1979 Islamic revolution in an attempt to boost its non-oil exports. Some 80 state and private companies exhibited goods ranging from Persian carpets to Iranian-made television sets.

According to the Soviet newspaper Izvestia, an Iranian official responsible for export promotion expressed hopes that the volume of Iranian-Soviet

Ambitious reconstruction plans in Iran and Iraq following the Gulf war ceasefire in August are likely to be seriously restricted by foreign exchange shortages and credit constraints, according to a report published yesterday, writes Victor Mallet.

The report, by the Economist Intelligence Unit in association with Business International, says the two countries together have reconstruction proposals totalling about \$70bn, but combined foreign exchange spending for development and new projects is running at only \$4bn a year. Prospects for both countries are heavily dependent on oil prices.

Iran also needs skilled manpower for the maintenance of some of its war-damaged and run down oil installations. Thousands of Soviet technical advisers left Iran in 1983 when Iraqi planes pounded Iranian cities, and many are still absent despite a 1987 agreement providing for their return. North American oil industry experts are already at work in Ahwaz.

For its part the Soviet Union is keen to play a role in the Iranian reconstruction programme and to maintain relations with a country which it has always considered politically and strategically important.

Chinese buy disused mill

By George Graham in Paris

A CHINESE steel company has bought a disused French steel mill which has been for sale for the last decade. It is to be dismantled and installed near Peking.

Cambridge Realty, a Lebanese company which bought the Sudacier mini-mill at La Garde near Toulon in southern France in 1979, has sold the mill to the Hunan Trading Company for installation at the Liangyan Steelworks in Hunan province.

The 15,000 tonnes of equipment date back to 1973, but they are hardly used. The mill's electric arc furnaces and bar and rod rolling mills were closed after less than 18 months in operation.

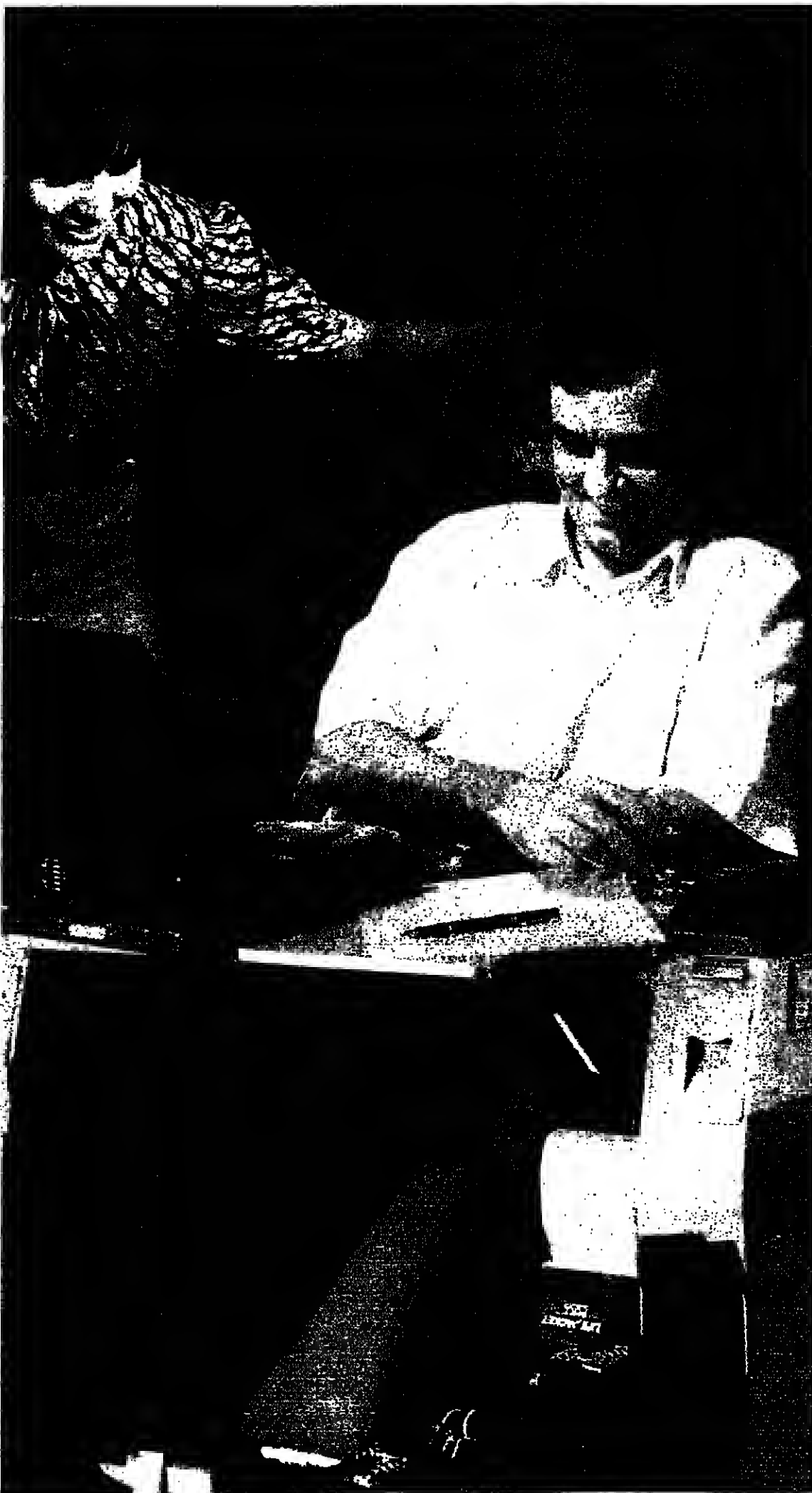
The mill cost its builders, a group of French, Italian and

Swiss interests, an estimated FF300m (\$32m) but was sold to Cambridge Realty in 1979 for only FF40m. No price has been disclosed for the Chinese purchase.

Chinese buyers, who have in recent years bought up obsolete steel plants from the Round Oak and Manchester mills in the UK as well as from Cockfield in Belgium, have also been looking at other disused manufacturing plants in France, including the venerable production equipment for the Velosolex motor cycle.

The Solex plant is being closed down in France this year, but China has expressed interest in the resolutely low-tech design of the scooter, practically unchanged since 1946, and may buy the tooling.

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CANADIAN ELECTIONS

All eyes east as Canada's poll swings into action

First results could be misleading, says David Owen

Canada's four Atlantic provinces may account for only 11 per cent of the 285 seats under contention in Monday's Canadian general election, but their results will be the first to be known. Thus, eastern trends will be analysed in meticulous detail during the early stages of the network's election night specials. As the east goes, so goes Canada, will be the thesis.

Yet the mainly maritime region is particularly ill-suited to serve as such a bellwether. Even in a contest as thoroughly dominated as this one by a single issue - Prime Minister Brian Mulroney's free trade agreement with the US - Atlantic Canada is arguably the region most likely to buck any national trend.

Local concerns and strong political personalities tend to have a stronger influence on voting intentions than the headlines of the respective national party leaders.

"This is a tactile, open, rough and ready place," says Mr Michael Harris, publisher of the Sunday Express, a hard-hitting St John's-based newspaper. There is little local affinity for Mr John Turner, Liberal leader, because "he looks like he is afraid he will catch some disease when he shakes hands," Mr Harris adds.

So if, for example, Conservative Mr Joe Goudie unseats Mr Bill Rompkey in the vast, barren riding (constituency) of Labrador, it will not necessarily presage a good night for the Tories. More likely, it will merely signify that a majority of local constituents favours the establishment of a proposed Nato training base in their riding.

Similarly, if Mr Jack Taylor - the only New Democratic Party (NDP) Member of Parliament east of Ontario - holds St John's East, it is unlikely to herald the party's arrival as a national force in Canadian politics. It will more likely indicate that the spiteful smear campaign against Mr Ross Reid, the likeable and well-qualified Conservative candidate, has done its job.

In Moncton, New Brunswick, Conservative backbencher Mr Dennis Cochrane is widely



Prime Minister Mulroney greets enthusiastic supporters

seen as a potential casualty due to the closure of the local C-N Bell locomotive shops. Even when free trade is at the forefront of the electorate's mind, the topic tends to be seen in local terms.

As inhabitants of the country's poorest region, Atlantic Canadians are particularly alarmed by the opposition's claims - refuted by the Tories - that the free trade agreement may undermine social programmes and regional development subsidies.

In Newfoundland, possessor of a perennially high unemployment rate, the deal could stand or fall by its perceived impact on jobs.

A handful of eastern ridings are nonetheless regarded as potentially reliable barometers of nationwide trends. Of these, perhaps the most frequently mentioned is Halifax. It is a demographically diverse constituency in an attractive, thriving city where Mr Mulroney's trade deal is firmly at the top of the agenda. Simply stated, if Mr Stewart

McInnes, Tory Minister for Public Works, fails to defend a 6,000-strong majority against the irrepressible Ms Mary Clancy, Liberal confidence will soar.

Conversely, if Mr George Baker - a flamboyant Liberal - does not retain his central Newfoundland riding of Gander-Grand Falls, the horizon will look rosy for the Conservatives.

Mr Baker, who by most accounts is less impressive on the campaign trail than in the television spotlight of Prime Minister's question time, faces two strong challengers in Conservative Mr Abe Schwartz and the NDP's Mr Brian Blackmore. The redrafting of constituency boundaries since the 1984 election promises to make this race even closer.

Certainly, if they are to mount a realistic challenge, the Liberals must do better in Atlantic Canada than they fared four years ago. Then, the resurgent Conservatives garnered all but seven of the seats on offer. Few doubt that their eastern tally will improve.

Mulroney in bid to halt Liberal revival

By David Owen in Toronto

MR BRIAN Mulroney, Canadian Prime Minister, returned to his native province of Quebec for the final days of the general election campaign. In a bid to stamp out a Liberal revival which threatens to frustrate his quest for a second Parliamentary majority.

Mr Mulroney needs a majority if the still unratified US-Canada free trade agreement is to go into effect as planned on January 1. Recent opinion polls have shown his Progressive Conservatives neck-and-neck with the Opposition Liberals.

At an emotional rally in Montreal, the Conservative leader branded the Liberals "Canada's Lindberghs" for their threats to tear up the trade deal which forms the central plank of the Tory campaign platform.

He also mocked Liberal leader John Turner's recent attempts to explain how he would pay for his party's campaign pledges, saying that "Harry Houdini could not have done better."

Mr Turner, for his part, has been telling audiences that the increasingly vituperative attacks of his rivals demonstrate trade deal proponents "have lost the battle and the debate for the hearts and minds of Canadians." Earlier this week, Mr Simon Reisman, who negotiated the pact, called Mr Turner "a traitor" for opposing it.

Mr Turner also plans to spend the bulk of the campaign's latter stages in Quebec, Canada's only predominantly French-speaking province, which accounts for 75 of the 285 seats at stake, is increasingly viewed as the probable key to the result of Monday's election.

Having appeared one of the most solid bastions of Tory support in the campaign's early stages, the notoriously volatile province swung heavily towards the Liberals following Mr Turner's strongest expected performance in the French language television debate.

Recent polls have indicated the Conservatives are beginning to regain momentum.

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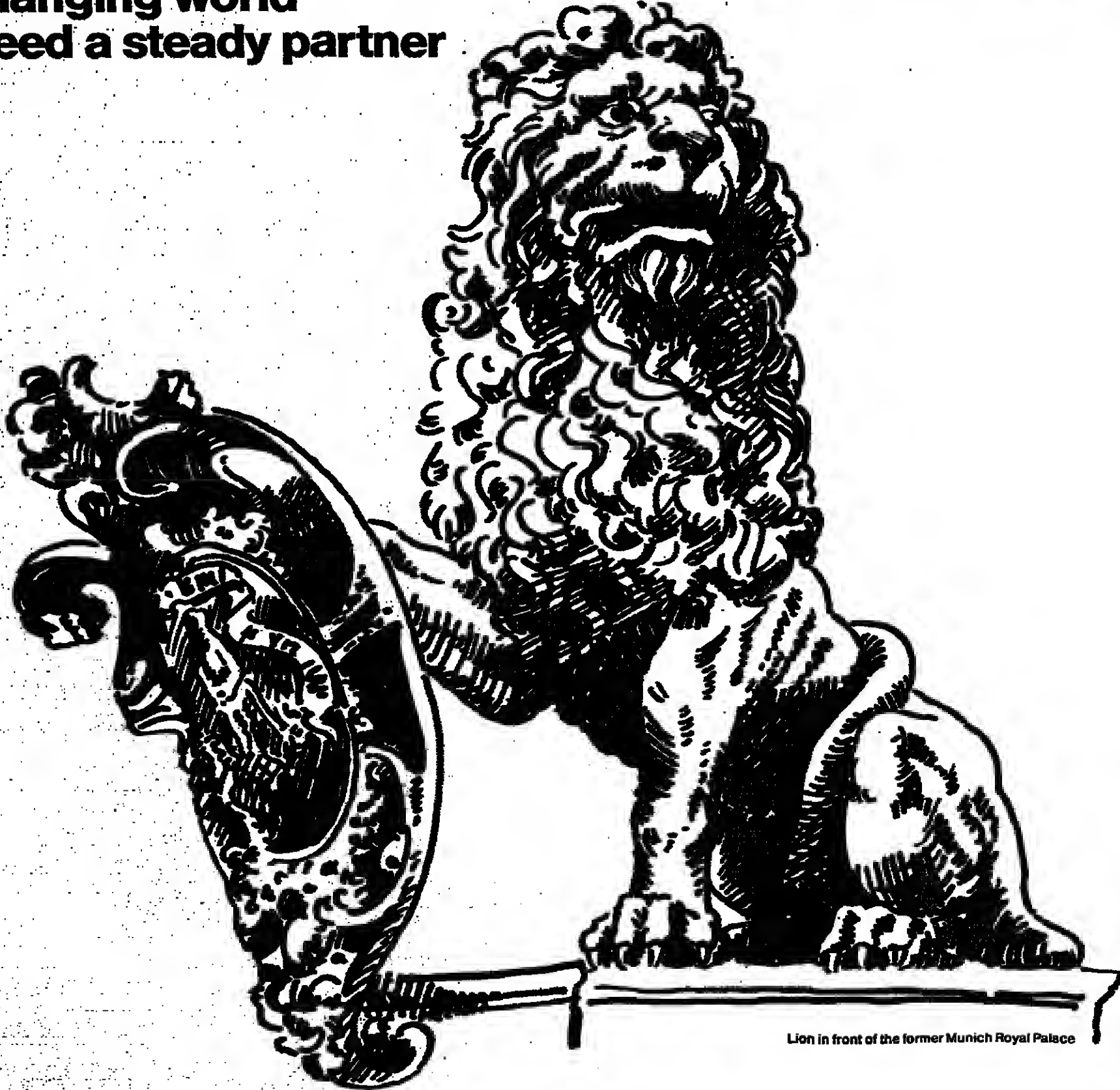
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UK NEWS

Thatcher suffers the mid-term blues

Philip Stephens looks at the clutch of controversial legislation facing MPs

The inevitable pomp and circumstance of the state opening of Parliament will provide only the briefest of respites for the Ministers, MPs and peers who return to Westminster next Tuesday.

MR NEIL KINNOCK, leader of the opposition Labour party, last night accused the Government of losing control of the economy and pledged his party to stepping up its attack on the Conservatives' economic record, Michael Cassell writes.

Mr Kinnock attacked what he called the inconsistencies of the Government's economic policy and, in particular, Mr Nigel Lawson's performance as Chancellor of the Exchequer. He claimed that the Government would prove unable to eliminate the massive trade deficit and that it was also incapable of dealing with rising inflation or of coping with an economy they have been instrumental in creating.

Recent opinion polls, including one yesterday showing a halving in the Government's lead in popularity over Labour to 6.5 per cent, suggest that Mrs Thatcher could be in for a period of mid-term blues.

Most will barely have had time to shake-off the hangover left by the battles of the last 17-month session before being plunged into what promises to be an equally crammed and controversial legislative programme.

Labour leaders expressed confidence that recent economic measures would prove increasingly unpopular with voters over the next few months, and that their party can further capitalise on its recently improved standing in the opinion polls.

Labour also intends to press home its parliamentary attack on a range of other issues, particularly the Government's recent difficulties over health charges and social security benefits. The opposition also plans to set up its onslaught on the community charge, or poll tax, although Mr Kinnock again made it clear yesterday that the party will not support any mass campaign which entails non-payment of taxes.

The proposals for electricity and water privatisation have as yet failed to win significant popular support. Nuclear energy is unpopular, and water supplies are regarded by the voters as entirely different from telephones or steel-making.

Both must win parliamentary approval before the end of next year if Mrs Margaret Thatcher, the Prime Minister, is to ensure that the sales, the largest ever, are completed before the next general election.

The electricity bill is significantly tighter but will still confront MPs with another 100 or so clauses and perhaps 12 schedules.

On social issues, a child abuse bill will aim to reassure parents that the Government is determined to avoid a repeat of the Cleveland case earlier this year, during which two doctors caused controversy by their diagnosis of alleged sexual abuse, while the football identity card system underlines Mrs Thatcher's personal crusade against hooliganism.

More broadly, the tone of the session will depend crucially on the economy. Many of his colleagues have not been entirely displeased by the alliance of Mrs Thatcher and the BBC created a major new force in international news.

Together the two bills will account for a large chunk of the legislative timetable. The Water Bill, which includes provision for the industry's regulatory and environmental functions to be transferred to a new National Rivers Authority, may run to around 200 clauses and more than 20 schedules.

Alongside them will be a raft of other measures. They will include reform of the Official Secrets Act; changes in the law on child abuse; yet further constraints on local authority spending; a new prevention of terrorism bill and additional measures to counter terrorism in Northern Ireland; tighter rules on unemployment benefit claims; a bill aimed at simplifying procedures for mergers and takeovers; and an identity card system for football supporters.

At the Home Office Mr Douglas Hurd is promising to do what his predecessors have shied away from for decades - to replace the discredited section 2 of the Official Secrets Act.

The Government, however, cannot afford to be complacent. Despite last week's terrible performance at the Govan (Glasgow) by-election when the Scottish National Party overturned a "safe" Labour seat, the second stage of the Labour Party's policy review offers at least the possibility that it will

Sky News signs £30m deal to beam Visnews channel

By Raymond Snoddy

MR RUPERT MURDOCH'S Sky Television has signed a £30m news contract with Visnews, the London-based international television news agency.

between Visnews and NBC will involve a full exchange of news between both companies - including NBC's Nightly News and Today programmes - and merging of camera crews and technical facilities in different parts of the world.

The five-year deal will involve Visnews making available to Sky News, the new 24-hour a day satellite channel due to be launched in February, all its news material including 11 daily satellite "feeds" from around the world.

Mr Julian Kerr, managing director of Visnews, said the agreement would allow both organisations to avoid duplication of resources.

At the same time Visnews announced that one of the US television network companies, the National Broadcasting Company, was paying \$10m to take a 37.75 per cent holding in Visnews whose other shareholders are Reuters, the news and information group and the BBC.

Sky Television, which plans to use the Luxembourg satellite Astra to launch four channels of television in February, yesterday announced that Mr Andrew Neil, editor of the Sunday Times, has become executive chairman of Sky Television.

Under the deal, the Reuters stake in Visnews, which supplies television news to more than 400 broadcasting organisations in 84 countries, will fall to 61 per cent. The BBC will retain its existing 11.25 per cent.

It is envisaged that Mr Neil will be involved in the running of Sky with Mr Jim Styles, the managing director, for the next six months. He has told Sunday Times staff that during that period he will be effectively editor-in-chief of the Sunday Times and that Mr Ivan Fallon, the deputy editor, will be in day-to-day control.

Restrictive job practices at BBC to be eliminated

By John Gapper, Labour Correspondent

THE BRITISH Broadcasting Corporation has agreed to eliminate restrictive labour practices within two weeks after being told that a Monopolies and Mergers Commission inquiry may otherwise single out its staff agreements for criticism.

deals and practices that they believed might fall under the terms of reference.

Mr Michael Checkland, BBC director general, insists that all staff schedules must eliminate "the small number of restrictive practices that currently remain" by November 28.

However, the Broadcasting, Entertainment and Trades Alliance - the main BBC technical staff union - yesterday sharply criticised the MMC for conducting the inquiry in a manner prejudicial to the union's interests.

Mr Checkland's instruction was made to managing directors of three BBC directorates after the corporation was told by MMC officials that it might be found to have more restrictive labour practices than independent television companies.

The union is worried that MMC officials may not fully address the question of whether any restrictive practices are in the public interest. It believes it could show that its agreements do not operate against the public interest.

The MMC inquiry into labour practices in the film and television industries under Section 79 of the 1973 Fair Trading Act is intended to establish whether restrictive practices exist, and are against the public interest.

Commission officials have now reached initial findings on which labour practices are restrictive after earlier sending unions and companies lists of

Shah plans campaign to stem slide in sales of new paper

By Raymond Snoddy

MR EDDIE SHAH, publisher of The Post is planning a large-scale television advertising campaign to try to reverse a slump in the circulation of the new daily newspaper launched a week ago.

Unless the advertising campaign quickly stems the fall in circulation and begins to take sales upwards it is difficult to see how The Post can survive for long. The present circulation is too low to mean much to national advertisers and there is an obvious danger of a downward financial spiral.

"Watch this space," Mr Shah said yesterday, although he declined to comment on reports from the distribution industry that sales have fallen to 200,000 and are still sliding. The Post's first day sales were estimated at 500,000.

Mr Shah has claimed that the newspaper could break even with a circulation of 370,000 and 26 per cent of space as advertising, or on 500,000 without advertisements.

"If people didn't know the paper was coming how can you expect people to buy it," said Mr Shah, founder of Today, Britain's first colour tabloid, who said he accepted the blame for the lack of awareness about The Post.

"Not only have we got the technology right and done things the industry said couldn't be done we have got the product right," said Mr Shah, chairman of Messenger Nationwide the company publishing the new paper.

Engineering computer installations speed up

By Alan Cane

THE UK engineering sector is investing unprecedented amounts on computers as it takes advantage of the latest personal computer technology, according to figures to be published next week.

Computing equipment worth some £28m is now installed in British engineering companies, almost double the value recorded in 1986. In the past 12 months alone, 17,400 computers worth at least £30m were installed in companies in the engineering sector.

Only one third of these were replacements or upgrades. It is estimated that the planned spend for 1988-89 in the engineering and processing sectors could be more than £1bn.

The figures will be published in the November issue of the journal Engineering Computer. They are based on a survey carried out by the marketing consultancy Benchmark Research.

The 1988 figures represent a 21 per cent increase on the 14,000 computers which were installed in 1987. The biggest growth has been at the lower end of the market where companies are beginning to take advantage of the power offered by newly available high performance personal computers based on the latest microprocessor chips.

Up to now, engineers needing substantial computer power at a reasonable price have been forced to choose between minicomputer systems manufactured by companies such as Digital Equipment or Prime, costing 500,000 upwards, or workstations of the kind marketed by Sun Microsystems or Apollo Computers costing perhaps £20,000.

The Benchmark Research figures suggest that many engineering tasks can be tackled using high performance personal computers costing only, say, £5,000.

The market for workstations - essentially very high performance personal computers networked together - remains healthy, however, with some 3,600 machines installed this year, three times the 1984 total.

According to Benchmark Research, the engineering sector will spend £76m on computers in the next 12 months while the processing sector will spend £328m, bringing the total engineering industry investment to more than £1bn.

International Business Machines of the US has 30 per cent of the total market for microcomputers, 43 per cent of the market for supermicrocomputers and 50 per cent of the market for mainframes.

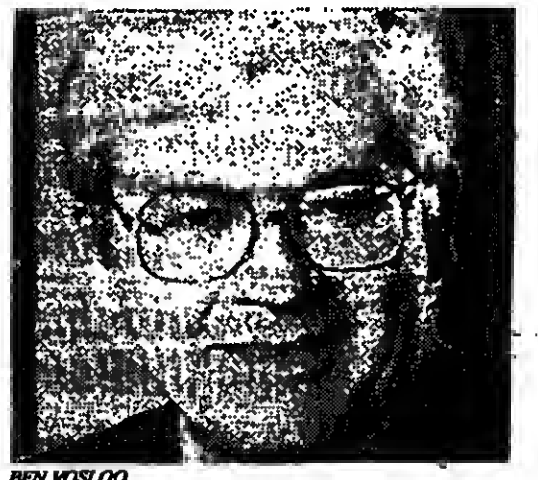
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THE VOICE OF SOUTH AFRICAN BUSINESS

SA's informal sector accounts for 30% to 40% of the nation's GNP

Dr Ben Vosloo, Managing Director of the Small Business Development Corporation, talks to John Spira, Finance Editor of Johannesburg's Sunday Star



BEN VOSSLOO

Spira: As the name implies, the Small Business Development Corporation assists in the establishment of small businesses throughout South Africa. How is it funded and what is its success record from the time of its inception seven years ago?

444 831 square metres of lettable business space. Spira: How closely does the SBDC involve itself with the businesses it finances and for how long does the involvement generally last?

Vosloo: The SBDC is a joint undertaking by the public and private sectors to promote small businesses in the South African economy. Its funding mirrors this partnership. The SBDC's principal sources of money are share capital, currently R70 million, and direct grants from the state. The private and public sector are equal shareholders, though private sector shareholders have majority board representation.

Vosloo: The SBDC obviously has an interest in the success of its clients' undertakings, since it wishes to minimise the bad debts which must inevitably occur. Besides, our goal can only be achieved through the success of our clients.

The SBDC has defined four key areas of activity, where, I believe, it has made considerable headway, given its relatively modest resources.

The SBDC's relationship with a client continues throughout the period over which a loan is repaid. That relationship encompasses not only advisory services but also the careful monitoring of progress. After-care is essential to the survival of small businesses and we therefore devote much time to this activity.

In the first instance, it offers an imaginative range of financial packages. Small business in South Africa is heterogeneous in nature, making it difficult to tailor financial packages for widely varying enterprises. We have nevertheless succeeded in meeting the requirements of the small trader and established business alike, the SBDC having granted direct loans totalling R515.9 million to 21,055 entrepreneurs.

Spira: Do you believe the SBDC has made a significant contribution to South Africa's growth rate? Is it possible to quantify that contribution?

We have created and maintained nearly 200 000 jobs at an average cost per job opportunity of R2 352. In short, in an economy with a high level of unemployment, we have provided job opportunities at a very low cost.

Vosloo: Successful economies throughout the world have thriving small business sectors. The SBDC has used its resources prudently and effectively and in so doing has made a worthwhile contribution to South Africa's economic growth.

Secondly, the SBDC is the leading developer of industrial and commercial business premises in black areas. It has pioneered these developments in communities long neglected as a result of legal restrictions that applied in the past. Travellers through predominantly black towns in South Africa will almost invariably find an SBDC development, the result of which has been greatly enhanced commercial opportunities in the areas in question.

Of late there has been a great deal of focus on the growth of the economy's informal sector, which perhaps contributes as much as 30% to 40% of South Africa's GNP. This sector is flourishing. For example, the country now boasts 100 000 black taxis (representing an investment of R3 billion), which carry about 2 billion passengers a year.

Thirdly, the SBDC devotes considerable resources to advisory and training services, handling a great many inquiries - at present some 20 000 a month - through its 22 countrywide offices. We also have a range of programmes to provide entrepreneurs with practical advice.

But the figures don't tell the whole story. Government, established commerce and the public at large readily accept - with enthusiasm - the expanding role of small business in the economy. I believe this is partly the result of the existence of a soundly-financed institution like the SBDC - an institution that nurtures small business along the road to success.

Finally, we are keenly aware that small businesses lack the time resources to promote their wider interests. The SBDC has the muscle to overcome this shortfall, lobbying central government, local government and/or big business on their behalf. In particular, the SBDC has made notable advances in the sphere of deregulation, a striking example being the relaxation of regulations governing street vendors, who are now a familiar sight on the streets of our cities.

Spira: In your experience, have you found that black businessmen have the same potential for success as their white counterparts?

Vosloo: In past years the entrepreneurial potential of black businessmen was constrained because they were precluded from operating in many areas of the country. This is no longer the case and although black South Africans now enter the business arena with certain disadvantages (such as lack of capital), their potential is, I contend, equal to those of other population groups.

Black South Africans are, in fact, seizing available commercial opportunities with great vigour. The flourishing informal sector is dominated by black entrepreneurs. But it doesn't end there. There are distinct signs that black entrepreneurs are making their mark in formal business. I find this highly encouraging.

Vosloo: Although the SBDC appraises applications chiefly on their economic merits, it gives priority to propositions that make an ongoing contribution to the development of the communities in which they operate. Moreover, we see small business development as a concrete way of righting past injustices by recognising people equally according to their ability to succeed in the marketplace.

It is also clear, however, that much needs to be done to improve existing deficiencies in their business skills.

Applying these criteria, roughly 55% of our loans are granted to black applicants. Yet this figure doesn't tell the whole story, because so much of our investment (in addition to financial assistance) is directed in such a way that black people are its principal beneficiaries. For example, we have invested R137 million in business premises, thereby making available

Spira: In the past year the value of the SBDC's loans to small business has declined - for the first time - and the SBDC's bad debt write-off doubled to R32 million. What went wrong and what steps are being taken to improve the situation?

In the provision of financing, the SBDC encounters two opposing forms of criticism. On the one hand, we are accused of not taking enough risk, while on the other we are told that our bad debts are excessive and that we should be more prudent. Clearly, we have to steer a careful middle course, which ultimately boils down to the benefits of experience.

We provide finance and make investments in sectors where we are breaking new ground. For example, we committed funds to provide bridging finance for small builders working in the township to help supply the huge demand for houses - an unquestionably worthwhile commitment. At the same time, we suffered a high incidence of bad debts in the course of the programme but learned a good deal in the process and are better equipped as a result.

It was inevitable that the value of our loans in the 1987-88 financial year would decline after a period of exponential growth. In particular, lack of capital reserves forced the SBDC to grant loans in line with the level of internal revenue generated. In retrospect, it has proved a useful breather, enabling us to consolidate our internal systems, which had come under strain following our rapid expansion.

We are now ready for a fresh period of growth and there are promising indications that additional funds will soon be channelled into the SBDC.

Spira: Have sanctions in any way impacted on the activities of the SBDC?

Vosloo: The capacity of small business to meet the urgent needs of our people cannot be properly realised in the face of the economic decline induced by sanctions and disinvestment.

Sanctions have two likely consequences for the SBDC: ■ The scale of the SBDC's activities depends upon the backing it gets from private sector shareholders and the state. To the extent that our shareholders are themselves hard pressed by economic stringency, they obviously find it difficult to commit further capital to the SBDC, which is accordingly forced to curtail its activities. That is a recipe for lost opportunities in an economy that desperately needs to foster small business and real economic growth.

Foreign decision makers who appreciate the merit of our mission and who have the foresight to envisage the widespread benefits of our success would assist South Africans of all colours by working towards unshackling the external constraints upon our economy.

SMALL BUSINESS DEVELOPMENT CORPORATION logo and address: 15 Negro Gardens, 30 Wellington Road, Parktown 2199, Johannesburg. Telephone: (011) 648-7851, Fax: 7760, Johannesburg 2000.

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UK NEWS

SE delays rule for automated trading systems

By David Lascelles

THE LONDON stock Exchange has decided to suspend the introduction of a controversial rule affecting automated trading systems, pending a review of the market's workings which was announced yesterday.

Miners open merger talks with TGWU

By Charles Leadbeater, Labour Editor

THE NATIONAL Union of Mineworkers, which for decades has been at the core of the politics and culture of the British labour movement, is to open talks with the Transport and General Workers' Union with the aim of agreeing an amalgamation, which would bring to an end the NUM's independence.

Term-time jobs on offer at Dixons

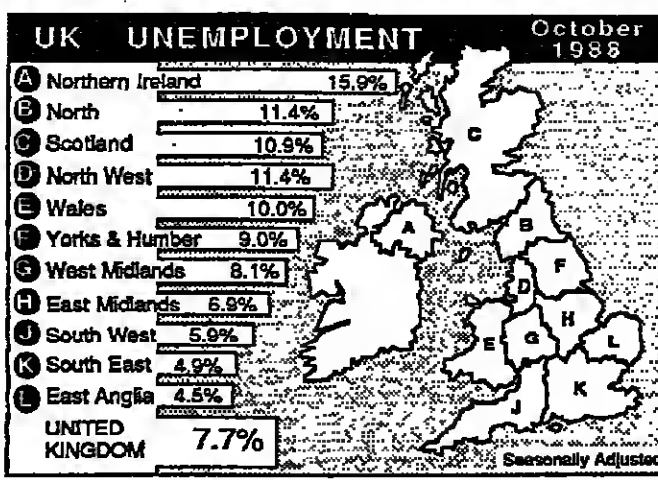
By John Gapper, Labour Correspondent

PARENTS are being offered the chance of working as retail sales staff during school term times only by the Dixons Stores Group, the electrical goods chain, in one of the most radical responses yet to growing labour shortages in south-east England.

Unemployment total dips to 2.16m

By Ralph Atkins, Economics Staff

BRITAIN'S OFFICIAL unemployment total fell for the 27th consecutive month in October but earnings growth remained stubbornly high. Government figures yesterday showed.



October's figures show a rise of 10,900 in vacancies registered at Jobcentres - the first rise since June. It suggests the labour market may be tightening with companies unable to match workers with job opportunities.

Despite strong earnings growth, the figures show labour costs in manufacturing remain subdued - largely because of buoyant productivity increases. Manufacturing employment fell by 19,000 in September.

Takeover panel chief in plea for compliance

By James Buxton

THE CHAIRMAN of the Takeover Panel yesterday issued a strong call for financial advisers and company directors to ensure that Britain's non-statutory Takeover Code was adhered to in full.

Advisers had "virtually a professional responsibility" to do so, Lord Alexander, the barrister who heads the panel, said in a lecture at Glasgow University.

"Continuance of this commitment by advisers remains fundamental to the integrity of the conduct of takeovers and to the whole process of non-statutory regulation. It imposes what is virtually a professional responsibility on such advisers."

Earnings rise checked by output growth

By Ralph Atkins, Economics Staff

AVERAGE earnings increased at a rapid pace into September but strong productivity growth helped check manufacturers' labour costs, according to labour market statistics published yesterday.

The increase was in line with expectations in the City of London, but the strength of earnings continues to unsettle financial markets. Higher earnings, it is feared, could feed into increased labour costs per

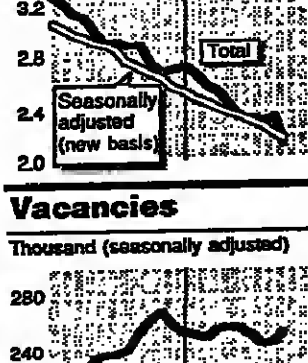
unit of output and lead in turn to higher inflation. Latest figures show productivity is growing strongly, largely offsetting the growth in earnings. However, many analysts believe that this may change next year as output growth slows - particularly if wage settlements pick up in the current pay round.

Both the Treasury and Mr Norman Fowler, Employment Secretary, emphasised yesterday that it was up to management and unions to keep a tight grip on labour costs. The Government hopes that its policy of firm exchange rates will exert pressure on companies to control costs.

This was lower than the comparable figure for August and compared with annual growth rates of more than 2.5 per cent in the first half of the year.

Split by sector, the September earnings figures show an underlying annual growth rate of 8.75 per cent in manufacturing and 9.25 per cent in services.

Vacancies



October's figures show a rise of 10,900 in vacancies registered at Jobcentres - the first rise since June. It suggests the labour market may be tightening with companies unable to match workers with job opportunities.

Latest international comparisons show that in August, UK unemployment as a proportion of the workforce was lower than in Spain, France and Italy. However, it was higher than in West Germany, the US or Japan.

Simon Holberton writes: the investment boom appears to have faltered in the third quarter of this year, with spending on new plant and machinery down 6 per cent compared with the April to June period, official figures released yesterday indicate.

Provisional figures released by the Department of Trade and Industry show that manufacturing investment, measured in 1985 prices and including leased assets, was £2.7bn in the July to September period compared with £2.9bn in the second quarter. Investment in the September quarter, however, was nearly 9 per cent higher than in the same period a year ago.

However, the Treasury and economists in the City of London cautioned against reading too much into the figures. The Treasury said that provisional figures tended to be revised significantly in later periods. It said the estimate for the third quarter did not square with the DTT's own, usually accurate, investment intentions survey, which pointed to a large growth in investment this year.

Two charged with attempt to defraud bank of \$108m

By Richard Donkin

POLICE have charged a man and a woman after a series of arrests in Britain, the Netherlands and Abu Dhabi in connection with the attempt to defraud Hill Samuel, the London bank of \$108m (\$61m).

Two charged with attempt to defraud bank of \$108m

By Richard Donkin

City of London police refused to confirm this last night. Phivos Alexandron Karnaos, 48, a company director, and Jennifer Michael Toma, 36, a bank clerk, were charged with conspiring together and with others to defraud Hill Samuel of \$48,968,053 (\$26.5m) by procuring the transfer of the money to a bank in Abu Dhabi.

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THE FINE ART OF FLYING AIR FRANCE

Advertisement for The Glenlivet 12 years old single malt whisky. Text: 'It was the finest whisky in the Kingdom. So why did the King keep it under his hat? For many years The Glenlivet single malt was George IV's favourite whisky. Unfortunately, it was being distilled illicitly in a remote highland valley. And had been since 1747. However, by 1824, an Act of Parliament helped make this whisky legitimate. Was it so that the Monarch could enjoy this rare and subtle spirit with a clear conscience? Whatever the reason, it meant that the crowning glory of single malts was freely available to lesser mortals - not unlike yourself.'

BP AND THE MARKET CRASH

In the third and final article of a series David Lascelles, Banking Correspondent, looks at the aftermath of the BP share sale

The weaving of a safety net

The Bank of England was a keen observer of the debate about whether the BP issue should be terminated, and had prepared itself to play the role of "assessor" if the underwriters and the Treasury could not agree what should be done. Shortly after the crash it retained Allen & Overy, the City solicitors, and in the days that followed, it developed a fairly clear idea of the sort of recommendation it would make.

The analysis in Threadneedle Street showed that there were five arguments in favour of proceeding with the issue and six against. The former were the force of the underwriting agreement, the nature of underwriting risk, the manageability of the losses (except possibly in Canada), the good reputation of the London capital market, and the fact that the issue would reduce the Government's need to borrow. The opposing arguments were the impact of the issue on a fragile market, damage to the underwriters, risk of precipitating a recession, damage to BP itself, complications in international capital-raising, and the danger of ignoring considerable foreign pressure that the issue should be pulled.

For the Bank, this was a finely balanced case. Being a cautious institution, its inclination was to recommend a halt to the issue to avoid further risk to the international financial system. But rather than give the blunt answer no, the Bank sought an opinion from Allen & Overy as to whether it could give a broader response. The lawyers said it could. This enabled the Bank to explore a compromise that would allow the issue to proceed, but limit the damage to the markets. Hence the idea of a safety net under which the Bank itself would buy in the new BP shares if they fell below a predetermined level.

By Wednesday October 23, it was obvious that the Bank would be asked to assess the case. Robin Leigh-Pemberton, the Governor, was now back from his tour of East Europe, and he agreed with the position that had been adopted: to terminate the issue, preferably, but if it had to go ahead, put in a safety net. The next morning, the Bank prepared its Treasury Room for the hearing. This was an elegant upstairs parlour looking out over the Bank's peaceful inner courtyard, next to the Court Room. At 11.30 Evelyn de Rothschild and Michael Richardson arrived to plead their case why the issue should be stopped, and after them came Sir Peter Middleton from the Treasury to say why it should go ahead. The presentations were a bit of a formality: the arguments had been well aired, and neither side put forward any new evidence.

The hearings did not alter the Bank's view. But its deliberations took all afternoon; the assessment had to be finely reasoned because of the legal implications. There was also the question of where the safety net should actually be pitched. The Bank's feeling was that, to have the desired confidence-building effect on the market, it should be pitched fairly high. So it settled on a formula which assumed that BP shares were still at their pre-crash level, and then scaled the price down in line with their subsequent fall. This produced a safety net price of 88p, which coincided with the part-paid issue price of 120p and a likely price when dealings started of 70p-80p. In other words, if this plan went ahead, the Bank would end up with most of the shares itself.

Shortly before 5pm, the Bank faxed its five-page assessment across to the Treasury and Rothschild with the pledge that it would be willing if called upon by HM Treasury to make available the resources of the Issue Department for this purpose (funding the safety net).

Nigel Lawson, the Chancellor, was becoming impatient. The Bank was supposed to have completed its assessment by 4pm, and he was due to announce his decision to the Commons that evening. But he read the fax with some relief. He had already decided that a safety net was the only way out of his dilemma, and his worst fear - that the Bank would recommend terminating the issue - had not been fulfilled.

However, he did not agree with the Bank on one point: the level of the safety net. He believed that the market was capable of - and should - take more of the strain. So he decided to pitch it lower, at 70p, a level which he believed would underpin the market but leave the shares in the underwriters' rather than the Bank's hands.

market. Along with his advisers at Warburg, he and his colleagues had accepted the safety net idea. They also wanted it pitched low so that the shares would find a natural level in the market. Besides, if it was pitched too high, the Bank would end up as the company's major shareholder, which would destroy the whole point of the sale, which was to get BP out of state ownership.

Lawson informed Mrs Thatcher of his decision. Shortly afterwards, at 5pm, the Governor, his deputy and other Bank officials arrived to hammer out the details, and by 10pm the plan was ready to be announced to an expectant world. Flanked by the Prime Minister and most of the Cabinet, Lawson appeared on the floor of the Commons and ended the stock markets' uncertainties. "I wish to announce my decision to the House," he said. "It is that the issue should proceed." Compared to his nervous performance a couple of days before, he was in a confident mood. "During this experience we have seen the much greater soundness of the City of London compared with other financial cities," he declared. Opposition MPs mounted the expected attack, but Lawson dismissed them with the taunt that "they do not understand a thing that they are talking about."

The news was a blow to the underwriters: they would now have to take their losses, and some of them doubted that the safety net would even work. But they cannot have been surprised by the outcome.

For the foreign underwriters, there was also the question whether the net applied to shares sold outside the UK (it did). The underwriters had to be sorted out overnight in time for the start of dealing in the new issue the next morning. There was a party going on at Warburg that evening, and some of the underwriters turned up. A Japanese banker was offered a large whisky. "Not enough," he said, indicating that he wanted a full glass. He downed the liquor, and released a fortnight's pent-up tensions with a long hiss. Most people felt that way.

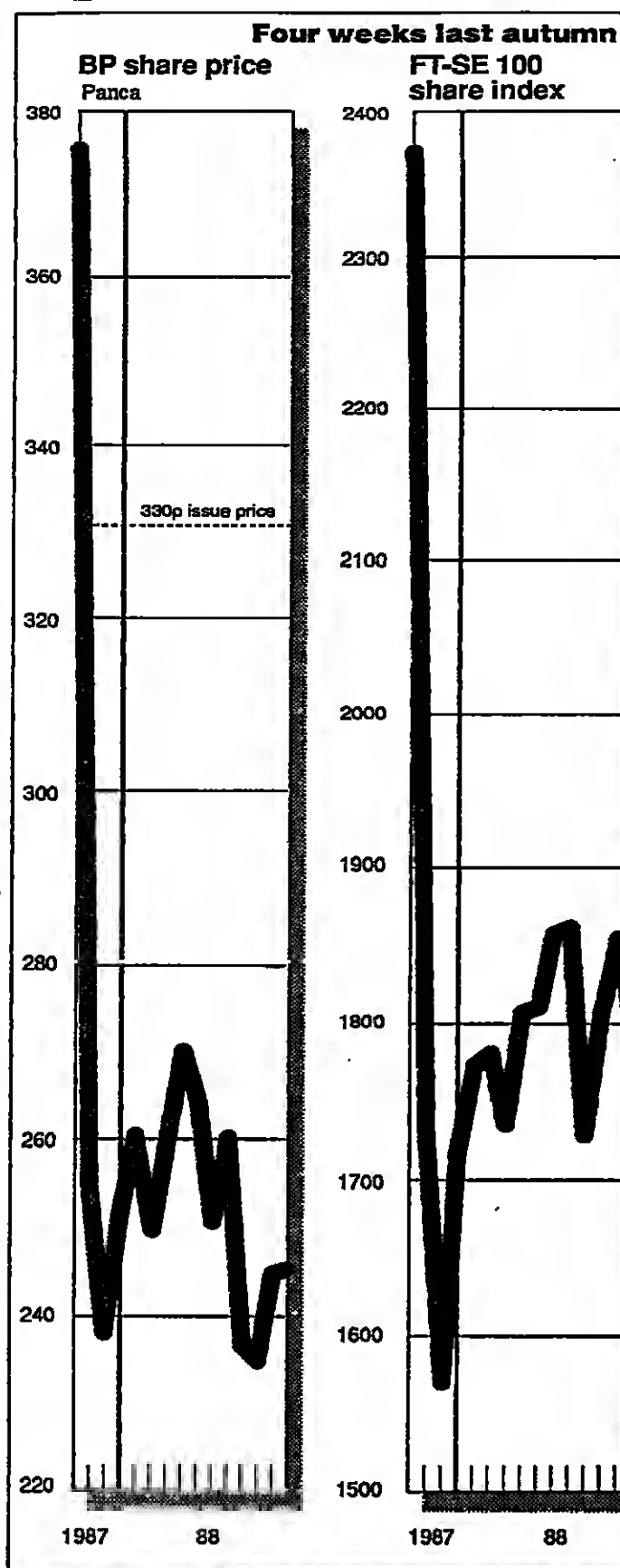
Next morning, the new BP shares opened at 88p and traded brightly, closing slightly higher, at 90p. The underwriters were down at 88p, or 32p below the part-paid price, leaving the underwriters with a loss of £750m. This was less than once feared, but it still wiped out the entire profits made by City underwriters from all previous privatisations. The most pathetic victims were the 270,000 private individuals who had applied for a total of 17.7m shares and now found themselves £6m the poorer. Whether innocent, gullible or plain foolish, they were the object of some fascination in the City where, it was joked, salesmen were scrambling for a list of their names.

For both the Bank and the Treasury, the outcome was marred by the eruption of an unseemly dispute over who deserved the credit for the safety net idea - a trivial matter considering the issues at stake. The supposed row jangled in the TV and newspaper headlines over the weekend. But what the media failed to spot was that Sir George Blunden of the Bank and Sir Peter Middleton of the Treasury had an amicable lunch together at the Reform Club on Monday. Officially, it is now put about that both sides had thought of the safety net separately. "We were very pleased by this evidence of how closely we think," says Sir George.

In fact, there was nothing particularly original about the safety net: it was one of many ideas that had been tossed around, including making an issue of gilt-edged stock which could be converted into BP shares once the markets settled down.

Though the shares were now sold, there remained one considerable task - collecting in the money. This is officially the job of the underwriters who guarantee payment to the issuer. But in practice it is done by the brokers who actually place the shares with the sub-underwriters. There was some concern at Rothschild about payment; not only was the BP issue extraordinarily big, but there were doubts as to whether some of the institutions who had promised to buy shares would be able to pay because of the huge losses they had suffered in the market crash. These fears were particularly strong in places like Hong Kong and Australia which had been worst hit.

Richardson summoned a special meeting at Rothschild on November 3, the day on which the Treasury was due to receive the proceeds from the sale at 5pm. The 17 underwriters gathered there at 1pm, with the three brokers to the issue, Rowe & Pitman, Wood Mackenzie and Hoare Govett. The sum they had to come up with was just over £1.1bn, which represented the part-paid portion for which the UK underwriters were responsible. It was unlikely, in fact, that all three brokers would have collected all their money, but it was expected that they would nevertheless produce a cheque and make up any deficiency themselves.



Evants in 1987

- Oct 14. BP issue price at 330p and underwritten. Bad US trade figures cause sharp fall on Wall Street
- Oct 15. Price announced and issue sub-underwritten
- Oct 16. London market disrupted by storm
- Oct 19. BP shares fall 33p to 317p. The great crash
- Oct 22. Thatcher and Lawson agree issue should go ahead. BP shares fall 14.5 to 282.5p
- Oct 23. Underwriters meet, but vote on whether to seek a halt to the issue is undecided
- Oct 26. Underwriters vote to ask Lawson to halt issue
- Oct 27. Lawson, in Commons, promises a decision by 23rd. Sub-underwriters say it should go ahead
- Oct 28. Other closes. Underwriters put their case to Lawson but meeting ends in deadlock
- Oct 29. Bank of England makes its assessment and recommends go-ahead with safety net. Lawson announces arrangements in Commons
- Oct 30. Part paid open at 88p close at 85p
- Nov 3. Treasury receives sale proceeds
- Nov 4. Fraternisers of KIO buying

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Both Rowe & Pitman and Wood Mackenzie handed over cheques for about £300m each, as required. But when it came to Hoare Govett, their representa-

tives turned out to have arrived empty-handed. This discovery caused great consternation.

Hoare Govett was supposed to contribute £600m, but it had difficulty assembling the money, much of which was due from precisely the part of the world everyone was worried about: the Pacific region. That morning the firm had calculated that it would be about £150m short and had budgeted to finance that amount itself. But by midday, the shortfall was much bigger: £350m. The firm still hoped to have all the money by the end of the day, but this meant that its staff had to go to Rothschild without a bankers draft.

Richardson was hard put to preserve his famous composure, and threats were made that this lapse would result in Hoare being cut out of future City business. But by now the 3pm deadline was approaching, and it was obvious that the Government was not going to get its money on time. Richardson had to explain to the Treasury representatives what had happened and seek an extension - which he got, for an hour. More phone calls buzzed between Rothschild and Hoare, where key personnel were out of lunch, a fact which added to the furor. "There were a lot of grey gills at that meeting," recalls one person who was in attendance.

Eventually, the right people were located, and Hoare man-

aged to gather together the money. A special draft was drawn on a nearby branch of the Midland Bank, and hurried round to National Westminster, the receiving bank, just after 4pm.

The deal was done, but it had entailed some last minute redrafting of the underwriting agreement to ensure that the Treasury not only got the full amount due then, but also the two subsequent instalments over the next two years. Although Hoare was not legally obliged to make up the shortfall (that was the underwriters' responsibility) it had stumbled on its moral obligations, and that was enough to blot its copy book badly with the Treasury and the rest of the City.

It was the very next day, November 4, that the first ructions began to creep into the market that the whole BP saga might have a totally unexpected outcome. Someone was buying large quantities of BP shares - and it had nothing to do with the Bank of England's safety net. The mystery buyer was quickly identified as the Kuwait Investment Office, the channel through which the oil-rich country makes its foreign investments. The purchases accelerated and on November 15 the KIO declared its hand: it held 10 per cent, having paid a few pence higher than the 70p safety net. Over the subsequent weeks, the stake rose to

21 per cent in the biggest market raid the UK had ever seen. It was ironic in too many ways. All the agonising over termination, *force majeure* and the safety net, all the political wrangling and the financial losses, all the good intentions to widen BP's shareholder base - all this, it seemed, had been undone by the surreptitious manoeuvres of a small and distant sheikhdom.

Yet, it was not altogether a surprise. BP and its advisers had been worried all along about the danger of dumping billions of unwanted shares on the market; it was an invitation to predatory attack. It took the UK another 10 months of delicate negotiation, and eventually outright demand to unscramble this new problem. Finally, after an official inquiry, the KIO was ordered to bave its stake to 10 per cent.

Everyone who was connected with the BP issue would rather forget it now. It was embarrassing, costly and painful, and the best that can be said of those involved is that they handled an appalling situation reasonably well.

Even with its reduced KIO stakeholding, the BP issue was judged by the majority of his colleagues to have done his best to wrestle a consensus out of his deeply divided underwriting team, though the tributes are grudging, and some felt his methods were a bit devious. But he was serving two masters, and he tested the patience of both of them.

Richardson acknowledges that there was a conflict between his firm's role as government adviser and that of chief underwriter. "I guess we were put into an impossible position, but we feel we did as good a job as we could in the circumstances." This ambiguity was particularly irksome to the Treasury, which has now decided that the roles of adviser and underwriter should be split in future privatisations.

Some of the lessons from BP were technical. The problems underwritten by the foreign underwriters show that greater account must be taken of the differences between UK and overseas underwriting practices. The Wall Street underwriters were fully exposed to the BP issue, but had no right to ask that it be halted.

The *force majeure* clause also needs to be better defined, particularly to clarify whether it includes sharp market movements, and if so of what magnitude. Some underwriters have suggested that it should contain a termination trigger, for instance, if the market falls by a given percentage. Also, the right to declare *force majeure* traditionally belongs to the underwriters rather than the issuer, and many people in the City say it is wrong for the Treasury to keep it for itself.

Finally, though none of these obvious failings have been corrected for the next big privatisation, British Steel - in which Rothschild is, again, to lead underwriter. If anything, the right of underwriters to seek termination has been limited even further there is to be no appeal to the Bank of England. But the fact that UK and foreign underwriters are just as keen to sign up for British Steel as they were for BP suggests that their appetite for profit and glory was little blunted by the horrors of BP.

If memories are that short, underwriters may deserve everything they get. But a year later, the passage of time has cast a changing light over the story of BP. The threat of the imminent collapse of civilisation - so dire at the time - has receded. In its place, the resilience of the stock markets and the world economy have instilled a much more robust mood. This has tilted judgments in favour of those who, for their various reasons, believed that the issue should go ahead, and that the markets should take the strain. By the same token, the underwriters' fears of disaster look exaggerated, and their request for termination strongly self-interested. There is some irony in this: underwriters are supposed to be the best judges of market risk. But it would be unfair to suggest that their concerns were not genuine. One of them comments: "In the light of what we then knew, no one could say that the world financial system was secure by the time we came to the vote."

FT LAW REPORTS

Shipping line on course for favourable judgment

TURNER v MANX LINE LTD
Queen's Bench Division (Commercial Court); Mr Justice Hirst; November 15 1988

INSURANCE under an ITCHPR policy covers the assured's liability for damage caused to a harbour by his operation of the insured vessel, and is not limited to strict liability arising out of his proprietary interest.

Mr Justice Hirst so held when giving judgment for the defendant assured, Manx Line Ltd, on a claim by representative Lloyd's underwriter, Mr Colin Turner, for moneys recovered and retained by Manx Line in a connected claim under which the underwriters had subrogated rights.

HIS LORDSHIP said that Manx Line was lessee of a Linkspan, a floating roadway for the transport of vehicles from a roll-on roll-off car ferry from ship to shore.

It insured the Linkspan with the underwriters on a standard policy of marine hull insurance, incorporating the Institute Time Clauses Hulls-Port Risks (ITCHPR). The "vessel" insured was the Linkspan.

In August 1978 Manx Line entered into an agreement with the Isle of Man Harbour Board, under which Manx Line was granted permission to attach Linkspan to the Board's property at Victoria Pier, Douglas. By that agreement Manx Line accepted responsibility for "all loss or damage done to the Board's property arising out of use and operation of the Linkspan".

On November 30 1978, in heavy weather, the Linkspan broke away from its shore anchorage and capsized. It caused £860,000 damage to itself and £850,000 to neighbouring jetties and other Harbour Board property.

The underwriters accepted liability to indemnify the Harbour Board. It paid the Board £283,619.

Manx Line, the Harbour Board and the lessors of the Linkspan sued its manufacturers on the grounds of defect in design, manufacture and installation. The claim was settled by payment by the manufacturers.

The shortfall between the settlement monies and the claim for damage to the Harbour Board's property was £389,522.

Manx Line retained £383,718 out of the monies otherwise due to the underwriters under their subrogation rights in respect of other parts of the claim against the manufacturers. The sum was placed in an interest-bearing escrow account.

It had been agreed that if the underwriters were successful in the present proceedings they should be entitled to the full sum in the escrow account, in full satisfaction of their claim; and that if Manx Line was successful it would receive 98.8 per cent, and the balance would be paid to the underwriters.

The ITCHPR policy, by clause 3, covered an assured "if by reason of interest in the vessel" he became liable to pay in respect of "loss of or damage to any other vessel or goods... caused proximately... by the vessel insured... (ii) loss of or damage to any goods... whether on board the insured vessel or not... (iii) loss of or damage to any harbour... jetty... (iv) any attempted or actual raising... of the wreck of the insured vessel... (v) loss of life... (vi) any sum... for which the assured may become liable recoverable from... the United Kingdom Mutual Steamship Assurance Association Ltd".

The underwriters contended that the critical phrase, "if by reason of interest in the vessel", limited the operation of the whole of clause 3 to cases where the assured's proprietary interest in the vessel was a legally essential element of his liability, ie where he was strictly liable as owner or lessee. They said that as the words "by reason of" were words of causation, the assured's interest in the vessel must be the cause of his becoming liable, not merely the occasion for it. Consequently the present claim was not within clause 3.

away from its moorings. Consequently the claim fell within clause 3.

Mr Sumption for the underwriters submitted that there were two distinct legal bases on which a shipowner might incur liability for damage or losses, which was strict liability, and secondly as operator, which was generally on the basis of breach of duty, such as negligence. In the latter case ownership provided the occasion for liability but not the cause. He said that "interest" on its proper construction bore a technical legal meaning connoting proprietary interest. He cited *McDermid v Nash (1987) AC 966* where Lord Brandon said that "any person in section 3(1) of the Merchant Shipping (Liability of Shipowners and Others) Act 1968 meant "a person having a legal or equitable interest in the ship".

He submitted that test, it was intended that test, it was intended to cover strict liability imposed in England by operation of law on the owner as such generally (but not invariably) irrespective of fault, and that insofar as any specified heads of liability fell outside that test, it was intended to cover strict liability under international Conventions or foreign law.

Mr Diamond submitted that liability arising in connection with a ship, apart from a few statutory exceptions, did not usually require the person sued to have a proprietary interest in the vessel; and that "interest" in the critical phrase should in its proper context not be construed as connoting a proprietary interest. On the contrary, on a fair construction in the context, including the detailed provisions of sub-clauses (i)(v), it meant no more than an operational interest.

Mr Sumption's approach was strained and artificial, Mr Diamond's approach was preferred.

The clauses were expressly titled and described as relating to "Hull Port Risks". They were also expressly related to port risks, and it would thus be bizarre for the draftsman to concentrate, as Mr Sumption suggested, on foreign risks and liabilities.

The clauses bore all the hallmarks of English Common Law liability for breach of duty, and if the draftsman really intended to focus on strict statutory liability of owners, whether under English law, foreign domestic law, or international Convention, such an intention was so deeply buried in the actual wording as to be completely undetectable.

The detailed provisions of the six sub-clauses, including the phrase "if by reason of interest in the vessel" to fulfil the purpose suggested by Mr Sumption.

Since the critical phrase had to be interpreted in its context, that conclusion told strongly against construing it as restricting the clause as a whole to liability derived from the owners' proprietary interests.

In some contexts "interest" would undoubtedly be interpreted as connoting a proprietary interest, as in *McDermid*. But "interest" was by no means exclusively limited to a proprietary interest. In the appropriate context an interest could equally well be, for example, commercial, philanthropic, or connected with family, local or political ties.

In the present case, to interpret "interest" in its context as connoting an operational interest in the Linkspan, was fully in harmony with the wording of the clause as a whole, and in particular with the detailed provisions of the six sub-clauses, while at the same time truly constituting a limitation: thus if all the assured could show was that liability stemmed from an operational interest in another vessel (for example as a result of damage caused by one of its ferries as it lay alongside the Linkspan) or in other plant and equipment (for example one of its vehicles while being driven on to the Harbour Board's pier) under the policy would fall as lacking the necessary qualification.

Therefore the damage caused to the Harbour Board's property in the present case clearly occurred by reason of Manx Line's interest (properly construed) in the Linkspan, seeing that it was caused by the Linkspan itself.

Manx Line's liability to the Harbour Board fell fairly and squarely within clause 3 of the ITCHPR, and there would be no judgment for Manx Line in the agreed sum.

For Mr Turner: Jonathan Gaisman QC and Jeffrey Crider (Ince & Co)

For Manx Line: Anthony Diamond QC and Simon Crookenden (Holman Fenwick & Wilton)

Rachel Davies
Barrister

BP: THE PROTAGONISTS



Robin Leigh-Pemberton: Governor of the Bank of England. Held the fort during the Governor's East Europe trip. Helped formulate the Bank's view that the issue should only go ahead if there were a safety net to protect the market. Favoured setting the net at a level where most of the new BP shares would have been bought back by the Bank.

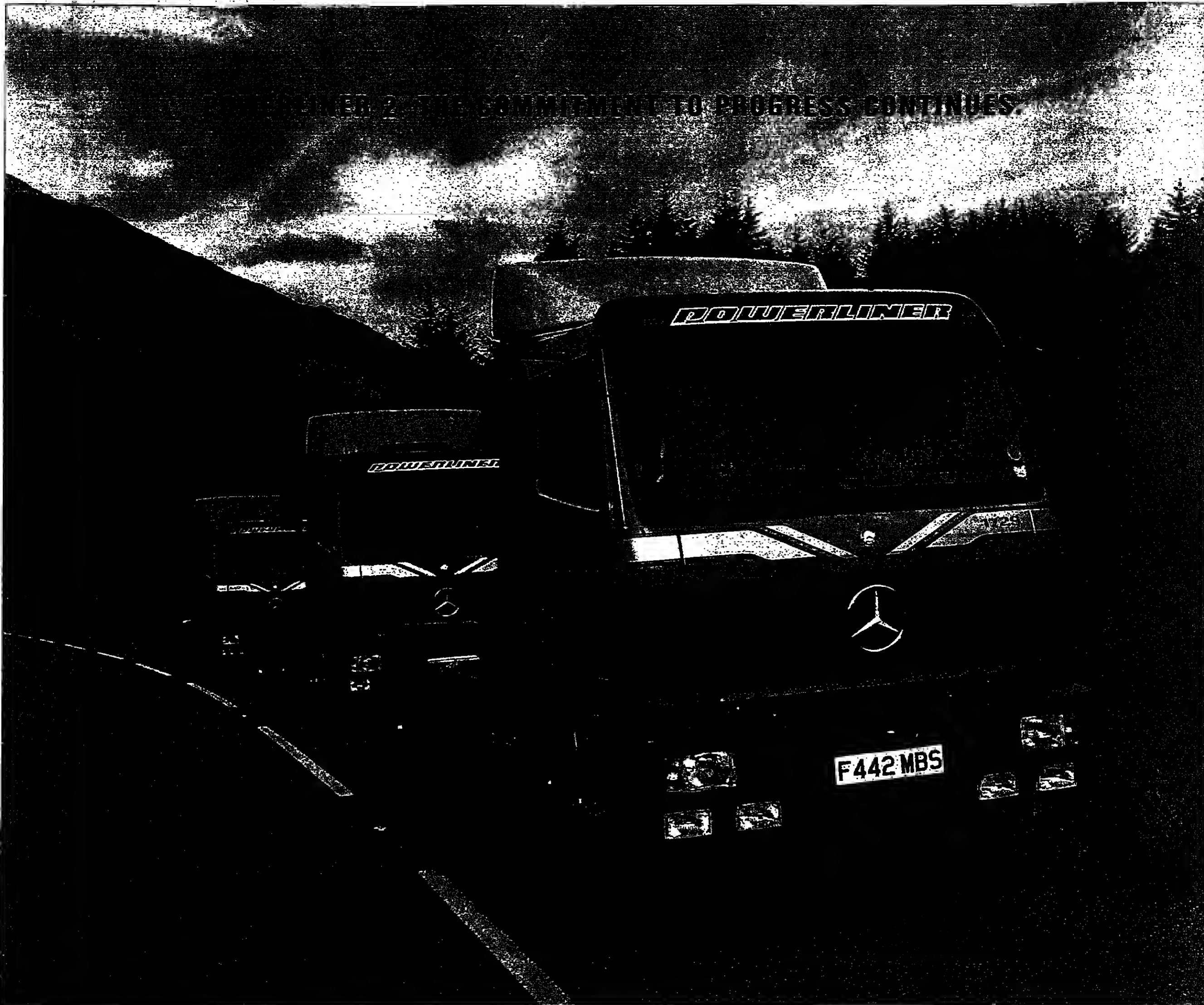


Sir George Blunden: Deputy Governor of the Bank of England. Held the fort during the Governor's East Europe trip. Helped formulate the Bank's view that the issue should only go ahead if there were a safety net to protect the market. Favoured setting the net at a level where most of the new BP shares would have been bought back by the Bank.



Sir Peter Middleton: Permanent Secretary of the Treasury. An accomplished civil servant who handled much of the day-to-day debates on BP, and headed the Treasury side in the key meeting with the underwriters which ended in deadlock. Put the Treasury's case to the Bank as to why the BP issue should go ahead as planned.

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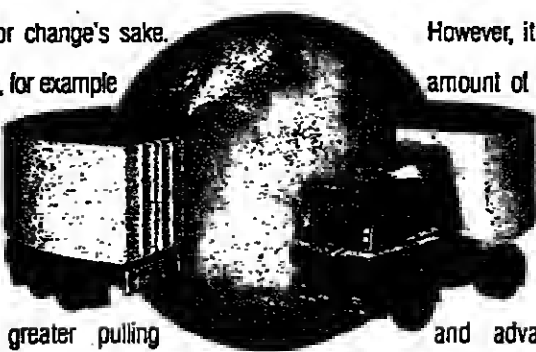
However, it durability is measured by the amount of work a vehicle puts in without needing attention, then these are the toughest trucks ever built. A unique combination of automatic chassis lubrication, and advanced technology lubricants linked to radically redesigned chassis components has stretched long-haul service intervals all the way to a staggering 45,000 km.

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MANAGEMENT

Expatriates in South Korea

A path through the maze of cultural understanding

Maggie Ford examines why foreign managers often fall foul of a communications gap with employees and explains how they can take avoiding action



Strikes — and demonstrations — have been a feature of industrial life for almost all South Korean companies, including multinational joint manufacturing ventures, since the move towards industrial democracy last year. But in most of the joint venture companies the local partner has handled negotiations.

It is in the smaller foreign branch offices, such as banks, securities firms,

trading companies and some manufacturing concerns that the foreign managers have experienced difficulties.

Perhaps the most dramatic arose during a strike at Westpac, the Australian bank, where employees were so outraged that they held demonstrations outside the Australian Embassy. The trade union's cause was taken up by the local press and public protests swelled when the manager was accused

of damaging national pride. Alarm bells rang among other foreign businessmen when the bank's head office sent in officials from Sydney to settle the acrimonious dispute on terms close to the union's claim. Subsequently the original manager was replaced.

Since then, after another dispute, the manager of the local Banque Nationale de Paris branch has also been transferred.

The behaviour of the French Ambassador to Seoul, according to the unofficial trade union at his embassy, is "like an Exocet missile pointed at the heart of Korean human rights."

Tough words for a dispute centring basically on wages, conditions and career opportunities, like most in South Korea. But as the premature departure for home this year of two foreign bank managers shows, pay negotiations in this politically transitional country can be not only heated, but downright threatening to the expatriate.

Expatriate managers trying to avoid sticky situations can find themselves hamstrung in numerous ways. They include:

- A serious communication gap between foreign management and staff who are trade union members and normally predominantly young.

- An end to the "guidance" usually received from the government, the bureaucracy and the law over labour matters, as the country moves towards democracy.

- A lack of uniformity between management of different companies from different countries, resulting in widely varying settlements in the same field, and the fear of leap-frogging pay claims.

- Either a total lack of experience in negotiation on the part of managers or a tendency to see pay bargaining in Western style confrontational terms.

- Symbolic strike approaches by Korean staff, such as sticking up wall posters, wearing headbands and singing songs have tended to reinforce this feeling.

- Misunderstandings about both the attitude of local staff and the new political environment by local foreign managers and their head offices.

- In some cases, a management approach that has been seen as insensitive, patronising and sometimes even racist.

It is easy to understand how a combination of these problems in one office could add up to a "political minefield" as one banker puts it. Flexibility, caution and a sincere, progressive attitude are needed to find solutions, he says.

The first piece of advice for any foreign manager might be to seek to narrow the communication gap. Most expatriates have senior Korean staff who are their main source of information on business matters. While many such managers are very skilled, they often belong to the older generation and may have different views from youthful employees in the

union. It can, therefore, be helpful to expatriates to listen to more diverse opinions.

Although the younger people have been working for years in South Korea's very authoritarian environment, they do not appear to be followers of the works of Karl Marx. Most are university graduates, some having foreign degrees, and they are certainly strong advocates of democracy. They also seem also to be ambitious, loyal to their company if it treats them well, and keen to be regarded as international businessmen on the same level as those of any other country.

Especially in the financial area, they see no reason why they should not eventually compete for international jobs like executives from Japan or

Singapore. Therein, of course, lies the problem. For as the well educated young South Korean businessmen or woman knows, the country's isolation has reduced opportunities for experience and training in the wider world.

"There is a limit to what I can learn from books," says one young Korean executive of a foreign bank. "I'm keen to take any training I can get. But the company doesn't seem to want to include us in its international business."

Apart from offering career development and a better feeling of company identification, managers wanting harmonious labour relations might also consider a more innovative approach to pay and benefits than the simple percentage

wage increase.

Many foreign companies have found that unions often want a pay deal which benefits the lower paid, with part of the cash paid at a flat rate, and that they view merit pay with suspicion, usually because they feel that favouritism has led to abuse in the past.

This attitude frequently clashes with company policy in head office. A way round the problem may be to tailor the pay package so that it more clearly reflects the realities of Korean life.

Many expatriates' first knowledge of these realities comes with a distraught telephone call from an employee's wife urgently requiring, say, \$20,000 in cash, now. Perhaps her husband has been involved

in a car accident and must pay compensation to the injured immediately or be charged with a criminal offence. Perhaps his mother has had a heart attack and the money is needed for the hospital before she can be treated. Perhaps the sums are required rapidly as a bridging loan for the purchase of a scarce flat.

South Korea's primitive financial system, offering neither consumer loans nor mortgages, and its lack of a comprehensive medical or pension scheme, means that staff will often value benefits such as a car, housing or education loans, or non-taxable expenses like petrol, entertainment or sports club fees.

Young employees say that as prosperity rises in the future,

reductions in hours and longer holidays will also be attractive benefits; flexibility on holiday periods may also be welcomed, especially by those female staff who are not so ambitious. Career-oriented women value equal opportunities.

Those expatriates who have found themselves in confrontation with their staff, according to both foreign managers and local staff, have usually been men who failed to understand the substantial political and social change that is taking place in South Korea.

Where the Government would once suppress trade unions and impose pay settlements, both sides are now expected to reach agreement without interference from the authorities. Where foreign businessmen, essential for the country's development, were previously accorded certain privileges over local people, a more egalitarian spirit now prevails.

Labour law, which was formulated in pre-democratic times, cannot now be invoked by management with any confidence — as even the French Ambassador has found. US companies, in particular, must now take account of widespread anti-American feeling in the country.

Young South Korean professionals appear to be particularly angered by those expatriates who have lived in the country for years, but who have failed to adjust to its moves towards democracy and its economic progress.

Reflecting the nationwide feeling that the country has emerged from underdevelopment and dependency on other countries, symbolised by the successful hosting of the Olympic Games, they feel that they should be treated with politeness, in a co-operative, sincere working relationship.

Hardline management attitudes are deplored in the country as a whole. In the case of foreigners, they are seen as especially arrogant and, in extreme cases, even racist.

Some companies, it seems, have begun to get the message. A young South Korean financial executive, sent on a training course to Hong Kong, was delighted to be invited by the company to go sailing at the weekend on a junk in the harbour.

Although surprised to be the only non-European on the boat, he valued the invitation and the opportunity to expand his financial knowledge. His contemporaries will hope that such attitudes will become a trend.

Suddenly, it's all becoming blurred

Michael Skapinker on a new catchphrase

Most managers are familiar with MBBO — management by objectives. Some practice MBWA — management by walking around. But how many have heard of BBM?

BBM is Blurred Boundary Management. The boundaries in question are those between the traditional corporate functions, such as marketing, finance and personnel, as well as those between different national markets.

Many recognise that those divisions are now breaking down and that the successful manager of the future will be the one who can operate across both functional and national borders. But how many managers are really equipped to face the challenge of BBM? And what can be done to prepare them for a future with fewer frontiers?

Tex Smiley, of the International Management Institute in Geneva, is the man who coined the BBM phrase. He believes that human resources departments have a crucial role to play in developing blurred boundary managers.

"I believe that over the next few years, the human resources function is going to take on a very different role," he says. Many of its traditional tasks, such as performance appraisal, will be delegated to line management.

"I think we will see the people in the human resources function becoming specialised advisers to top managers. They will be going through the organisation looking for those people who could become senior executives."

Smiley believes that managers in the human resources department will also become "roadblock removers", attempting to overcome those corporate rules or routines which serve as obstacles to inter-departmental and international collaboration.

But isn't this process already under way in many companies? Aren't routine personnel tasks already being handled by line managers and aren't human resources departments now manned by substantially fewer people?

"We talk about it all the time, and if you go into some companies you'll hear them

say they're doing it. But you'll still see the same rigid personnel functions," Smiley says.

The human resources function is often seen as the guardian of rigid corporate rules. If personnel officers listen to line managers, "they will hear the criticism that if any part of the corporation needs new modes of management thought and behaviour, it is their own fault."

One of the problems, in Smiley's view, is that organisations tend to view the uncertainties resulting from crumbling barriers with anxiety. Because little can be done to control the external environment, organisations attempt to control the internal environment instead.

Rigid hierarchical structures are created which hinder co-operation between the organisation's constituent parts. Far from being an ideal, "is a punishable act in a highly structured organisation," Smiley says.

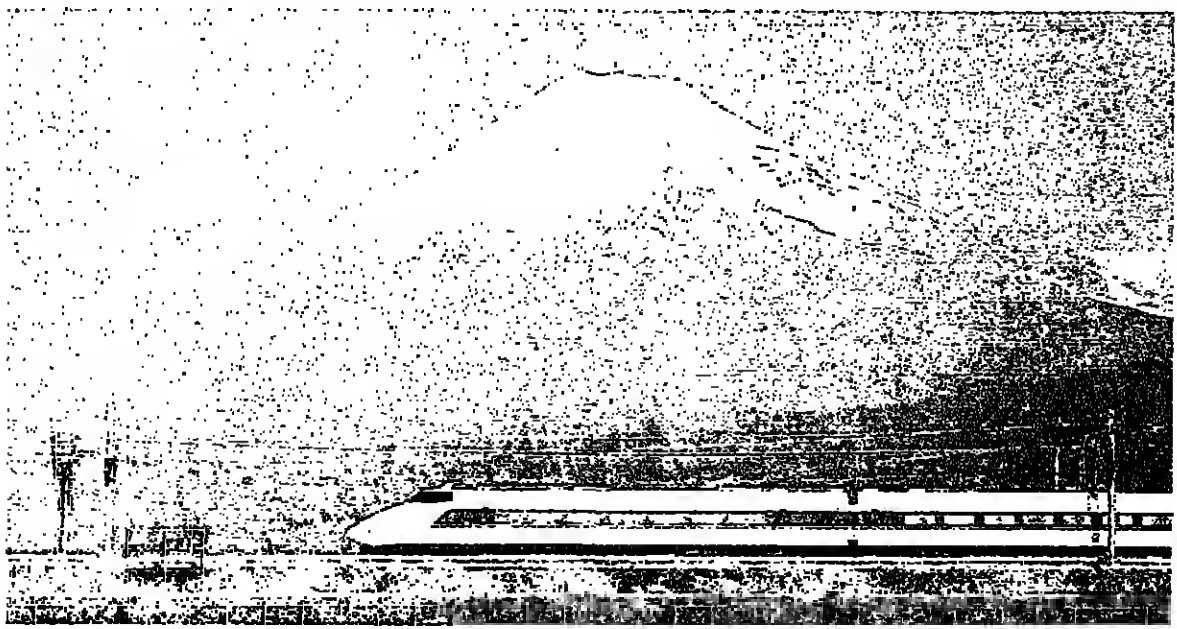
Despite its poor reputation in many companies, the human resources department is, in Smiley's view, ideally placed to become the champion of BBM.

The key is their responsibility for management development. "The power in the hands of the human resources people is tremendous," Smiley says. They decide what assignments will be given. They decide what's on the programme. Managers need to be able to think differently and they can help managers learn a different thought process."

As an example of what can be done, Smiley points to one of IMI's programmes. Instead of being given a case study on the five-week course are given access to a range of information about the organisation, held on a computer. It is up to them to decide which bits of the information provided are important. "The information does exist but it's not pre-digested by the case writer," he says.

Traditional case studies encourage learners to come up with the best answer. Management development programmes, Smiley argues, need to focus instead on whether managers are asking the right questions.

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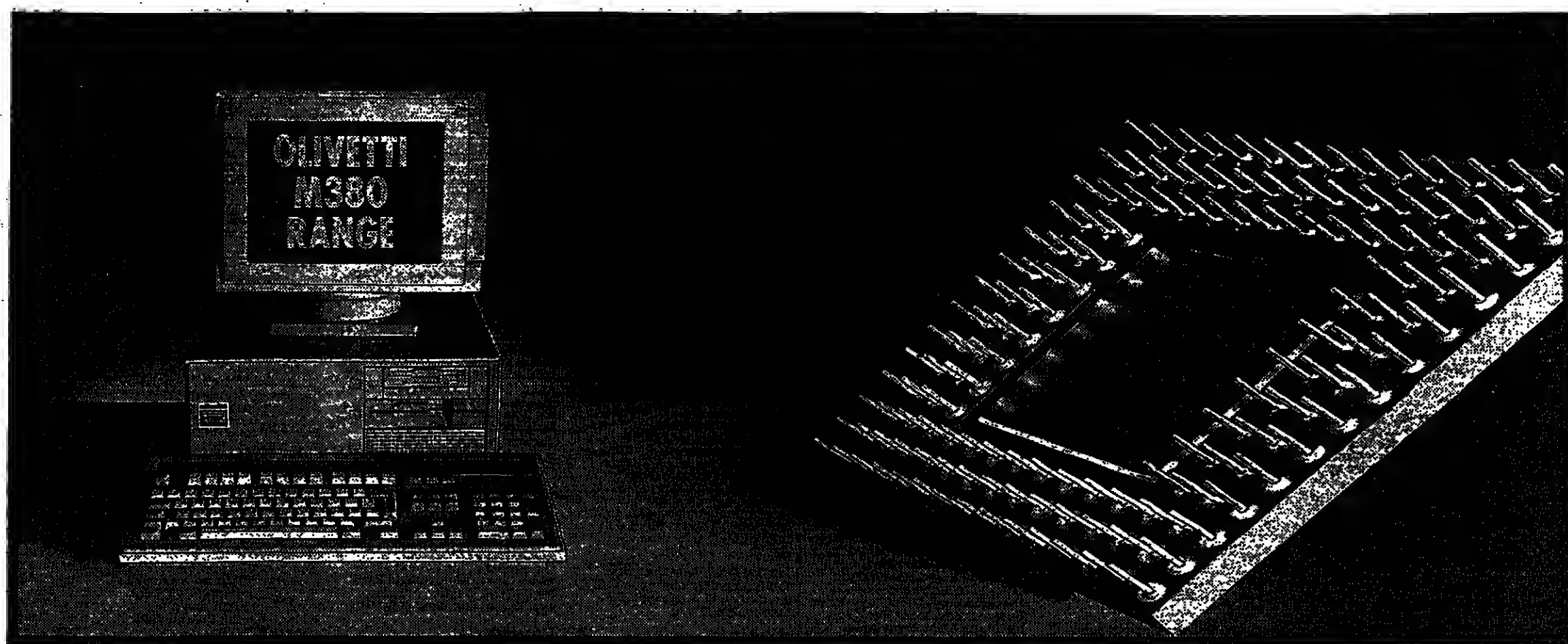
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CINEMA

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and he wears his defeat like a dependent suit, glazed and stricken into sad resignation.

Miss Hunter gives a stunning performance, hoarse, sinister and casually vengeful.

The set comprises two great mobile platforms that stand up to represent village locations and descend like a drawbridge for the banquet...



Michael Coveney Kathryn Hunter

ARTS GUIDE

THEATRE London Measure For Measure (Barbican). Pick of the RSC London repertoire...

Ennio Enlout out of her hair (838 8388). Follies (Shaftesbury). Eartha Kitt and Mollie Hatter...

opportunity. A genuine classic (837 3888). Bartholomew Fair (Olivier). Successful Victorian transposition...

Lerner and Loewe "heather-scented" Scottish fairytale hit is handsomely revived and well sung...

Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageantry and drama (239 6200).

Directed by Michael Margio. Ends Dec 23 (823 4141). Tokyo Kabuki performances at 11am and 4.30pm...

Advertisement for Sandeman Founders Reserve Port. Includes a silhouette of a man and the text 'No longer reserved for the English.'

Amsterdam Shakespeare Company closes its Dutch tour of the Wars of the Roses with Henry V (Fri)...

New York Cats (Winter Garden). Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to music...

Chicago A Christmas Carol (Goodman). William J. Norris celebrates his tenth season as Ebenezer Scrooge in the annual holiday production with a cast of 26.

Dance and Sculpture

WHITECHAPEL ART GALLERY The interplay between light and dance and sculpture is not new - Diaghilev initiated the idea for our century with Fireworks in 1917...

Opera in Florence

Years ago, the winter opera season in Florence was the glittering relation of the Guttering Maggio musicale...

SALEROOM

Kafka's Trial makes £1m Kafka's original manuscript for his novel "The Trial" written in 1915 but never published in the author's lifetime...

FINANCIAL TIMES

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Friday November 18 1988

The concern about wages

LIKE ANY DRIVER, the Chancellor of the Exchequer has to look out for the traffic lights. The most important indicator of inflationary trouble ahead is the labour market. These particular traffic lights are amber today and could be red tomorrow.

Despite the dangers, one should recognise the pleasing elements in yesterday's announcement. The unemployment level of 2.16m (7.7 per cent of the labour force) is now 1.05m below the peak level of June 1986. If the rate of decline could be sustained, unemployment would fall below 1m during the first half of 1991. Unfortunately, it will not, though that the Chancellor has been forced to put on the monetary brakes.

The evolution of pay and productivity will largely determine how much harder still will have to be made. On this, the new figures are no more discouraging than those of last month. For the whole economy average earnings rose at an underlying rate of 9% per cent in the year to September. The increase in output per head in manufacturing over the same month of last year rose to 7.4 per cent in September and wages and salaries per unit of manufacturing output rose by only 0.8 per cent.

tional competitiveness, while the rate of inflation would be negligible. This is precisely the current situation in Japan.

There is no economic reason why the employees of a firm should benefit from investment within it. Moreover, payment of "wagegeld" to purchase increased labour efficiency merely ensures that workers have the greatest possible incentive to retain, and even introduce new, restrictive practices. In the case of manufacturing the price of granting the benefits of productivity growth to existing employees has been a total failure to expand employment.

Restrictive practices

Productivity growth is the fruit either of investment or of improved ways of using labour. There is no economic reason why the employees of a firm should benefit from investment within it. Moreover, payment of "wagegeld" to purchase increased labour efficiency merely ensures that workers have the greatest possible incentive to retain, and even introduce new, restrictive practices. In the case of manufacturing the price of granting the benefits of productivity growth to existing employees has been a total failure to expand employment.

With clear evidence of the limitations of a strategy based on growth alone, the workings of the labour market as a whole need to be reviewed. Puts the Governor of the Bank of England, the belief of businessmen that they will be bailed out by exchange rate depreciation needs to be further reduced by entry into the European Monetary System.

A review of the obstacles to geographical mobility created by the housing market is also required. Labour law has not attained a state of perfection. The tax and benefit system needs to be examined, with special emphasis on the disincentives to work imposed on the unskilled. Finally, there will have to be a much greater commitment by the Government to training than anything now in prospect.

High unemployment

Unfortunately, with the slowdown in economic growth that is expected, the growth of productivity is almost certain to fall by more than that of earnings. In effect, the UK's NAIRU (the rate of unemployment at which inflation does not accelerate) appears to be stuck at between 8 and 10 per cent of the labour force. An alternative perspective would be that inflation does not remain stable once unemployment falls by over 1 per cent per month. Under either interpretation, high unemployment rates are, at best, likely to endure for a very long time and, at worst, are a structural feature of the UK economy.

This is not acceptable. Imagine, by way of contrast, the situation now if total earnings were rising at below 5 per cent a year; the UK would be steadily gaining in interna-

Growth has achieved much, but not enough. If the UK is to sustain non-inflationary growth in the long term, as well as bring unemployment down to the levels seen in countries like the US or Japan, policies affecting the labour market need to be reviewed. Otherwise, the traffic lights will merely turn red, but are likely to remain there.

Momentum in southern Africa

THERE IS now a momentum for peace in south-western Africa that has far-reaching implications for South Africa itself. Independence for Namibia is within reach. Thus the time is ripe for both the South African Government and the African National Congress to explore new ways of ending the years of stalemate.

The momentum stems from the achievements already in hand. Last July, Angola, Cuba and South Africa agreed to a ceasefire and the start of the fire that followed is observed by the South West Africa People's Organisation, Namibia's main nationalist party.

debate within the ANC about its strategy to end apartheid. A draft document advocating a multi-party system, a bill of rights and a mixed economy is under discussion. It would be unrealistic to expect the ANC to renounce violence unless Pretoria first makes major concessions. In the meantime the organisation may have to consider the advantages of selective participation in one electoral arena currently open to it: township councils.

In Geneva this week the last obstacle to a regional peace package was overcome. Delegates from the three Governments agreed in principle on the terms of a phased withdrawal from Angola of 50,000 Cuban troops.

There remains the unresolved issue of Unita, the Angolan rebel movement led by Mr Jonas Savimbi. But the combination of mediating efforts by African states and the mutual enfeeblement of the protagonists in the civil war raises hopes for a negotiated end to this conflict as well.

A reappraisal of strategy - including further assessment of foreign investment - could well take place with the encouragement of Moscow and Washington, who have demonstrated the impact of superpower co-operation in south-western Africa. Both of them applied pressure on the protagonists. They can now turn their co-ordinated attention to persuading all parties involved to work together in dismantling apartheid. Signals emerging from Moscow since the Gorbachev era began suggest there is more common ground than generally realised.

Two factors in this complex package have ramifications for the South African Government and the ANC. The first is the military setback faced by the ANC and the second is the constructive role of the superpowers.

The package is implemented - as seems likely - Angola will request the ANC to close its guerrilla training camps in the country. Mr Sam Nujoma, the Swapo leader, has made clear he will not allow the ANC to establish bases in an independent Namibia. The ANC is already denied these facilities by South Africa's other neighbours in the region and the net result is undoubtedly a severe blow to the organisation's military campaign against Pretoria.

A recent study of Soviet relations with South Africa by the authoritative US Center for Strategic and International Studies pointed out that Moscow has placed less emphasis on the ANC's armed struggle, and has advised against sweeping nationalisation. President Gorbachev himself has underlined the need for a political solution.

If peace in south-western Africa leads to an ANC reappraisal of its strategy and encourages further superpower co-operation in the region, the Geneva talks could prove to be a turning point for South Africa as well. This is an opportunity that President Botha cannot afford to overlook.

There was a good deal of disappointment in Benazir Bhutto's Pakistan People's Party yesterday. Overnight hopes of a sweeping victory were dashed by results from the rural Punjab depriving the party of the absolute majority in the National Assembly that had seemed within its grasp. By the end of the day, as the number of seats the PPP had won totalled 92 - well below expectations and the 104 needed for an absolute majority - murmurs began within the party that in the Punjab at least, the result had been rigged.

But unlike Pakistan's last general election in 1977 when the outcome was greeted by cries of foul play and street demonstrations, the PPP was last night sitting hesitating over whether to challenge the overall validity of the results. It faced a difficult dilemma in that it benefited from an unexpected landslide in Sindh province that it had no wish to call in question. At the same time, public opinion might not support an outcry.

With Wednesday's polling relatively peaceful and both sides seeming ready to accept the broad result, the major gain is that the election has carried Pakistan a step further towards establishing a democratic tradition for the peaceful transition of power. After almost 11 years of military rule under President Zia ul-Haq that is an achievement for democracy in a country that has experienced little of it.

But the advance remains a fragile one which could come to grief over the next few days though the process could take much longer - President Ghulam Ishaq Khan will have the task of naming a new Prime Minister. Both the President and the army would prefer a figure from the conservative Islamic groups to an unpredictable Ms Bhutto. The President also knows that the PPP will never forgive him for alerting Gen Zia to former Prime Minister Bhutto's plans to dismiss him as chief of army staff in 1977, prompting Zia's coup d'état.

He is not obliged to call on the leader of the largest party unless it has an absolute majority. The chances are that he will look for a Prime Minister from within the Muslim Alliance who could command a majority in the National Assembly with the support of smaller parties and independents.

The Government likely to emerge will inevitably be weak and undisciplined, as one Pakistani observer puts it. The man most widely expected to lead it is Mr Nawaz Sharif, currently chief minister of the Punjab and an Alliance leader whose claims to the job were strengthened by the elimination of his main rivals in Wednesday's vote. But he lacks political experience. As a Punjab his appointment would be unpopular outside his own province, which could disqualify him.

The Alliance is split into numerous factions and the scramble for office and patronage is likely to be the more uncontrollable once its ranks are swollen by the addition of the smaller parties and independents. Many of its senior members were in the present caretaker Government and lost their seats in the election, demonstrating that the Government already has a tarnished image. The election also showed that two of the props on which Mr Nawaz Sharif has counted - Islamic fundamentalism and the Zia legacy - carry much less weight with the public.

The strongest card of a Muslim Alliance administration is that it would have the support of the armed forces. General Aslam Beg, the army chief of staff, has already emerged as an influential back-seat driver in the Government. The army, through the Inter-Services Intelligence Committee, runs the Afghan policy hand-in-hand with the Foreign Ministry. Gen Beg's public comments are seen as key policy statements in Pakistan. He thus seems to be edging the country

David Housego looks at the way ahead for Pakistan after an inconclusive result to the first election for 11 years

A country where the worst is no longer inevitable

towards a "guided democracy" on Turkish lines - a system which does not offend the Muslim parties.

Against all this, Ms Bhutto has a difficult tightrope to traverse. The election has demonstrated that she is the only popular leader with nationwide appeal and that the PPP remains the only political movement with mass appeal. In Sindh she won a landslide victory because of the unpopularity of a Government seen as having turned its back on the province. Feudal loyalties did not prevent villagers voting where their instincts lay.

The dynamics of Pakistan politics now demand that she goes on the attack against the establishment if she is to hold her party together. Supporters and National Assembly members - many of whom joined her for opportunistic reasons because they believed she would win - will drift away unless she can offer the prospect of office by demonstrating that she has the administration on the run. But if she goes too far, she risks renewed army intervention.

Ms Bhutto has negotiated this tightrope successfully during the election campaign. Over the long run it will be more difficult to control her supporters. They are already crying for blood against Mr Nawaz Sharif whom they accuse of corruption and misuse of

Many within the party believe that a period in opposition in the National Assembly would do it good. It would give the party experience it has lacked in the last 11 years and it would help it to give shape to its policies. The PPP could also expect the Government's unpopularity to increase under the weight of its internal quarrels and the problems it faces.

But for that scenario to be realistic the army has to concede the possibility of the PPP coming to power. If the PPP feels that the door remains closed, the prospect is of a downhill path to violence which many still fear is the fate that awaits Pakistan.

The army has been the most clear-cut winner of the elections. By making clear its commitment to go ahead with the vote it has rapidly won itself a democratic image - in sharp contrast to the repressive colours it earned under President Zia's regime. With the elections ending in a hung parliament, it remains the arbiter of the political scene.

The main gain is that the election has carried Pakistan a step further towards establishing a democratic tradition

government funds during the election. Many of them would like her to take the lead by denouncing the validity of the results and carrying the battle on to the streets.

A crucial test of the stance she takes will come in the coming days over the issue of the President's power to choose a Prime Minister. Some PPP lawyers argue that under the constitution a presidential election must precede the nomination of the Prime Minister. Ms Bhutto has yet to decide whether to lay the case before the courts. But if she did so she would be embarking on a head-on confrontation with Mr Ghulam Ishaq Khan, on this issue, would have the army behind him.

Some observers believe that Gen Beg intends to keep democracy on a short leash and that he harbours ambitions for power. But Pakistan is increasingly too sophisticated a society to tolerate the type of lone horse-riding - hero one day, broken idol the next - who has ruled as military dictator in the past. The middle class has expanded enormously. The economy is becoming more market-oriented. The military have more difficulty in mastering this complexity.

At the same time the democratic experiment shares all the fragilities of Pakistan society. It is a country of sharp ethnic conflict - in Baluchistan the Baluch National Liberation Movement won a majority of seats. Generally the countryside is feudal and industry, too, is run on a system of family baronies. Drugs and the carrying of arms have become more widespread under the impact of the Afghan conflict.

Throughout Pakistan's brief history, regimes have been formed and derailed by events beyond the country's borders. Ms Bhutto's father, Zulfikar Ali Bhutto, was helped to power by the national humiliation of the loss of Bangladesh in 1971. President Zia consolidated his power on the back of the Afghan conflict.

The present situation is no exception, with a major domestic turning point coinciding with the hazards of the winding down of the Afghan War. In Afghanistan the resistance is gain-



Benazir Bhutto: walking a political tightrope after a disappointing victory

ing the upper hand. Political solutions are being explored through discussions involving the resistance movement, Pakistan and the Soviet Union on an interim Afghan government.

At the same time the Russians have stepped up pressure on Pakistan by positioning Scud missiles and Mig 27 Backfire bombers in Afghanistan. Pakistani officials believe they are there to intimidate the new government in their country, with the implicit threat that they could be

Many of her supporters would like Benazir Bhutto to denounce the results and take the battle on to the streets.

used against Pakistan.

A satisfactory settlement of the Afghan conflict is important to Pakistan for both security and psychological reasons. It wants to safeguard its western borders to end the current situation in which it feels exposed on two fronts. A satisfactory settlement is also important to provide some return from eight years of conflict.

The armed forces and the Foreign Ministry have prepared policy positions for the new government. But because of the domestic repercussions of Afghan policies and unknown factors such as the pressure from the Soviet Union, disagreements between the military and the civilian administration are always possible. Afghan-

istan also provides a continuing justification for the military to intervene in civilian affairs.

The other important problem facing a new administration is the economy. Real economic growth in Pakistan has been averaging 6 per cent over the last few years, almost twice the rate it was under former President Bhutto. But both the budget and the balance of payments deficit have ballooned to unsustainable levels.

Defence, internal security and interest payments absorb some 70 per cent of current spending which means that development expenditures obtain a diminishing proportion of resources.

The weak government that seems likely will be ill-placed to take the belt-tightening measures that are necessary. None the less there is far more consensus than there was in the 1970s - when Mr Bhutto strengthened controls and widened nationalisation - over the direction of economic policy. Mr Nurwaz Sharif talks of cutting public sector deficits, reducing the role of government and providing more incentives for the private sector. Though the PPP is still a populist movement, with wealth redistribution an important part of its platform, its policy makers are committed to market economics.

After 11 years of military or quasi-military rule that have been haunted by the Bhutto-Zia conflict, the election has given the country the chance to turn a fresh page. Pakistani cynics say that the opportunity will be bungled and that the country will revert to military rule. But the worst is by no means inevitable.

Melbourne tries again

Australians have been quarrelling over which of their cities should bid for the 1996 Olympic Games, but have finally settled on Melbourne. The first round of bids is expected to include Athens, Atlanta, Toronto and Manchester. If it succeeds - and no one doubts that Athens, having staged the first modern Games in 1896, is the favourite for the centenary - Melbourne will play host to the second time in 40 years, having staged the event in 1956.

The international competition for the site, however, can hardly be as bitter as the contest in Australia. John Cain, Victoria's premier, led the way for Melbourne. Nick Greiner, premier of New South Wales, for Sydney, and Mayor Sallyanne Atkinson for Brisbane. All are experts at exploiting local loyalties and inter-state rivalries.

In the days before the Australian Olympic Federation handed down its decision yesterday, the beer baron and sports enthusiast, John Elliott, was accused of using strong-arm tactics in support of Melbourne, while Sydney had to deny suggestions that one of its proposed sites had been contaminated with dioxin.

Cain insisted that only Melbourne was equipped to stage the Games, and accused Sydney of unfairly seeking federal loans to stage them. Greiner, who thought Sydney was the favourite, retorted that the harbour city could afford them without costing the taxpayer anything.

Melbourne, Sydney maintained, had weather problems, accommodation problems and transport problems.

Brisbane's case seemed better, despite its smaller size. It staged the Commonwealth Games in 1982, and has just finished putting on Expo '88 which attracted some 18m visitors over six months. It has also bid for the Olympics once

OBSERVER

before, losing out to Barcelona in the battle for 1992.

In the end Melbourne's best argument was that she would be in walking distance of most events.

Bray's model

Dr Jeremy Bray, the Labour Party's spokesman on science and technology, reminds us that the Russians have good reason to apply for the Treasury model of the UK economy. They invented it.

Leonid Kantorovich, a Nobel Prize winner in economics, developed the theory of linear programming, on which the Treasury model is based, to 1938. He was given an honorary degree at Cambridge in 1976. That was when he met Bray.

It was Bray who moved the amendment to Tony Benn's 1975 Industry Bill which obliged the Treasury - much against the Government's will to publish its models and forecasts and their margins of error. He impressed Kantorovich by giving him a paper he had delivered to the Royal Society of Statistics called "Optimal control of a noisy economy with the UK as an example". The Russian liked the title, but at that stage the existence of noise to the Soviet economy was not acknowledged.

Kantorovich asked if he could see the British Parliament at work. It turned out that that the reason was that his wife, who may have had a touch of Raisa Gorbachev, wanted to visit the House of Lords. But since Kantorovich declined to wear a tie, they had to make to with the Commons.

Bray has now written to Vic Gregorian, the Tass man in London who, as we reported on Wednesday, has been seek-



ing the Treasury model, offering him a much superior version that takes the Kantorovich principles of policy optimisation fully into account. Bray says that the Treasury falls short because it refuses to apply them to exchange rate forecasts.

Disenfranchised

The turnout for Monday's Canadian general election is expected to be substantially higher than it was for last week's Presidential poll in the US. None the less as many as 2m Canadians will effectively be ineligible to vote. This is because they are residing abroad - the vast majority of them in the US.

There is essentially no postal voting system in Canada. The only Canadians resident abroad who can vote, according to Louis Lavoie, director of operations for Elections Canada, are members of the military and those working for the department of external affairs. Canadians on holiday abroad

on November 21 will be similarly disenfranchised - unless they have had the foresight to vote in advance. This can now be done only by visiting the office of their local returning officer on any of the last 21 days before polling day (except Sundays); not always an easy task in the larger of the country's rural communities. The Yukon, for example, has an area of 836,000 square kilometres.

Advance polls for the benefit of those expecting to be absent next Monday - as well as for the ill, disabled, elderly and those in an advanced stage of pregnancy - were open across the country for three days on November 12, 14 and 15. Fishermen, hunters, trappers and a few other special cases have the right to vote by proxy. Reform of the system is being discussed, according to Lavoie.

German speak

When I lived in Germany I used to go into confectioneries trying to avoid translating works like *Umweltfreundlich* or *Vertraucherfreundlich* literally into English. The reason was that I thought the straight translations were very ugly and assumed that they would be struck out of the paper even if I tried them. Now they seem to be a matter of course. "Consumer-friendly" has become normal English usage.

There was also a term *Strukturpolitik*, which was very important in Germany but seemed meaningless in literal translation. Yet even "structural policy" is now used quite freely in English. Similarly with the social market economy, which is straight from German, though one wonders how many British people know what it means.

Worth trying

Sign on the windscreen of a car parked on double yellow lines in Chelsea: "Back soon. Visting sick traffic warden."

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"GEORGE BUSH is going to be as wet and wild as that," thought Mrs Margaret Thatcher as she headed home to London this week. "I may have to keep Nigel on after all."

This exclusive insight into the mind of the British Prime Minister comes via a satellite link from my wrist-telephone to a special thought-bug placed inside the Royal Air Force jet in which she travels. The entire transmission has been recorded. I would offer this important thought-bug to the Chancellor of the Exchequer, Mr Nigel Lawson, but I am not sure that the Treasury has the necessary replay equipment. "He is a good Chancellor, most of the time," his boss has been thinking, according to the tape. "If there is an economic crisis in the US next year," it goes on, "we shall catch an awful cold in Britain. I shall have to have someone both the markets and I can trust. Someone familiar. Oh dear, unless George gets a bit of backbone from somewhere, there will be a crisis. Then it's going to have to be Nigel - possibly right through to the next election."

"Such a pity, Nigel is one of us, but he's a gambler, and we don't really want him to walk a tightrope for the next three years. He might do something really silly, however brilliant he usually is. You can't watch him all the time. He still tries to get away with keeping stirring at his idea of the best level in spite of everything I've said. As for next year - if I have to talk him into staying because of an economic crisis he'll be more vain and moody than ever. He'll be insufferable. He'll sit there next door, all shut up inside himself. His trips to the Treasury will be even more wish he'd get out and about a bit, meet some other economists. He'll have to meet Alan after he comes back from Washington next year. That will be a great help to me, but I wish Nigel wouldn't keep saying that Alan is a..."

An unfortunate slip in the thought-bug has obscured the next few words. The Chancellor's private description of Professor Alan Walters, economic adviser to Mrs Thatcher, is therefore technologically deleted. The tape continues: "Nigel's other problem is that he doesn't have political finesse. He made such a bosh of that briefing the other day. He has certainly been damaged by it, but he could get over that. So if I have to keep him at No 11, I will. If not, he can have the Foreign Office, although it beats me why anyone should want it. It's simply a ceremonial post. I suppose Nigel would do. The question is, though, who to put into No 11..."

The tape fades into the thought-pattern of sleep and dreams: the graphics emulator starts to print out vague images of Boadicea, Queen Elizabeth I, Winston Churchill and a powerful flying figure in a wind-blown cape hurtling through a closed window, fists outstretched, towards a startled group of rough-looking men with stocking masks over their faces.

Most people think the answer to that pre-sleep question is Cecil Par-

POLITICS TODAY



Eyes on the Chancellorship (from left): Cecil Parkinson, Nicholas Ridley, Nigel Lawson

Tale of Mr Drains and Mr Sparks

By Joe Rogaly

kinson, the Secretary of State for Energy. He has been the publicly fanned contender since the late summer, when he was given the task of backstop on the public spending debate. If the Chief Secretary to the Treasury, Mr John Major, had proved unable to win the acquiescence of all the spending ministers to the planning figures for the next three years, Mr Parkinson would have convened a "Star Chamber", with the power to force cuts on recalcitrant colleagues. In the event his services were not called upon. Mr Major did the job all by himself. He thus moved into the politically terrifying position of being tipped as a future Prime Minister by practically everyone. He is duly discomfited. He is said to be not ripe for the Chancellorship. Yet, like his predecessor, Mr John MacGregor, he would be a safe pair of hands.

Mr Parkinson, for his part, is said by some of his colleagues to be a "racing certainty." This is perhaps the main reason for doubting the common assumption that he will take over at No 11 Downing Street. If there is one thing that is certain in politics it is that racing certainties often aren't. His chances are, however, pretty good. You have to start with the proposition that Mrs Thatcher will only appoint someone she regards as ideologically sound. He (there is no woman candidate) must be a 100 per cent cast-iron trustworthy Thatcher-

friend. Even in the present British Cabinet there are not many of those about. The two most senior in a small field are Mr Parkinson and Mr Nicholas Ridley, the Secretary of State for the Environment. Neither of these should be underestimated. Each has a major bill to pilot through the new session of Parliament. Mr Parkinson will privatise electricity. Mr Ridley will privatise water. Mr Parkinson's old comment. But soundness is not the only requisite quality. Presentation is another. Here the disadvantage of Drains is that he is not emollient on television. The issue is not whether this or that policy is right or wrong. It is whether it seems to be coming from a kindly, well-meaning chap. A Chancellor in office in the run-up to a general election may do well to seem austere, but he should not seem grudging. Sparks has the opposite problem. He is handsome and smiling, but people ask whether he has substance. The question is not often asked in the City, where he is remembered for paving the way to last year's Big Bang in financial services. It is, however, asked by some of Mr Parkinson's colleagues. Yet he is known as a successful businessman, an accountant, someone with a healthy disrespect for economists. (The latter trait wins him little love, every time.) In terms of spending on social services he is probably just as mean as the Chancellor, if not meaner - but unlike Drains, who would flaunt any intention to target the state pension, Sparks would dress it up as a generous gesture. You can see this difference of character from a recent exchange on nuclear policy. Most of the Government believes that it is important to keep some nuclear generating stations going, as insurance against a re-incarnation of either the National

If there is one thing that is certain in politics it is that racing certainties often aren't. His chances are, however, pretty good. You have to start with the proposition that Mrs Thatcher will only appoint someone she regards as ideologically sound. He (there is no woman candidate) must be a 100 per cent cast-iron trustworthy Thatcher-

Union of Mineworkers or Opec. The Prime Minister made her commitment to this plan to most of the Cabinet shortly after last year's election victory. They are all nervous about the public reaction, since the polls show that nuclear power is extremely unpopular. The Government's recent discovery of environmental politics has, however, come to the rescue. Nuclear power is now being promoted as the best way of keeping the air clean.

Nick Drains took this as an opportunity to launch the traditional Greens: he has been speaking as if there would soon be a new reactor in every village. Cecil Sparks, whose ministry has responsibility for these matters, has never talked of anything beyond the number of new reactors (four or five) necessary to replace the nearly obsolete Magnox collection. He has also professed neutrality about nuclear power, saying that the market will decide.

In fact it will not. The private electricity companies will compete for both supplies and customers, thanks to Sparks' ingenious break-up plan, but there will be a special levy to meet the cost of the agreed nuclear ("non-fossil fuel") programme. Drains' water privatisation has nothing to do with competition: customers will have a choice between the local water companies and buying in further Drains' legal labourer, Mr Michael Howard, has therefore been promoting privatisation as a means of ensuring that the reservoirs and rivers are cleaned up, but the truth is that the new regulatory agency that will oversee this task could have done the same thing under state ownership.

Both these contenders for the Chancellorship will have to show their paces in the new Parliamentary session, as they pilot their enormous privatisation bills through. Both bills are political dynamite. Sparks has to face the great nuclear debate. He has yet to win over the future electricity companies, let alone Tory backbenchers. Drains has the little difficulty of demonstrating the market case for privatisation. After that there will be many arguments about pure water and the potential despoliation of the countryside by what the Opposition will depict as rapacious foreign owners of companies that supply British water.

The way of politics is rough, and the performances of these two on water and electricity could just as easily rule both of them out as successors to Mr Lawson as promote the chances of one of them. Curiously enough, both ministers could aim a little lower for the Department of Trade and Industry. Mr Parkinson is a known free-trader; he would send a clear open-markets signal to the European Community well in advance of 1992. Mr Ridley's track record on EC matters touching his present department is a trifle chauvinistic, but that may make his move to Industry all the more welcome to the Prime Minister. So there is still room for a good juicy reshuffle whether or not Mr Lawson stays on.

LOMBARD

A new world trade deal

By Guy de Jonquieres

After the disconcertingly protectionist rumblings which have been emerging from Brussels in recent months, it is good to hear an authoritative voice from the capital of the world's largest trade bloc speaking up for clarity and common sense.

I refer, of course, to Mr Karl-Heinz Narjes, the European Commission's vice president for industry, who this week told an audience in Tokyo that Japan should be made to pay compensation for all the years when its market was closed to European Community manufacturers. It might seem tempting to dismiss this suggestion simply as another picaresque wheeze for putting those bothersome Japanese in their place. But that would be to miss the point. Mr Narjes is a serious man, who would not lightly put his name to hair-brained schemes. He also hails from West Germany, a country deeply committed to free trade.

On the contrary, the Narjes plan is a constructive and breathtakingly original idea. Properly developed, it could build a new foundation for a more equitable and harmonious world economic system - and create employment into the bargain. Since the EC is profoundly attached to the principle of trade reciprocity and "balanced benefits," it will obviously want the Narjes plan to be applied universally to all major trading nations and regions, including itself.

The Community could set the right example and enhance its moral stature by offering to compensate the rest of the world for the 30 years in which it has restricted farm imports and dumped its surplus produce on international markets. The Commission could also order individual EC countries to compensate Japan for the illegal barriers several of them have long maintained against its car exports.

There is plenty of scope to deploy the idea inside the EC, too. West Germany would doubtless feel obliged to indemnify foreign brewers for the loss of business they suffered when prevented from marketing their products as beer. And just imagine Mrs

Thatcher's satisfaction at being able to claim damages from France for having vetoed Britain's application for EC membership in 1963.

Fairness would dictate that compensation was closely related to the economic loss suffered. That might be hard to calculate exactly. However, the Commission could gain some useful tips from its anti-dumping experts, who have long experience of analysing the economics of unfair trade practices, even when they find it difficult to lay their hands on all the relevant information.

The economic world being full of sinners, many countries' claims against each other would cancel each other out. It would be needlessly complex for the EC, say, to be compensated by Japan for the latter's restrictions on sales of scotch, if the money were then immediately returned as reparations for Japan's lost car exports to France.

Clearly, it would be much more sensible to set up an international clearing house to net out payments. A reconciliation system would probably also be required to adjudicate disputed claims. Such institutions would provide gainful employment for officials around the world and could easily pay for themselves out of a modest levy on the transactions they handled.

But the real beauty of the Narjes plan is that it could be applied not just to past transgressions, but to future ones as well. Any country which contemplated erecting barriers to foreign products would be bound to think twice if it knew it would have to compensate the affected exporters for loss of market access. It would be hard to think of a simpler or more effective formula for keeping the world trade system open.

Mr Narjes's Japanese hosts must have been impressed to discover how brightly Europe's flair for creative innovation still burns. It is unfortunate that he is due to leave the Commission at the end of the year and will not have the opportunity to develop his revolutionary idea further. It can only be hoped that his successors in Brussels will pursue the trail he has blazed.

LETTERS

Doctors foot the bill

From Mr Kieran Murphy. Sir, Your report (November 15), that the Medical Protection Society proposes to charge doctors in its scheme, premiums which differ according to speciality, will have serious consequences if - as seems only too likely - the largest medical insurer, the Medical Defence Union, follows suit. Current rates of just over £1,000 a year represent some 7 per cent of a registrar's post-tax earnings. Figures of £4,000-£5,000 for obstetricians would be some 30 per cent of earnings. It is not intelligent to suppose that junior hospital doctors, required as they are to be regarded as unacceptable (or, indeed, unsafe) in many other jobs, will accept such a substantial pay cut. The effect may be most acute in obstetrics and gynaecology, in these specialties a substantial proportion of junior doctors are female and married. Substantial increases in insurance premia will further tip the balance, for many, in favour of a transfer to general practice, where the costs are lower and the hours less arduous (and more consistent with a family life), even if the work is probably less rewarding. What can be done about this? To criticise the insurers is surely wrong; the element of

cross-subsidy between different specialities is too large to be forever sustainable. What is perhaps more surprising is that, in any nationalised enterprise, employees should have to bear their own insurance costs. This does not apply, for example, to train or bus drivers, who are also responsible for protecting the lives of the general public. It is worth noting that the Government does not generally bother to insure itself or its direct employees in the insurance market, arguing that the terms it could obtain would not be as fine as its own cover. This view seems not to be extended to the medical profession - because it is doctors who foot the bill. But if the Government is not prepared to underwrite the insurance costs itself, it would be a mistake for it to allow doctors to take a substantial pay cut. Unfortunately, given the Government's public sector pay policy - which is allegedly determined by demonstrable problems of recruitment and retention - it seems only too likely that the problem will have to materialise before the Government is willing to tackle it. Here, as elsewhere, lip service will be paid to preventive medicine. Kieran Murphy 65 Fordel Road, SES

Mature students will suffer

From Mr Philip Wright. Sir, Given the Government's stated concern to broaden access to higher education, I was expecting any new student funding proposals to give special consideration to the position of mature students. As they are, the new proposals seem bound to deter many such potential students from entering higher education. While it may seem reasonable to expect somebody leaving higher education in their early 20s, with their whole working life in front of them, not to be deterred by the prospect of repaying a loan, a mature student's position is quite different. Typically, mature students complete higher education in their 30s or 40s; thus the burden of the loan during their working lives prior to the age 50 cut-off point will be proportionately greater. Mature students generally have commitments which 18-year-olds do not; for example, families and homes to maintain. Hence, the proposed withdrawal of state benefits (apart from child benefit and refund of dental and medical charges) is particularly pernicious, as your editorial (November 10) suggests. Employers' current attitudes to recruitment of mature graduates mean that mature stu-

dents take much more of a risk in entering higher education. If they are unable to get a job, only a poorly-paid one, after graduating, they face the prospect of a cumulating index-linked loan. Many potential mature students are already disadvantaged before they start their studies: a loan system will certainly seem a deterrent from their point of view. At the University of Sheffield, for example, about 50 per cent of our mature access programme intake is on income support or very low income, and many are single parents. The proposed new student funding system is inequitable and biased against mature students. It threatens to undo, at a stroke, much of the hard work being done throughout the UK to encourage adults back into higher education. At the University of Sheffield, it particularly threatens our new science and engineering access programme initially linked to a new four-year degree provision in the faculty of engineering. Moreover, the proposed new funding system does not even offer a palliative in the form of support for part-time study. Philip Wright, The University of Sheffield, Centre for Extension Studies, 85 Wilkinson Street, Sheffield, South Yorkshire

Road taxes as revenue

From Mr Thomas E. Whittle. Sir, Harold Tobermann (Letters, November 10) fails to acknowledge that road taxes are a very important source of revenue. They are second only to income tax, national insurance and, perhaps, value added tax (VAT). Only a quarter of vehicle taxes is spent on road construction and maintenance. Perhaps this may not include the (relatively) small cost of policing, but neither does road taxation (licences and fuel) include VAT on vehicles, spares and servicing - a large and important item of revenue. Why should vehicle drivers be required to subsidise public transport? Why indeed should road users have to subsidise commuters travelling to work? What is "sensible" about one travelling subsidising another? However, concessionary fares

for the elderly, paid for by ratepayer and taxpayer, should be uniform, countrywide. Pollution of the atmosphere is caused by the combustion of all fossil fuels, from electricity generation to home heating, rail and road traction. Action is being taken to ameliorate only two sources: electricity and road fuel. And in regard to hospital and emergency services, road accidents are caused by pedestrians and cyclists as well as drivers. Almost half the pedestrian casualties are reported to have been consuming alcohol, and may be over the "limit". Motorways, where there are no pedestrians, are by far the safest per 100 passenger-miles. Thomas E. Whittle 19 Ebbwton Drive, Maghale, Ayrshire Scotland

Retail rents rise sky-high

From Mr Sidney Burslein. Sir, I hope that your newspaper can use its influence to curb excessive retail rents being extracted by landlords. For example: in 1970, in central London, the rent for a South Molton Street building of 4,000 square feet was approximately £4,000 a year. Rents now asked for similar accommodation are between £130,000 and £150,000 a year. In South Molton Street alone - representative of trends in all important shopping areas - we are losing individual shops which also represent a tourist attraction. In the last five years we have lost a coffee shop which manufactured its own blends, four restaurants, and many speciality shops. They simply could not make their businesses pay under existing legislation covering the rent reviews.

The latest position is that a leading hairdresser, paying £55,000 for approximately 4,500 square feet, is now being asked for more than £200,000 a year. One of the few restaurants left in the street, now paying £45,000, has been asked for an increase of £138,000. Unless some form of legislation based on the index cost of living is put in place, the UK will have an economic disaster. Property has been an inflation leader for as long as I can remember. Apart from inflation, high rents are creating a very bad mix of shops. The policy of letting rents fit the market level is not working. Repercussions will affect the retail industry, employment will suffer and there will be widespread bankruptcy. Sidney Burslein, Brownrigg, Sheffield, 23-27 South Molton Street, W1

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FINANCIAL TIMES

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Reagan calls for Canadian trade ratification

By Lionel Barber in Washington

PRESIDENT Ronald Reagan yesterday issued a strong appeal for the ratification of the US-Canada free trade agreement, the fate of which hangs on next week's Canadian general election.

Mr Reagan said the pact was a testament to the commitment of the US and Canadian governments to the principles of the open market and to economic co-operation, providing a catalyst for the rest of the world trading system.

"The US believes that the future belongs to those who lower trade barriers," he told the US Chamber of Commerce Foundation.

The free trade agreement has become the central theme of the Canadian election campaign. Canadian Prime Minister Brian Mulroney and his Conservative Progressive Party face a tough job on Monday in securing the parliamentary majority they need to secure ratification of the pact.

Mr Reagan said: "Every time countries... have taken a step together toward freer trade, the results were more productive and competitive economies, more jobs and greater benefits for the citizens of each country."

Mr Reagan also used the occasion to outline the US agenda for the mid-term review of the Uruguay Round of the General Agreement on Tariffs and Trade (GATT) next month in Montreal. The main US proposals include agri-

culture, intellectual property protection, services, investment and dispute settlement.

On agriculture, Mr Reagan acknowledged that talks had proved difficult, but he repeated that Washington was prepared to be flexible about adjusting timetables for ending subsidies, provided other countries agreed an adjustment plan with specific dates.

All eyes east, Page 9

Indians follow the warpath to Wellington

Dai Hayward reports on an appeal for the protection of British Columbia's forests

CANADIAN Indian chiefs are on a warpath all the way from Vancouver to the floor of the plush Michael Fowler convention centre in Wellington.

Chiefs from the Mount Currie and Lytton Indian Bands appealed for help from the shareholders of New Zealand's largest company, Fletcher Challenge, in their fight to stop proposed logging of the Stein Valley wilderness area east of Vancouver, Canada, and the felling of forest areas on Vancouver Island.

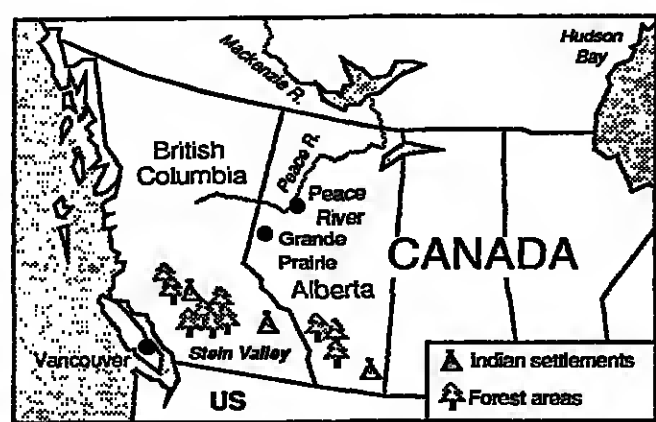
The chiefs went to New Zealand because the company's Canadian subsidiary, Fletcher Challenge Canada, is at the centre of a long-running dispute between conservationists, including the Indians, and the provincial governments.

The chiefs asked the company to stop work on a new logging road into the Stein Valley area until agreement was reached between the Indian bands and the provincial government. If not, they warned, there would be "confrontation and war."

They did not get the undertaking they wanted from the company directors, but they did receive a warm and attentive hearing from most of the 1,500 shareholders present.

Chief Ruby Duanast, a grandmother, described emotionally and eloquently how the forests of the Stein Valley - hitherto untouched by the logger's axe - have been the ancestral home of the Lillooet Indian tribes for 7,000 years.

"They are our traditional homelands. We never signed any treaty. We were never beaten in war. We never made



any agreement with the Government which would abrogate our rights. We want to maintain our forests in their natural wilderness state.

When Fletcher Challenge bought the Vancouver-based lumber company Crown Forest Industries it also bought into the Canadian conservation confrontation. Later it acquired British Columbia Forest Products and earlier this year merged the management of these into Fletcher Challenge Canada. This is now the second largest forest products group in British Columbia and the target for many conservationists.

Its pulp and paper-making, saw milling and logging operations have combined the forests of 62,511 (62,511) hectares of the Stein Valley. This and the company's other North American operations, including home building, provided a record profit of NZ\$255m (\$163m) towards FCL's overall tax paid profit of NZ\$532m last year.

The Stein valley is a 106,000 hectare valley east of Vancouver where Fletcher Challenge wants to take up logging rights granted by the Government. If logging goes ahead, FCL plans to cut 9 per cent of the trees. It claims that as many as 400 jobs will be lost if logging is banned. The British Columbia Government has granted a logging licence spread over 30 years.

Following the Indian and other opposition, FCL has joined with other logging interests to propose a "share the Stein" scheme. But the Indians claim that building a road into the heart of the wilderness and clear felling (logging all the trees in a block) large tracts would destroy the natural ecology and the habitat of a number of threatened wildlife populations, including grizzly bear and moose. The Indians want an absolute ban on all logging.

Fletcher Challenge has also been drawn into a clear felling argument on Clayoquot Sound on Vancouver Island. To stop forestry road building and log-

ging by a contractor employed by Fletcher Challenge, protesters this year tied themselves to trees, set up human barricades and interfered with logging operations.

Fletcher Challenge was granted a court injunction ordering protesters to stop disrupting logging. The court ignored this order when jailed for contempt of court.

Logging operations on Clayoquot Sound are permitted under a government tree farming licence granted to British Columbia Forest Products in 1955 - a quarter of a century before Fletcher Challenge took any interest in the area.

About 95 per cent of the forest land in British Columbia is owned by the Crown, which controls logging by issuing the tree farming licences. These licences stipulate where a company can log and how much timber it must mill each year.

Over the past few years tourism, much of it attracted by the forests, has developed significantly and the tourist operators and conservationists have joined the Indian tribes protesting against clear felling. The bare logging landscape is unsightly and deters tourists.

Fletcher Challenge's Canadian manager, Mr Ian Donald, conceded at last week's shareholders' meeting that clear felling "ruins the viewscope."

The protesters want selective logging where small numbers of trees are removed, leaving many others standing. The forestry men claim this is not economical and Fletcher Challenge Canada has proposed a modified form of clear felling to reduce the area cleared of trees by 45 per cent. The com-

pany also says that with one exception, clear felling would not be visible from the waters of Sulphur Passage, one of the popular waterways for tourists. After logging they would also be replanted.

Fletcher Challenge Canadian executives claim they have demonstrated their sensitivity to the needs of tourism and the feelings of conservationists. Their proposed method of future operations will be even more in tune with the conservation lobby, they say.

At its annual meeting the company claimed that, as the owner or licensee of millions of hectares of forests around the world, it strives to balance the needs of conservation, economic, recreation and amenities on all land uses.

The company suggests that multiple use of the Stein Valley would not benefit more from setting a few trends in retailing rather than corporate finance. But in the current climate, one takes what one can get, and the opportunity to keep some \$5.5m in provisions out of yesterday's figures by restructuring a troublesome convertible bond issue was too good to pass up.

The market would not normally applaud this kind of cleverness from Sir Ralph Halpern - even when it looks to be not only clever but sensible as well. But yesterday, it had more to worry about than the latest of Burton's interest bill in 1992. Nobody should have been surprised to find that sales growth in Burton's core businesses was more or less flat in the second half, but judging from the 3 1/2 per cent drop in the share price, they were surprised nonetheless. And with Debenham's obviously doing well, Sir Ralph's refusal to say anything much about its profitability only served to raise extra worries about the profitability of the rest.

Sir Ralph can claim, with some justification, to have spotted the retail slowdown quicker than some and taken

THE TEN COLUMN

A glimmer of sense about buyouts

It may be too early to say that the \$20bn buyout of RJR Nabisco is coming unglued, but there are increasing outbursts of sanity over the whole affair.

The most sensible-sounding of the bidding consortia, headed by Forstmann Little, quietly slipped away earlier this week; and now America's third biggest institutional investor, Metropolitan Life, has joined FIT in suing RJR over the collapse in its bond values. Amid background rumour that the banks are starting to jib at the whole enterprise, KKR and Shearson are looking increasingly lonely on their respective pinnacles.

To an extent, Metropolitan Life's objections are hollow. Besides the fact that RJR's bonds were never guaranteed against this kind of event risk, Metropolitan Life has twice invested in KKR buyout funds in the past, to a total of some \$1bn, and as a holder of 163,000 shares in RJR will have made a partly offsetting profit through the rise in the stock. But to the extent that the US institutions publicly complain about the effect of buyouts, they weaken their own position in financing them. RJR could yet prove a high water mark in the whole buyout movement.

Burton

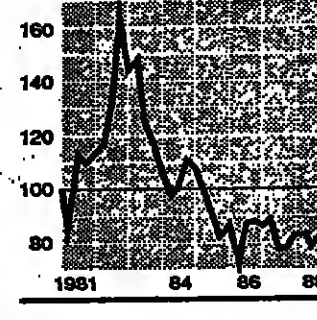
Burton's market image would no doubt benefit more from setting a few trends in retailing rather than corporate finance. But in the current climate, one takes what one can get, and the opportunity to keep some \$5.5m in provisions out of yesterday's figures by restructuring a troublesome convertible bond issue was too good to pass up.

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Sir Ralph can claim, with some justification, to have spotted the retail slowdown quicker than some and taken

Beecham

Share price relative to the FT-A All-Share Index



latest offer. Admittedly, Collins' list of distinguished acquirers cannot be relied upon to be as bold as before, but a prospective exit multiple on the voting shares of around 15 times earnings is roughly half the going rate for publishing properties. It is hardly the sort of offer which will win the support of the institutions, and its hostile nature may well have jeopardised a rather fruitful business partnership.

Given that Mr Murdoch already owns 42 per cent of the voting shares, he could theoretically win control for as little as \$10m. But this can hardly be the reason, and the suggestion that he needs to consolidate Collins' cash flow is equally irrelevant. Maybe the offer is intended to flush out a rival bid from someone prepared to pay over £10 a share for control, such as Reed. Much more likely is the probability that he wants to shake up Collins management, which should have learned by now that Mr Murdoch can never be dismissed as a passive investor. Even if he does not increase his offer, he will have succeeded on this score.

Beecham

Beecham has come a long way since its nadir three years ago, but the market still finds it a puzzle. This is perhaps because the recovery has been a patient and undramatic affair: no blockbuster drugs, no big acquisitions, but a quiet programme of disposals, margins improvement and increased investment in research and brands. It could be a recipe for dullness, but yesterday's interims seem to show it working in detail: sales up 12 per cent, advertising up 14 per cent, R&D up 18 per cent, profits up 22 per cent. It would be sound stuff from a pure drug company, and is the more so from a group with half its sales in toothpaste and Lucozade.

Margin improvement being finite, the question is how the present growth rate in earnings of around 15 per cent is to be sustained. One answer might be acquisitions, presumably on a discreet scale. The market is edgy about big acquisitions for paper, but it is worth recalling that Beecham's net cash pile - headed for \$350m by the year end - is nearly as big as Glaxo's in relation to market capitalisation. At 46p, though, the shares are on nearly 12 times earnings, so the scope for improvement looks appropriately modest.

Mitsubishi warns Spain on \$1bn contract

By Peter Bruce in Madrid

MITSUBISHI Corporation, the giant Japanese industrial conglomerate, has warned the Spanish Government that continued Japanese investment in Spain may suffer if, as is expected, Madrid awards a \$1bn contract to supply it with high-speed trains and high-powered locomotives to France and West Germany for political rather than commercial reasons.

Although Atlantic of France and Siemens of West Germany are leading competing consortia to supply the Spanish railway system with the trains and locomotives and it is widely assumed that although the Japanese bid is some 30 per cent lower than the other two, it is not being seriously considered.

Italy's top union leader forced out of office

By John Wyles in Rome

MR Antonio Pizzinato, the 56-year-old leader of Italy's largest trade union confederation, the CGIL, yesterday became its first secretary to resign since he took office in 1982. The process could trigger a damaging battle between the union's rival Communist and Socialist factions, although the Communist domination guarantees that he will be one of their number.

The early favourite is Mr Bruno Trentin, 62, a left-winger who has moved closer to the centre in recent years. As former leader of the union's metal mechanics section he was regarded as the natural successor in 1982 to Mr Luciano Lama, the former, charismatic, secretary-general. However, Mr Lama was instrumental in securing Mr Pizzinato's election.

The departing leader is seen as paying the price for a steady decline which began before he took office but which he has seemed powerless to arrest. He has struggled to cope both with the union's internal divisions and savage rank-and-file rebellions by railway drivers, airport workers and teachers battling for sectional interests.

When negotiations on a pay deal at Fiat became a CGIL fiasco in July his critics began to move against him.

His decision, which he described yesterday as "an act of transparency and clarity towards workers and CGIL members," has seemed unavoidable since late October when key Communists in the union's leadership began moves to unseat him. His position became dependent on Socialist support which evaporated this week when his Socialist deputy, Mr Ottaviano Del Turco, appeared to support a Trentin succession. Power struggle looms, Page 3

Lithuanians threaten to join Baltic revolt

Continued from Page 1

leader who left on a trip to India yesterday, declared that the Estonian demands "affect the initial principles of the building and unity of the Soviet Socialist Federation," and announced that the issue would be discussed at its next meeting. Estonian representatives would be invited to attend.

The Baltic revolt, which could also include Latvia, the Supreme Soviet of which meets next week, has gone ahead in spite of visits to the region by three leading members of the Politburo last weekend.

Bhutto seeks sanction

Continued from Page 1

mentalists parties also fared badly.

The Sindh Nationalist Movement was unable to win a single seat in Sindh, but the Baluch National Alliance emerged as the major party in Baluchistan winning six seats.

Because national leaders including Ms Bhutto and Mr Nawaz Sharif won elections in more than one constituency, there will have to be several by-elections after they choose which constituency to represent.

As the results trickled in Ms Bhutto told reporters that voters "have given a mandate for democracy, dignity... justice and technology."

While Ms Bhutto stayed in her villa in the southern Sindh province on Thursday to follow the results, about 5,000 supporters gathered in the streets outside, dancing in jubilation and chanting "Benazir, Prime Minister" and "Long live the People's Party."

Location	Temp	Wind	Cloud	Pressure	Humidity	Visibility
Azores	17	10	100	1012	85	10
London	12	10	100	1012	85	10
Paris	11	10	100	1012	85	10
Frankfurt	11	10	100	1012	85	10
Berlin	11	10	100	1012	85	10
Amsterdam	11	10	100	1012	85	10
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Geneva	11	10	100	1012	85	10
Zurich	11	10	100	1012	85	10
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Budapest	11	10	100	1012	85	10
Vienna	11	10	100	1012	85	10
Salzburg	11	10	100	1012	85	10
Munich	11	10	100	1012	85	10
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Erlangen	11	10				

INTERNATIONAL COMPANIES AND FINANCE

Dresdner reports surge in second half

DRESDNER BANK of West Germany said yesterday that partial operating earnings for the 10 months will be above last year's levels because of an earnings surge in the four months to October 31 that ironed out a decline in the first half, Reuters reports.

Days before the bank is expected to send a letter to shareholders detailing the 10-month results, it said that partial operating earnings, which are essentially post-expense net interest and net commission income, will be above year-earlier levels.

The bank never disclosed its year-earlier group figure, however, and it declined to specify earnings, noting that the shareholders letter was due soon.

The statement comes as the bank is raising DM780m (\$483m) through a share offering, beginning on November 21. The shareholders letter is due November 30.

Dresdner also said that partial operating earnings by the parent company for the January to October period would be close to year-earlier levels of DM639.3m.

The report indicates an improvement since the bank posted earnings for the period through June 30, when parent partial operating earnings were down 7.9 per cent to DM348.6m.

3M healthcare side to be split

MINNESOTA Mining & Manufacturing, the diversified US group, is splitting its healthcare businesses into two: the Hospital Products Group and the Pharmaceutical & Dental Products Group, AP-DJ reports.

The company said the change stemmed from the rapid growth achieved in its healthcare markets. It added that in the past four years, the healthcare business had doubled in size.

In 1987, sales of Minnesota Mining healthcare products exceeded \$1bn, the company said. The group derives around one quarter of its profits from its so-called life sciences segment.

NEC joins industry-wide software standard feud

By Louise Kehoe in Tokyo
NEC, ONE of Japan's largest computer companies, has joined the industry-wide feud over "open systems" software standards.

The giant Japanese company has come down on the side of AT&T and its growing band of supporters in the so-called "Archer" group, in opposition to the more formally constituted Open Software Foundation (OSF) whose members include IBM, Digital Equipment, Hewlett-Packard, Apollo, Nixdorf, Siemens and Groupe Bull.

NEC's decision, which is expected to be announced within two weeks, represents a significant setback for OSF which has been trying to win support among Japanese computer companies.

Both groups plan to develop standards that will enable all types of computers to "talk" to one another, sharing software and data. OSF has chosen

IBM's AIX operating system as the core of its software standard, whereas the Archer Group is focusing its approach upon AT&T's Unix System V.

The industry schism, which involves virtually all of the leading computer manufacturers in the US, Europe and Japan, means that two incompatible and competing standards may emerge.

Attempts to resolve the dispute, which centres largely upon objections to OSF's choice of the IBM AIX system, now appear to have failed. The Archer Group, which is expected to adopt a new title, will announce its plans for an alternative "open system" standard early next month.

NEC's decision was based on "technical, political and circumstantial" factors, the company said. Among the issues influencing NEC, according to other computer executives in

Japan, has been the opinion of officials at the Japanese Ministry of International Trade and Industry (MITI).

Fujitsu and Toshiba have already joined the AT&T camp, although Hitachi, another major Japanese computer company, is a member of OSF.

By lending its weight to the Archer Group, NEC appears to have tipped the balance in favour of the AT&T-led group. Other AT&T backers include Unysis, Control Data, Sun Microsystems, NCR and Prime in the US as well as ICL and Olivetti in Europe.

With both sides still maintaining that they would like to resolve their differences, NEC's decision might lead to a renewed effort towards unity.

AT&T supporters remain adamant, however, that the software standard should be based upon AT&T's version of Unix rather than the IBM AIX System.

Strong demand boosts Hewlett

By Roderick Oram in New York

HEWLETT-Packard has reported higher profits for the fourth quarter and year thanks to strong demand for a broad range of its computers, instruments and other electronic products.

Net profits for the three months ended October 31 rose 11 per cent to \$243m, or \$1.03 a share, in line with Wall Street's estimates. This compares with \$218m, or 85 cents a share earlier. Sales rose 19 per cent to \$2.71bn from \$2.28bn.

Full year net income grew by 27 per cent to \$816m, or \$3.36, from \$644m, or \$2.50, on sales ahead by 22 per cent to \$9.83bn from \$8.09bn.

"Order growth was robust across the globe, but particularly in the Asia-Pacific region and Europe," said Mr John Young, president and chief executive officer. Japanese orders rose about 40 per cent from a year earlier.

"Business growth outside the US reflects the strength of our competitive products as well as the beneficial effects of a weaker US dollar."

Total orders exceeded \$10bn for the first time, up from \$8.8bn a year earlier.

The company said the shortage of dynamic random access memory chips seemed to be easing and currently was not delaying computer shipments.

"We enter the new fiscal year well positioned and optimistic, although we will be watching the US economy carefully as the year develops," Mr Young said. "A key focus will be to improve our pre-tax profit margins."

Wall Street is generally enthusiastic about Hewlett-Packard because it is concentrating on some of the fastest growing market segments, such as engineering work stations.

Moreover, many of its models are relatively young on the product life cycle.

GrandMet takeover fight for Pillsbury intensifies

By James Buchan in New York

GRAND Metropolitan of the UK is pursuing its assault on Pillsbury with carrot and stick, hinting broadly it might raise its \$5.20 offer for the Minneapolis food and restaurant group and at the same time launching another lawsuit in the courts.

The UK brewing, spirits and leisure group, which has the backing of nearly 90 per cent of Pillsbury's stockholders for its \$60-a-share offer, said it had offered to hear the management's arguments for a higher offer.

According to a statutory filing yesterday, Mr Allen Sheppard, GrandMet's chairman, sought a meeting with Mr Philip Smith of Pillsbury today

or tomorrow. In a telephone conversation on Tuesday, according to the filing, Mr Sheppard said "he had heard that Mr Smith was a very good salesman and was prepared to listen to any arguments Mr Smith might have regarding why (GrandMet) ought to pay more than \$60 a share."

Mr Smith, named as chairman of the Minneapolis group in July, said he had no authority to meet Mr Sheppard but promised to report the conversation to the Pillsbury board.

GrandMet has also filed a motion in court in Delaware, Pillsbury's state of incorporation, seeking an injunction against the Burger King

spin-off. GrandMet officials complain that the spin-off set for December 2, which is designed to finance a big cash payment to stockholders, will create a big liability for tax if the UK company captures Pillsbury after that date.

GrandMet is suing in the same court to overturn a Pillsbury by-law, known as a poison pill, which prevents the UK company from taking up the 73.5 per cent of shares tendered to its offer. If triggered, the pill floods the market with new Pillsbury stock, making a takeover extremely expensive.

GrandMet said that the court would hear on Burger King on November 23 and on the poison pill on December 12.

Campbell Soup sales hit record

By Our Financial Staff

CAMPBELL SOUP, the largest producer of canned soups, yesterday announced record sales and operating results for the first quarter.

Sales were boosted by a 21 per cent increase in operating earnings at Campbell USA, the company's largest operating division, and by acquisitions. The group has launched a soup marketing campaign which is expected to increase sales this year, although the effects of the campaign are not reflected in the latest results because of timing differences.

First quarter net income came out at \$85.4m or 54 cents a share, compared with \$62.4m or 48 cents last time, on sales which advanced to \$1.38bn from \$1.18bn. Last year's net excludes a \$32.6m gain from an income tax accounting.

The group said Campbell International recorded a 30 per cent increase in sales, which was largely attributable to the acquisition of Freshbake, a UK frozen foods business, and Becek-Fainkost, a refrigerated salad company based in Hamburg, West Germany.

Campbell International's operating earnings increased 13 per cent on last year's first quarter, excluding a non-recurring gain from the sale of a juice business in Australia last year.

Pepperidge Farm, which produces bread, cakes and similar products, lifted sales by 8 per cent and earnings by 7 per cent.

Sales and earnings of Campbell Enterprises division were reduced by the sale of Pietro's restaurant chain last year.

Holly Farms in ConAgra link

By Anatole Kaletsky in New York

HOLLY FARMS, the US poultry products group which has been fighting a \$52 a share takeover bid from Tyson Foods, one of its biggest rivals, yesterday announced a merger agreement said to be worth \$59.4 a share with ConAgra, a diversified food processor.

The deal with ConAgra involved a share exchange rather than cash payment and it was unclear yesterday whether it would succeed in thwarting Tyson's efforts to

acquire Holly Farms.

ConAgra said that the precise exchange ratio between its shares and those of Holly Farms would be determined by the average market price of ConAgra shares shortly before the deal was ratified by Holly Farms' shareholders.

However the exchange ratio would be between 1.75 and two ConAgra shares for each share in Holly Farms.

Holly Farms' shares fell 1% to \$52 in active trading yesterday morning, while Tyson declined 1% to \$15 1/4 and ConAgra fell 1% to \$27 1/4.

In another statement released yesterday, Tyson said it had written to Holly Farms directors on Wednesday, offering to raise its all-cash offer from \$52 to \$54 a share.

This offer was effectively rejected when Holly Farms directors signed the merger agreement with ConAgra at their board meeting on Wednesday afternoon.

day morning, while Tyson declined 1% to \$15 1/4 and ConAgra fell 1% to \$27 1/4.

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Yamaha operating profit down by fifth

By Gordon Cramb in Tokyo

YAMAHA MOTOR, the Japanese motorcycle maker, lifted interim pre-tax profits 10.7 per cent to ¥3.42bn (\$15.3m), but the gain came on financial items, while its operations performed poorly.

Despite a 3.4 per cent rise in sales to ¥189.2bn, operating income dropped by just over a fifth to ¥9bn. The company said domestic sales of its bikes

were poor - in contrast to Honda and Suzuki which this week described demand for motorcycles in Japan as good.

Boats and outboard engines, Yamaha's second main line, helped make up with a 20 per cent increase in sales to ¥42.6bn amid the Japanese leisure boom. Car engines supplied to Toyota and Ford also did well.

Net profits for the six months to September emerged lower at ¥2.40bn against ¥2.56bn. This 1987 figure included a ¥400m extraordinary credit on the sale of plant.

The full-year forecast is for pre-tax profits of ¥5.8bn, up 19.3 per cent but net earnings flat at ¥3.5bn. A 4.9 per cent rise is expected to take sales to ¥385bn.



Royal Insurance

THIRD QUARTER RESULTS

- There was a profit of £252.4m (1987: £259.0m) before an exceptional item of £112.4m in respect of provisions for outstanding claims in the United States which reduced the pre-tax profit to £140.0m.
- The exceptional item arises from a reassessment of the provision for outstanding claims in the USA using more stringent assumptions appropriate to current circumstances, and completed with the assistance of independent actuarial consultants. As a result \$200m (£112.4m) has been added for the year as a whole reflecting the need to increase provisions for the claims arising in 1985 and prior years.
- Outside the USA an overall increase in pre-tax profits of 42% was achieved by the other property casualty operating companies with a particularly strong performance by Royal UK.
- Total pre-tax earnings from Royal Life Holdings increased by over 43% to £39.8m. This life and related financial services subsidiary now has interests in 795 estate agency offices.



Royal Insurance

A full statement for the third quarter results for 1988 (of which the above is an extract) will be mailed to all shareholders, and is also available from Corporate Relations, Royal Insurance Holdings plc, 1 Cornhill, London EC3V 3QR. Please send me a copy of Royal Insurance's third quarter statement.

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NEW ISSUE

NOVEMBER 1988



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Warrants

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INTERNATIONAL COMPANIES AND FINANCE

Westpac profits leap to record A\$692.7m

By Chris Sherwell in Sydney

WESTPAC Banking Corporation, the largest of Australia's "Big Four" trading banks in terms of global assets, yesterday reported a 89 per cent leap in after-tax profits to a record A\$692.7m (€522m) and declared a hefty pay-out to shareholders.

The figures cover the 12 months to September and confirm the strong banking sector performance indicated by last week's results from National Australia Bank, which announced a 62 per cent increase in net earnings.

Westpac said it had been an "outstanding year" and added that prospects for further profit growth were "encouraging". Its profit figure after extraordinary items was almost three times last year's result, at A\$760.7m.

The final dividend of 18 Australian cents per share, coupled

with a special dividend of 10 cents, both fully franked, lifted the full-year figure to 43 cents. This represents a pay-out ratio of 89 per cent, and for 1988-89 Mr Stuart Fowler, managing director, yesterday promised at least 60 per cent.

Discussing the results, he pointed to the high inflow of deposits which followed last year's market crash, a big rise in home lending, higher productivity and controls over the group's expenses.

The bank saw strong retail and savings bank contributions and improvements from offshore operations, but disappointing performances in depressed New Zealand, in the group's venture capital arm and in the stockbroking firm Ord Minnett.

During the year Westpac said it had strengthened its capital position, establishing a

ratio of capital to risk-weighted assets of 9.4 per cent, well in excess of the Reserve Bank's minimum of 8 per cent under the newly introduced capital adequacy rules.

It said its "Tier 1" capital ratio stood at 5.3 per cent, against the Reserve Bank's required 4 per cent, largely as a result of the A\$743m rights issue in August.

Regarding loans to countries rescheduling their external debt, Westpac said it had made a total charge of A\$47m against operating profits through the sale or write-off of its overall exposure. Provisions for its remaining exposure amounted to 57 per cent of the total of US\$226m, down US\$98m on the year.

The bank also announced that Sir Eric Neal, one of Australia's best-known businessmen, would be proposed as its

chairman when Sir James Foots retires in January 1989.

Looking further ahead, the group said it expected to benefit from the reduction in the company tax rate to 39 per cent and the phased reduction in statutory reserve deposit requirements.

David Lascelles, banking editor, said Westpac is eager to expand its activities in Europe, and is actively seeking acquisition possibilities in retail and investment banking. Mr Peter Brind, general manager for the region, said yesterday.

He confirmed that Westpac had bid for the Girobank, the Post Office bank being privatised. However, it withdrew after analysing the deal, owing to concerns about marrying technology and preserving the quality of service through the post office counters which han-

dle Girobank business.

Westpac also believes it should have stronger distribution capabilities in Europe for its investment banking, and is looking for acquisition opportunities in countries such as Germany.

"We believe we can compete in these markets if we are of some size," he said.

Australian banks are also somewhat concerned about the EC's plans for 1992, because of the possibility that Australia's restrictive policy on foreign bank entry could lead to reciprocal restrictions in the EC. However, Mr Brind said he hoped Australia would ease its policy by 1992.

Westpac did not disclose the details of its European results, but Mr Brind said the bank had achieved good results, particularly in its treasury and foreign exchange activities.

Matsushita boosts global earnings to Y104.3bn

By Gordon Cramb in Tokyo

MATSUSHITA ELECTRIC Industrial, the Japanese electronics market leader, which is under the National Panasonic and Technics brands and half-owns JVC, boosted global net profits by a third, to Y104.3bn (€51.4m) in the six months to September.

The rise, from a 1987 interim figure restated at Y78.4bn to reflect the new units consolidated within the group, was drawn from a 9 per cent growth in sales to Y2,687bn.

The trend is expected to

moderate only slightly for the full year. Matsushita is forecasting group net profits up 28 per cent to Y108bn, on sales 8 per cent higher at Y5,450bn.

The company is maintaining a Y5 interim dividend and expects the year's total to be Y12.5, including a payment to mark its 70th anniversary.

Next May it will undertake a one-for-20 scrip issue.

In spite of the strong yen, which Matsushita said adversely affected its North American business, the group managed to increase first-half

sales overseas by an aggregate 6 per cent to Y1,114bn. It described European and Asian sales as having progressed well, and pointed to the "major growth of overseas production".

By product group worldwide, Matsushita did best outside the consumer industries which form its usual mainstay. Communications and industrial equipment, largely for use in office and factory automation, showed turnover up 18 per cent to Y584bn, while the better semiconductor market lifted its

electronic components side 12 per cent to Y350bn.

In video equipment, its largest sector with Y761bn in sales, a rise of 6 per cent was "supported by camcorders and models with enhanced picture quality," the company said.

Matsushita said that for its latest quarter alone, net earnings per share were Y25.84 against Y21.17. The parent company, which in April merged with Matsushita Electric Trading, showed pre-tax profits of Y125.7bn, up 14.6

per cent on an adjusted basis.

Sales rose 9 per cent to Y2,008bn. The parent's full year outlook is for gains of 8 per cent in turnover and 17 per cent in profits.

● Aiwa, the audio products maker in which Sony has just over a half share, yesterday reported a return to break-even with Y231m pre-tax profits for the parent company first half, against a Y1.55bn loss. Sales rose 19 per cent to Y39bn as production was expanded in Singapore.

Japanese shipping sector sees big improvement

By Gordon Cramb in Tokyo

THE SIX leading Japanese shipping lines, battered by a high yen and worldwide overcapacity, are persevering with a restructuring which is beginning to show positive results.

A report this week that Mitsui OSK Lines was taking two affiliates out of the shipping business and into leasing is the latest indication that the industry is changing shape.

Although the 300 or so seamen of the two quoted outfits, Shin Yei Steamship and Nihonkai Steamship, are being transferred elsewhere in

the Mitsui OSK group, the reality of the state-endorsed rehabilitation plan for Japanese shipping has brought large-scale job losses and a shift to flags of convenience.

An agreement last December with the strong Seaman's Union gave shipowners more room for cutting overstaffing, estimated at up to 40 per cent.

This opened the way for a shake-up earlier this year in the Pacific liner route to North America which had been a big drain on earnings.

In February, Nippon Yusen

(NYK), the largest in the industry, put its scheduled north Pacific service into a joint venture with Mitsui OSK, aimed at reducing overheads.

The link between the two rivals triggered moves by officers on the route. Showa Line withdrew in July, while Japan Line has tied up with Yamashita-Shinnihon Steamship (YS) and Evergreen of Taiwan.

In spite of the associated costs of early retirement payments exacted by the union, all the big six companies reported improved results for the six

months to September, although three remained in loss.

NYK's North American route remained unprofitable, but overall the company was able to lift pre-tax profits nearly 80 per cent, to Y5.71bn from Y3.18bn, on sales of Y217.6bn compared with Y206.8bn, its first interim upturn in three years.

Some companies are seeking growth through luxury cruise ships. Mitsui OSK, which reported pre-tax profits of Y176.4bn (Y175.7bn), is to

launch its second liner next year.

Japan Line made nearly all its pre-tax profits, of Y13.22bn, against a loss of Y1.2bn, on sales of Y66.5bn (Y64.4bn) from securities sales.

Kawasaki Kisen reduced its net loss, down to Y1.19bn from Y4.07bn on sales of Y149.3bn (Y147.1bn), as did YS, to Y600m from Y2.71bn on sales of Y62.7bn (Y60.3bn). Showa Line was the only one whose revenues fell further, with a pre-tax loss of Y3.21bn (Y3.91bn) on sales of Y47.5bn (Y52.2bn).

PRIME MINISTER CAUGHT IN TREASURY FRAUD SCANDAL

BY PENNY PINCHIN OUR FINANCIAL CORRESPONDENT



The Prime Minister was branded a thief yesterday after pocketing a pay increase of £2 million.

"These Treasury pay outs are nothing short of criminal," stormed Beatrice Rideout MP (Grand National Front).

She then hit out at Prime Minister Philip Weston's refusal to pay any taxes, upsetting her wine glass in the process. "If he was a jockey he'd get 3 years for this," she shouted above the growing din. While the opposition launched into their tuneless chorus of "fingers in the till Phill Out! Out! Out!",

Even David Pringle, the PM's staunchest ally, tried to

clarify the principles of collective responsibility and restraint. "You absolute burl," Phil thundered Pringle PM of the Britton Harmony and Happiness Party, "no-one wins if the Treasury goes bankrupt!"

Their anger left Weston visibly rattled but he courageously retorted "they can say what they want — I've still got the Parliamentary majority!"

The skirmishing escalated when Weston went ahead

with his purchase of British Telecom adding it to his already considerable business empire. Informed sources insisted that an election was not far off. Voices and tempers rose leaving Weston to lament in the upper: "Infamy, infamy! They've all got it in for me!"

Certainly, the players find their business and political talents pushed to the limits. After all, the game Poleconomy is definitely not for the meek.



Tongaat interim up by half

By Jim Jones in Johannesburg

HIGHER WORLD sugar prices and better trading by non-sugar interests have led to an interim pre-tax profit increase of almost half for Tongaat-Hulett, the diversified food group based in Natal.

However, the directors forecast somewhat slower growth in the second half as higher interest rates and import surcharges affect the economy.

The first half's turnover increased to R1.62bn (€88m) in the six months to September 30 1988, from R1.29bn in the corresponding period of 1987, the interim operating profit before interest and tax rose to R160.1m from R112.0m and the interim pre-tax profit was R126.2m against R84.8m.

In the last financial year turnover totalled R2.62bn. The year's trading profit was R240.9m and the pre-tax profit was R189.5m.

Most of the first half's growth came from sugar, aluminium processing and the building supplies divisions. The latter two benefited from strong consumer demand in the early part of the year as spending on durables rose in response to the Government's cheap money and easy credit policies.

On the other hand, the food and textiles divisions operated in what Mr Chris Saunders, the chairman, describes as difficult market conditions.

The first half's earnings were 99.5 cents a share against last year's interim 69.5 cents and the interim dividend has been increased to 23 cents from 18 cents. Last year's total earnings were 152.5 cents and the year's dividend was 54 cents.

Tongaat is controlled by Anglo American, South Africa's largest mining house.

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 Japanese Yen 20,000,000,000
 Floating Rate Notes 1992
 Notice is hereby given that the Rate of Interest for the six month period 18th November, 1988 to 18th May, 1989 has been fixed at 4 1/2 per cent. The amount payable on 18th May, 1989 will be Yen 229,392 per Yen 10,000,000 Note.
 Agent Bank
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The Holder of any Note may, pursuant to paragraph 7 (b) of the Terms and Conditions of the Notes, elect to have his Note redeemed by the Company on 15th December, 1988, at 100 per cent of its principal amount, in accordance with the Terms and Conditions of the Notes. Such election shall be irrevocable and must be made by giving notice of such election in the prescribed form accompanied by such Note to any of the appropriate Paying Agents on or before 8th December, 1988. The prescribed form will be available at the office of each of the Paying Agents set forth below:

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 Notice is hereby given that the Rate of Interest has been fixed at 9.1675% p.a. and that the interest payable on the relevant Interest Payment Date February 21, 1989 against Coupon No.10 in respect of US\$10,000 nominal of the Notes will be US\$242.45 and in respect of US\$250,000 nominal of the Notes will be US\$6,061.20.
 November 18, 1988, London
 By Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

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 November, 1988

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 Payment of principal and interest being unconditionally and irrevocably guaranteed by

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INTERNATIONAL COMPANIES AND FINANCE

A&M and Fondiaria buy stakes in insurer

By Haig Simonian in Frankfurt

AACHENER und Münchener, West Germany's fifth largest insurer, and La Fondiaria, the fourth biggest Italian insurance company, are paying DM750m (\$441m) each for their stakes of just over 25 per cent each in Volksfürsorge, the German insurance group.

The deal, which was yesterday approved by the German cartel authorities, could be the precursor to further co-operation between the two companies ahead of the European community's planned free market in financial services in 1992, said Mr Helmut Gies, A&M's chief executive.

Mr Hans Matthöfer, head of the Beteiligungsgesellschaft für Gemeinwirtschaft (BGAG), the holding company for Germany's trade unions, which owns Volksfürsorge, confirmed that the BGAG has agreed to keep just over 25 per cent of Volksfürsorge's shares for at least the next 10 years.

The fate of its remaining holding remains unclear. Mr Matthöfer revealed his group was in talks with a third company over the sale of a further stake of roughly 25 per cent in Volksfürsorge.

He would not reveal the name of the other company involved, but said it was not an insurance group. Some analysts have speculated that Swiss Bank Corporation, which has extended a DM1bn credit to the BGAG against part of its Volksfürsorge shares, could be involved.

The party concerned "could contribute a very special element," he said. Should the discussions fail, Mr Matthöfer also left open the possibility of other options, which could be taken up in the course of the next year.

As to future cross shareholdings between A&M, which is 20 per cent owned by Royal Insurance of the UK, and La Fondiaria, Mr Gies said "this could not be ruled out."

However, he said no steps had been taken so far, nor had Royal Insurance been involved in the latest deals. Mr Gies confirmed that the A&M's stake in Volksfürsorge would be spread between various subsidiaries.

Volvo edges ahead by 1.7% in third quarter

By Robert Taylor in Stockholm

VOLVO, Sweden's motor, energy and food company, announced yesterday it had lifted third-quarter profits after financial items by 1.7 per cent to SKr1.64bn (\$270.6m) compared with SKr1.60bn for the same period of 1987.

The impact of the six-week national strike earlier in the year continues to distort the company's results for 1988. Profit after financial items for the first nine months totalled SKr5.44bn against SKr5.85bn a year earlier. Volvo estimated it lost about SKr1.1bn because of the stoppage.

Yesterday Mr Pehr Gyllenhammar, chief executive, said Volvo hoped to receive a "not insubstantial" amount of cash compensation from the Swedish Employers Federation. An announcement on the exact sum is expected shortly and should help to improve Volvo's financial performance in the last quarter.

Sales over the first nine months of 1988 rose 3 per cent up from SKr56.23bn in the 1987 period to SKr57.98bn. Excluding Volvo's loss-making oil trading operations, sales were up by 11 per cent. Sales outside Sweden amounted to 80 per cent of the total.

Mr Gyllenhammar, giving his annual autumn review in Stockholm, said car operations were operating at full capacity and the rate of sales in the US and other markets had increased over the nine-month period.

However, the actual number of Volvo cars sold in the US declined in the first half of the year, mainly due to the lower exchange rate for the dollar and the increasing competitiveness of American cars, though in recent months the position has improved.

Car sales in Western Europe have risen by only 0.1 per cent over the first nine months though the market has increased by 4 per cent. The company delivered 5 per cent fewer cars to customers in the January-September period, down from 321,000 over the same months of 1987 to 304,000.

Truck sales rose by 27 per cent in the first nine months of 1988 to SKr1.05bn. Mr Gyllenhammar said the company was actively seeking truck acquisitions in Western Europe, although he denied negotiations were under way with any particular company.

In the buses sector, the purchase of Leyland Bus earlier in the year has meant a 75 per cent increase in nine-month sales to SKr2.41bn. Without the acquisition, there was a 17 per cent growth in sales, though order bookings are down slightly.

Ericsson achieves its best results

By Robert Taylor

ERICSSON, the Swedish telecommunications and electronics group, achieved its best results for a third quarter and expects to make profits of at least SKr1.7bn (\$280.5m) for 1988 before appropriations and taxes.

In the first nine months of the year, the company lifted profits before appropriations and taxes by 89 per cent to SKr544m from SKr453m a year earlier.

After a long period, the company has turned the corner. Mr Björn Svedberg, chief executive, said: "The trend of orders has been so strong that we can report an increase in total bookings despite the fact that early in the year we diverted operations that formerly accounted for about one fourth of our sales."

Net sales fell by 6 per cent over the nine-month period to SKr20.56bn due to Ericsson's divestment of some operations during the year. On a comparable basis, sales rose by 12 per cent.

Order bookings rose by 3 per cent to SKr23.15bn and by 29 per cent for comparable units over the same period of last year. Products demand is strong, particularly for the AXE switching system, mobile telephones and the MD110 private branch exchanges as well as in the network engineering and construction business areas.

Ericsson's profit forecast for the year depends on the company receiving substantial compensation from the Swedish Employers Association for the financial damage it suffered at the beginning of 1988 because of a six-week strike.

The company declined yesterday to give a figure of what losses it can attribute to the strike or the amount it is seeking from the association.

AGA, the Swedish industrial gas group, increased profits after financial items by 17 per cent to SKr611m (\$138.2m) from SKr598m in the first nine months. It expects full-year profits after financial items to reach SKr1.15bn in 1988 compared with SKr1.01bn last year.

Sales totalled SKr7.09bn in the first nine months, an increase of 10 per cent for comparable units. AGA sold its troubled tool steel division, which had annual sales of around SKr2bn, with effect from last January 1.

Most of the profits increase stemmed from the strong performance of its gas operations (which account for about 60 per cent of sales and profits) and its Frigoscandia commercial freezing operations.

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Pharmacia and Astra advance

By Sara Webb in Stockholm

SWEDEN'S two largest pharmaceutical groups, Pharmacia and Astra, each reported increased profits for their first nine months in their underlying business areas and remained optimistic about full-year figures.

Pharmacia said profits after financial items increased by 19 per cent to SKr1.85bn in the first nine months due to increased volumes and new products. The group has sold its rights to market certain product lines during the year to concentrate on these main business areas, and says that the divestment trend will continue next year with the group's restructuring.

The party concerned "could contribute a very special element," he said. Should the discussions fail, Mr Matthöfer also left open the possibility of other options, which could be taken up in the course of the next year.

As to future cross shareholdings between A&M, which is 20 per cent owned by Royal Insurance of the UK, and La Fondiaria, Mr Gies said "this could not be ruled out."

However, he said no steps had been taken so far, nor had Royal Insurance been involved in the latest deals. Mr Gies confirmed that the A&M's stake in Volksfürsorge would be spread between various subsidiaries.

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As a result of these diversifications, the group's total profits only edged up by 5 per cent to SKr673m (\$111m) in the first nine months.

Pharmacia said profits (after financial items) for the full-year are expected to exceed the 1987 figure of SKr950m, helped by the usual peak in sales in the last quarter.

Group sales increased by 12 per cent to SKr4.85bn in the first nine months due to increased volumes and new products.

Biotechnology division sales increased by 15 per cent to SKr1.29bn while health care product sales rose by 12 per cent to SKr1.68bn. The diagnostics division increased sales by 19 per cent to SKr964m.

Elsevier plans takeover of small publishing rival

By Laura Raun in Amsterdam

ELSEVIER, the third largest Dutch publishing group, plans to take over Perscombinatie, a smaller rival, in a move that will give it a dominant position in the Netherlands newspaper market.

An acquisitive company, Elsevier has stated its intention to survive as one of the world's major media groups. It forged a strategic alliance in September with Pearson, publisher of the Financial Times, aimed at creating an international chain of financial publications while hedging Elsevier's heavy reliance on scientific journals. It is the world's largest publisher of scientific journals.

Elsevier and Perscombinatie said they hoped to "achieve an economically stronger and broader basis for their operations, leading to improved quality of service for subscribers and advertisers."

The partners already jointly own Het Vrije Volk, a weekly newspaper. Together they would control most of the Netherlands' quality, national daily newspapers, including NRC Handelsblad, Elsevier's flagship daily, and De Volkskrant.

It remains to be seen whether the deal strengthens Elsevier's hand in efforts to parlay its engagement to Pearson into a marriage. The Dutch newspaper market is so saturated that growth opportunities are limited and in recent years Elsevier has looked more abroad than at home for expansion.

Elsevier will own 75 per cent of the holding company.

Schering lifts earnings by 6%

By Leslie Colitt in Berlin

SCHERING, the West Berlin-based pharmaceuticals and chemicals company, has reported group earnings in the first nine months of the year rose 6 per cent to DM137m (\$58.5m).

Group sales in the same period were up 13 per cent to DM4bn. Earnings for the parent company increased by 15 per cent to DM116m on sales of DM2bn. The improved results are expected to continue for the rest of the year.

Group earnings were mainly held down by lower profits in Japan and the expense of launching new drugs.

Dr Horst Witzel, chairman, said a recently announced attempt by ICN Pharmaceuticals, the US drugs company, to purchase a sizeable block of Schering shares was "unwelcome" and would be blocked.

Marceau presses for closer ties with SocGen

By Paul Betts in Paris

MARCEAU Investissements, the investment group headed by Mr Georges Peberreau, yesterday reaffirmed its desire to collaborate with Société Générale, France's largest privatised commercial bank in which Marceau has a 9.16 per cent stake.

Marceau also said Mr Peberreau had the unanimous backing of his board, which met on Wednesday. Marceau's statement, which added that the investment in SocGen was already profitable, appeared designed to pour cold water on reports that some of its investors were unhappy with the way Mr Peberreau conducted his stock market raid on SocGen.

Representatives of Marceau and SocGen are due to meet today for the first time since the raid was launched for exploratory talks to try to resolve the deadlock between the two camps.

Marceau said it did not envisage increasing its stake in SocGen unless forced to defend its interests.

Mr Peberreau also indicated that he would negotiate directly with SocGen shareholders if he failed to negotiate a compromise with the bank's management headed by Mr Marc Vienot, the SocGen chairman.

Mr Peberreau appears to be under pressure from some of his own partners to reach a compromise with SocGen. Moreover, Mr Vienot has secured the support of new allies to thwart Mr Peberreau.

Bullish outlook for HK Hotels

By Michael Marry in Hong Kong

HONG KONG and Shanghai Hotels, the hotel group subject to a hostile takeover bid from local entrepreneur Mr Lo Yuk Sui's Cathay City, has come out with a bullish profits forecast and estimate of the company's net asset value in a defence document prepared by the board's independent committee.

Mr Lo's bid is widely regarded as dead within Hong Kong, but the HK\$6.30 (80 US cents) per share cash and scrip offer is still on the table. In the document, Hongkong Hotels forecasts a 27 per cent growth in earnings for 1988, and its HK\$8.95 per share figure for the value of the group's net tangible assets is way above either offer price.

NOTICE

To the Holders of Mitsubishi Electric Works, Ltd. (the "Company")

U.S. \$100,000,000

Five per cent Convertible Bonds Due 1995 (the "Bonds")

Pursuant to Clause 7 of the Trust Deed dated 28th October, 1980, under which the above Bonds were issued, notice is hereby given as follows:

At its meeting on 24th October, 1988, the Board of Directors of the Company resolved a free distribution of shares of its Common Stock on 30th January, 1989 to the shareholders of record as of 30th November, 1988, at the rate of 0.05 of a new share of its Common Stock for each share of its Common Stock held by them.

As a result, the following adjustment to the Conversion Price of the Bonds should be made:

(1) Conversion Price prior to such adjustment: Yen 900.00

(2) Conversion Price after such adjustment: Yen 861.50

(3) Effective date of the adjustment: 1st December, 1988 (Japan Time)

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November 14, 1988

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Notice is hereby given that the Rate of Interest has been fixed at 10.5% and that the interest payable on the above Notes, notice is hereby given that for the six months from 15th November 1988 to 15th May 1989 the Notes will carry an interest rate of 9 1/2% per annum.
The interest payable on each U.S. \$10,000 Note on the maturity date, 15th May 1989, against Coupon No 14 will be US\$465.07
Agent Bank: CITIBANK

Siderurgica Lazaro
Cárdenas-Las Truchas, S.A.
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NOTICE IS HEREBY GIVEN that pursuant to Article Three, Section 3.02 of the Indenture dated as of December 20, 1984, American Express Overseas Credit Corporation N.V. has elected to redeem on 20th December, 1988, all of the Notes at 101 per cent of their principal amount. Interest on the Notes will cease to accrue from and after the redemption date. The conditions precedent to the Company's right to so redeem the securities have occurred.
Payment of the redemption price (Can\$1,010 per Note) will be made against presentation and surrender of the Notes together with all coupons appertaining thereto maturing after the redemption date, at the offices of any of the Paying Agents listed below. If such Notes are presented for payment without all interest coupons which mature after 20th December, 1988, appertaining thereto, the face value of each such missing coupon (Can\$122.50) will be deducted from the redemption price. The amount so deducted will be paid, without interest, upon surrender of the relevant, missing coupon(s) in accordance with the Terms and Conditions of the Notes.
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INTERNATIONAL COMPANIES AND FINANCE

Unitech to pay \$327m for US power supply group

By Cley Harris in London

UNITECH, the UK electronics components manufacturer and distributor, yesterday agreed to pay \$327m for Veeco Instruments, a larger US-based power supplies company which makes about half of its profits in Japan.

Unitech said the acquisition would create the world's leading independent manufacturer of power supplies - which are used to convert alternating current to direct current and protect against fluctuations in mains voltage - for equipment such as computers and telecommunications installations.

The combined group would rank first in the fragmented US and European markets and in the top four in Japan, where Veeco's 78 per cent owned subsidiary NEMIC-Lambda KK is the leading maker of "standard catalogue" off-the-shelf power supplies.

Mr Peter Curry, Unitech's founder and chairman, said the

move reflected the increased demand by customers for multinational sourcing of components. It also underlined his company's desire to shift resources into manufacturing from less profitable distribution activities.

Unitech is to finance the acquisition through a multi-option loan facility arranged by Lloyds Bank and through the disposal of its UK and continental European semiconductor and computer systems distribution subsidiaries.

These sales are expected to raise at least \$90m (\$144m) towards reducing a heavy post-acquisition debt burden. Veeco's instruments and automation activities are also candidates for disposal, Mr Curry said.

The distribution businesses to be sold accounted for about half of Unitech's \$217m sales in the year to May 28, but a smaller proportion of group

pre-tax profits of £14.7m. In the nine months to July 3, Veeco reported income before tax and minority interests of \$19.5m on sales of \$189.6m.

After disposals, the combined group will rely on power supplies for 55 per cent of sales, electrical connectors for 28 per cent and control systems for 17 per cent.

Elektrowatt, the Swiss electric utility, has a 29.9 per cent stake in Unitech, as the result of a \$50m share issue in August at a premium to the market price. The capital injection anticipated a deal such as the one announced yesterday.

In London, Unitech shares closed 9p lower at 212p, at which its \$133m market capitalisation is less than three quarters that of its target. Unitech's \$26.50 bid has been recommended by Veeco directors. Unitech is advised by Kleinwort Benson, Veeco by Bear Stearns.

US reserves force 50% profits fall at Royal

By Eric Short in London

ROYAL Insurance, the UK insurance group, yesterday announced a surprise 50 per cent drop in pre-tax profits at the nine month stage from £259m to £140m (\$252m). The fall stemmed from a \$200m strengthening of its US outstanding claims reserves.

The immediate market reaction was a 19p drop in share price to 362p.

The need to strengthen outstanding claims reserves is widespread in the US insurance industry and not a problem specific to Royal.

The average claim payment is rising faster than expected and the number of claims is greater than anticipated.

But where most insurance groups make quarterly out of current trading profits - the AIG group is paying \$600m a quarter - Royal reviews the position every five years with outside consultant actuaries. Royal should have been making payments in 1986 when US profits were very good.

The trading results from the US show that the market is in the grip of downturn in the insurance cycle with profits of \$46.4m against \$114.6m at the nine month stage and that trading will worsen in 1989. By making the payment in 1988, Royal has in the words of one analyst "pre-empted some of the pain."

The transfer has tended to mask the rest of Royal's results which show that apart from the US, business is good. This is particularly so in the UK where pre-tax profits at the interim stage are up two-thirds from £63.7m to £107.6m on strong premium growth.

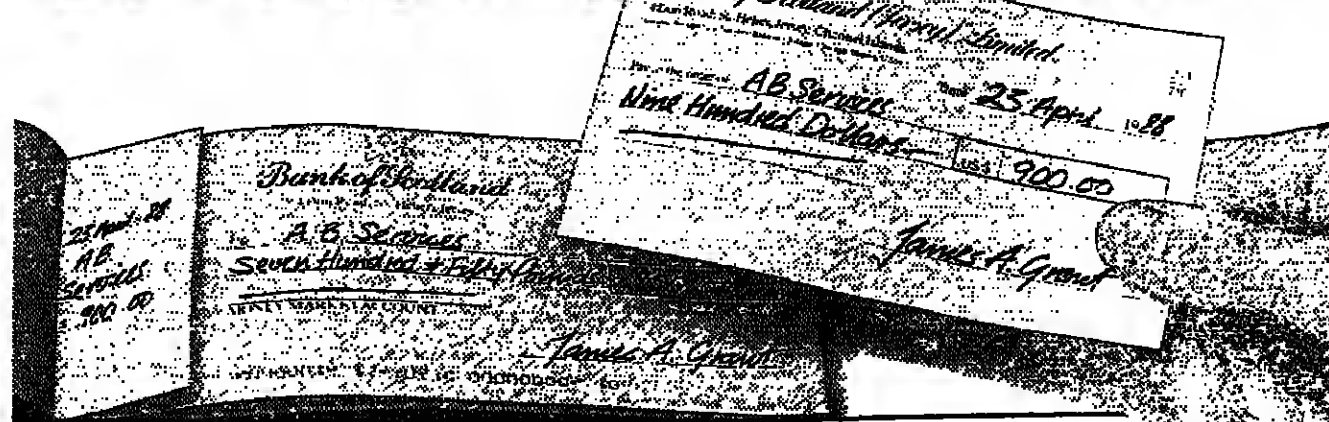
Business in Canada, Australia and the Netherlands has also improved significantly.

Market forecasts put full year pre-tax profits of between £220m-£240m, against £274m in 1987.

This decline looks acceptable against the 1988 profit forecast of around £300m-£340m when other US-oriented composites could be showing much lower growth - a justification for taking immediate action.

Lex, Page 20

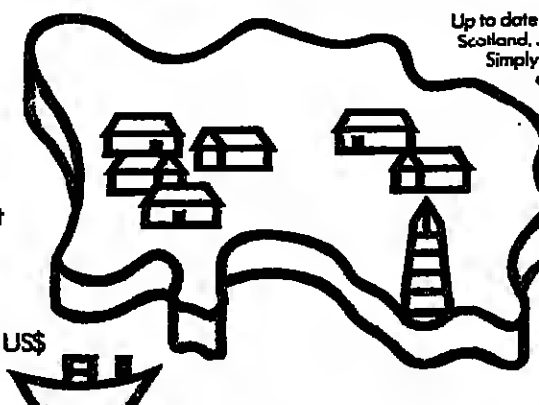
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FTFE 11/16

British research group takes over Marplan

By Philip Rawstone

MARPLAN, the UK market research company widely known for its political polls, has been bought by the privately-owned Reflexions Group, another British research company.

Founded in 1959 as a subsidiary of Interpublic, the US advertising and communications group, Marplan was later sold to Unilever which, in turn, sold it to Reflexions International, part of the Ogilvy & Mather advertising group.

Mr Ian Hunt, chief executive of Reflexions International, said yesterday that although Marplan had a good business base with a large range of regular and notable clients, its research strengths and interests lay outside RI's core business strategy.

The acquisition of Marplan, with a turnover of some £2m (£3.6m) a year, will make the Reflexions Group, the second largest privately-owned research company in the UK.

GM completes disposal of UK truck operations

By Kevin Done, Motor Industry Correspondent, in London

GENERAL MOTORS, the US automotive group, has completed the final stage of its disposal of its UK-based truck and medium van operations with the sale of its Luton design and engineering centre to the privately-owned David J B Brown group of companies.

A year ago Mr Brown took over GM's previously heavily loss-making Bedford truck operations at Dunstable in a deal understood to be worth around £20m (\$36m) and formed AWD, now the largest privately-owned truck maker in West Europe.

Mr Brown is planning to create a new British automotive design and development consultancy from the GM commercial vehicle engineering business, to be known as Automotive Development Centre.

He said that the company would operate as an independent engineering, design and test facility separate from the AWD truck business.

The design operation would work chiefly for the automotive industry and would be "capable of working in entirely confidential circumstances to customer briefs" in all aspects of vehicle design from small cars to large trucks.

Automotive design and engineering consultancy is a sector that has grown rapidly in the UK in recent years led by companies such as International Automotive Design (IAD), Group Lotus, Ricardo and Hawtill Whiting.

The Luton facilities currently employ some 127 engineering designers, stylists, and test and research engineers, and include four full-scale design studios, engineering and modelling workshops, computer-aided design and testing equipment, prototype building workshops, test laboratory and a cold room with dynamometer capable of operating at minus 40 degrees Centigrade.

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NEW ISSUE

17th November, 1988



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- Banca del Gottardo
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- Handelsbank NatWest
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- Swiss Volksbank
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NEW ISSUE - This announcement appears as a matter of record only - September, 1988

INTERNATIONAL CAPITAL MARKETS

Turkey \$ straight well received

By Dominique Jackson

THE REPUBLIC of Turkey made its debut in the dollar straight sector of the Eurobond market yesterday to an enthusiastic reception, despite a lacklustre day on the secondary markets with continued pressure on the dollar keeping most investors on the sidelines.

Although primary market activity was generally limited, the Halifax Building Society made its second appearance in the Eurobond market so far this week with a successful 100m five-year deal.

Bankers Trust International was the lead manager on the 10-year Turkey issue. Although it marks the country's first dollar-denominated issue in the Euromarkets, it does have outstanding paper in the US domestic market. The borrower has also made three recent D-Mark-denominated Eurobond issues, the latest of which was a DM300m seven-year bond at 6 1/2 per cent and par via Deutsche Bank, launched late last month.

Turkey does not have a formal credit rating and many analysts noted that its track record on both short and long term borrowings has meant that it often has to pay extremely generous spreads.

An additional feature which clearly helped to make the bonds more attractive, given

the nature of the credit was the put option at par after both three and six years offering additional investor protection. The lead manager has reportedly spent some time extensively preparing the market for this deal and identifying pockets of potential demand.

By contrast, the Euro-denominated deal was languishing outside the level of its total fees, bid at a discount of 1 1/2 at the end of the day, although it had traded at even higher levels earlier on.

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IBJ International brought the Halifax Building Society to the Euroyen sector, where the latest crop of new conventional deals, including last week's issue for the Nordic Investment Bank via the same lead manager, have benefited from the extremely tight supply seen all year in the sector.

INTERNATIONAL BONDS

ets of potential demand. This work appeared to have paid off yesterday as the deal saw persistent and strong demand. Late in the day it was bid at a discount of 1/2 and offered at issue price, compared with total 2 per cent fees.

IBJ International brought the Halifax Building Society to the Euroyen sector, where the latest crop of new conventional deals, including last week's issue for the Nordic Investment Bank via the same lead manager, have benefited from the extremely tight supply seen all year in the sector.

The issue follows a five-year Ecu125m deal via Ecu special list Banque Paribas Capital Markets earlier this week, the first time that a UK building society has made an issue in the composite currency. Both form part of Halifax's current strategy to diversify the currencies in which it raises

funds, thereby improving its international profile and broadening its investor base.

The Euroyen issue at 5 1/2 per cent and 10 1/2 per cent was deemed very fairly priced, offering a few basis point pick-up over the Halifax's outstanding five-year 5 per cent Euroyen issue. Its warm reception appeared to reflect the success of a recent roadshow held by the building society in Japan. The lead manager said strong demand was detected in both the Far East and Europe and the deal was still trading comfortably within fees, bid at a discount of 1 1/2 at the end of the day, although it had traded at even higher levels earlier on.

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Bank Leu completes placement

By Our Financial Staff

BANK LEU, the big Swiss bank, has completed a private placement of 38,000 bearer shares and 62,500 of two types of registered shares.

The placement consisted of 38,000 bearer shares and 62,500 of two types of registered shares.

It said the placement had been with Adinvest, which is linked to the Adia employment agency group, and with other major existing Bank Leu shareholders represented by Lombard, Odier, the Geneva private bank.

The placement consisted of 38,000 bearer shares and 62,500 of two types of registered shares.

Mr Kurt Schlittkecht, Bank Leu's chairman, was at some pains to stress yesterday that the placing was not a defensive move.

"We have always wanted to have a certain stability in the shareholdings and to have several large shareholders," Mr Schlittkecht said. "We did not want to be taken over some time in the future or have uncertainty and rumours in the market."

Bank Leu shares have been very busy over the past couple of months, with the smaller SF100 nominal registered shares particularly active.

Swiss group to help foreigners invest in drugs

By William Dufforce in Geneva

A SWISS holding company, Pharma Vision 2000, has been set up to place funds in the pharmaceutical industry. It offers an opportunity for foreign institutional investors to buy registered shares in Swiss companies which they would normally not be able to acquire through the stock exchange.

Registered in the canton of Glarus, Pharma Vision is under majority Swiss control but includes unnamed foreigner among the dozen initial shareholders.

It has an initial fully paid up capital of SF250m (\$173m) and available reserves of SF300m. Capital is divided into 450,000 registered shares with a nominal value of SF100 and 410,000 bearer shares of SF50 nominal.

Pharma Vision will remain under majority Swiss control and thereby be able to buy the registered stock of Swiss companies - but does not exclude non foreign shareholders, Mr Peter Hefti, its chairman, said yesterday.

The company has already acquired a portfolio with a current market value of just under SF600m which includes 4,500 Roche bearer shares, 30,000 Sandoz registered shares and 70,000 Ciba-Gelby registered shares.

Mr Hefti said Pharma Vision was not interested in takeovers, would buy only minority stakes, and had no intention of meddling in the management of the companies in which it invested.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
US DOLLARS						
Republic of Turkey	150	11 1/2	100	1998	2 1/2	Bankers Trust Int.
Issue increased:						
Great Western Bank	300	(a)	100	1991	n/a	Merrill Lynch
YEN						
Halifax B.Society	300m	5 1/2	101 1/2	1993	1 1/2	IBJ Int.
LIBR						
ECSC	120m	10 1/2	101 1/2	1993	1 1/2	San Paolo Bank
DANISH KRONER						
ASLK-GGER IFICO	300	9 1/2	100 1/2	1993	1 1/2	Sparekassen SOS
SWISS FRANCS						
Chresan Co.***	50	4 1/2	100 1/2	1993	n/a	Credit Suisse
CANADIAN DOLLARS						
Issue increased:						
PKBanken(b)	70	10 1/2	100 1/2	1990	3/2	Banque Paribas

*Private placement. †Floating rate note. ‡Final terms. a) Global FRN increased from \$250m. Euro tranche: \$180m; US tranche: \$110m. First year 3/2 over 6m Libor, second 3/2 over 6m Libor, final year 1/2 below 6m Libor. b) Increased from C\$55m (which was increased from C\$50m earlier this week).

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

US DOLLAR	Change on	Closing price on November 17	Change on
STRAIGHTS			
Abay National 7 1/2 92	100	94 1/4	-0 1/4
Abay National 8 1/2 92	100	95 1/4	-0 1/4
Abay National 9 1/2 92	100	96 1/4	-0 1/4
Abay National 10 1/2 92	100	97 1/4	-0 1/4
Abay National 11 1/2 92	100	98 1/4	-0 1/4
Abay National 12 1/2 92	100	99 1/4	-0 1/4
Abay National 13 1/2 92	100	100 1/4	-0 1/4
Abay National 14 1/2 92	100	101 1/4	-0 1/4
Abay National 15 1/2 92	100	102 1/4	-0 1/4
Abay National 16 1/2 92	100	103 1/4	-0 1/4
Abay National 17 1/2 92	100	104 1/4	-0 1/4
Abay National 18 1/2 92	100	105 1/4	-0 1/4
Abay National 19 1/2 92	100	106 1/4	-0 1/4
Abay National 20 1/2 92	100	107 1/4	-0 1/4
Abay National 21 1/2 92	100	108 1/4	-0 1/4
Abay National 22 1/2 92	100	109 1/4	-0 1/4
Abay National 23 1/2 92	100	110 1/4	-0 1/4
Abay National 24 1/2 92	100	111 1/4	-0 1/4
Abay National 25 1/2 92	100	112 1/4	-0 1/4
Abay National 26 1/2 92	100	113 1/4	-0 1/4
Abay National 27 1/2 92	100	114 1/4	-0 1/4
Abay National 28 1/2 92	100	115 1/4	-0 1/4
Abay National 29 1/2 92	100	116 1/4	-0 1/4
Abay National 30 1/2 92	100	117 1/4	-0 1/4
Abay National 31 1/2 92	100	118 1/4	-0 1/4
Abay National 32 1/2 92	100	119 1/4	-0 1/4
Abay National 33 1/2 92	100	120 1/4	-0 1/4
Abay National 34 1/2 92	100	121 1/4	-0 1/4
Abay National 35 1/2 92	100	122 1/4	-0 1/4
Abay National 36 1/2 92	100	123 1/4	-0 1/4
Abay National 37 1/2 92	100	124 1/4	-0 1/4
Abay National 38 1/2 92	100	125 1/4	-0 1/4
Abay National 39 1/2 92	100	126 1/4	-0 1/4
Abay National 40 1/2 92	100	127 1/4	-0 1/4
Abay National 41 1/2 92	100	128 1/4	-0 1/4
Abay National 42 1/2 92	100	129 1/4	-0 1/4
Abay National 43 1/2 92	100	130 1/4	-0 1/4
Abay National 44 1/2 92	100	131 1/4	-0 1/4
Abay National 45 1/2 92	100	132 1/4	-0 1/4
Abay National 46 1/2 92	100	133 1/4	-0 1/4
Abay National 47 1/2 92	100	134 1/4	-0 1/4
Abay National 48 1/2 92	100	135 1/4	-0 1/4
Abay National 49 1/2 92	100	136 1/4	-0 1/4
Abay National 50 1/2 92	100	137 1/4	-0 1/4
Abay National 51 1/2 92	100	138 1/4	-0 1/4
Abay National 52 1/2 92	100	139 1/4	-0 1/4
Abay National 53 1/2 92	100	140 1/4	-0 1/4
Abay National 54 1/2 92	100	141 1/4	-0 1/4
Abay National 55 1/2 92	100	142 1/4	-0 1/4
Abay National 56 1/2 92	100	143 1/4	-0 1/4
Abay National 57 1/2 92	100	144 1/4	-0 1/4
Abay National 58 1/2 92	100	145 1/4	-0 1/4
Abay National 59 1/2 92	100	146 1/4	-0 1/4
Abay National 60 1/2 92	100	147 1/4	-0 1/4
Abay National 61 1/2 92	100	148 1/4	-0 1/4
Abay National 62 1/2 92	100	149 1/4	-0 1/4
Abay National 63 1/2 92	100	150 1/4	-0 1/4
Abay National 64 1/2 92	100	151 1/4	-0 1/4
Abay National 65 1/2 92	100	152 1/4	-0 1/4
Abay National 66 1/2 92	100	153 1/4	-0 1/4
Abay National 67 1/2 92	100	154 1/4	-0 1/4
Abay National 68 1/2 92	100	155 1/4	-0 1/4
Abay National 69 1/2 92	100	156 1/4	-0 1/4
Abay National 70 1/2 92	100	157 1/4	-0 1/4
Abay National 71 1/2 92	100	158 1/4	-0 1/4
Abay National 72 1/2 92	100	159 1/4	-0 1/4
Abay National 73 1/2 92	100	160 1/4	-0 1/4
Abay National 74 1/2 92	100	161 1/4	-0 1/4
Abay National 75 1/2 92	100	162 1/4	-0 1/4
Abay National 76 1/2 92	100	163 1/4	-0 1/4
Abay National 77 1/2 92	100	164 1/4	-0 1/4
Abay National 78 1/2 92	100	165 1/4	-0 1/4
Abay National 79 1/2 92	100	166 1/4	-0 1/4
Abay National 80 1/2 92	100	167 1/4	-0 1/4
Abay National 81 1/2 92	100	168 1/4	-0 1/4
Abay National 82 1/2 92	100	169 1/4	-0 1/4
Abay National 83 1/2 92	100	170 1/4	-0 1/4
Abay National 84 1/2 92	100	171 1/4	-0 1/4
Abay National 85 1/2 92	100	172 1/4	-0 1/4
Abay National 86 1/2 92	100	173 1/4	-0 1/4
Abay National 87 1/2 92	100	174 1/4	-0 1/4
Abay National 88 1/2 92	100	175 1/4	-0 1/4
Abay National 89 1/2 92	100	176 1/4	-0 1/4
Abay National 90 1/2 92	100	177 1/4	-0 1/4
Abay National 91 1/2 92	100	178 1/4	-0 1/4
Abay National 92 1/2 92	100	179 1/4	-0 1/4
Abay National 93 1/2 92	100	180 1/4	-0 1/4
Abay National 94 1/2 92	100	181 1/4	-0 1/4
Abay National 95 1/2 92	100	182 1/4	-0 1/4
Abay National 96 1/2 92	100	183 1/4	-0 1/4
Abay National 97 1/2 92	100	184 1/4	-0 1/4
Abay National 98 1/2 92	100	185 1/4	-0 1/4
Abay National 99 1/2 92	100	186 1/4	-0 1/4
Abay National 100 1/2 92	100	187 1/4	-0 1/4

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INTERNATIONAL CAPITAL MARKETS

Bumpy slipway for Prato lifeboat

Alan Friedman on the Italian bank's controversial rescue package

The town of Prato is a busy little textile centre about 20 minutes up the motorway from Florence...

In particular, the Deposit Guarantee Fund does not have enough paid-in funds to hand over the L1,000bn needed to rescue Prato in one go.



Carlo Azeglio Ciampi backed original rescue proposal

The Prato story, more than anything else, illustrates the difficulty of supervising Italian banks and institutionalising an Italian-style FDIC.

On Wednesday evening the Casa di Risparmio di Prato was hit by more than a skin of bad debts and a run on deposits by savers that saw the bank's deposit base shrink by 25 per cent - was saved from liquidation.

The rescue of Prato, however, is not without controversy. It has led to criticism of the Bank of Italy, whose original lifeboat plan fell away two days ago as several banks lost at putting up cash.

Citicorp to streamline Scrimgeour Vickers

By David Lascelles, Banking Editor

LOW LEVELS of international dealing volume have forced Citicorp to rationalise its international Asian equities business.

The New York-based banking group announced yesterday that it will cease cross-border selling of Asian equities from the Far East into London and New York.

German equities index warrants

By Dominique Jackson

DEUTSCHE Bank (Swiss) and Bankers Trust in Zurich are joint lead managers on an issue of warrants on the Frankfurter Allgemeine Zeitung equity market index.

Dollar intervention fails to stabilise US Treasuries

By Janet Bush in New York and Norma Cohen in London

US TREASURY bonds once again tracked the dollar, stabilising yesterday morning as the US currency appeared to respond to co-ordinated central bank support.

In late trading, prices were quoted as much as 1/2 point lower at the long end of the yield curve and the yield on the Treasury's benchmark long bond rose to 9.16 per cent.

Yesterday's intervention was the first time the central banks have given a show of strength during the dollar's decline this autumn.

The dollar took some time to respond to the central bank activity but finally started to rally as the US Federal Reserve was reportedly intervening repeatedly during the New York session.

German equities index warrants

By Dominique Jackson

DEUTSCHE Bank (Swiss) and Bankers Trust in Zurich are joint lead managers on an issue of warrants on the Frankfurter Allgemeine Zeitung equity market index.

today, including the retail price index for October, and dealers were reluctant to adopt fresh positions.

GOVERNMENT BONDS

and \$7.5bn of five-year notes on November 23. Some talk about a higher discount rate has begun to surface and the rise in short-term interest rates in the last three days now seems to factor in a Fed tightening.

UK GOVERNMENT bond prices closed lower with index-linked issues - the worst hit sector - giving up nearly a half-point.

Among longer dated issues the 8 1/2 per cent Obligations Assimeelles du Tresors (OATs) due 1997 were unchanged at a yield of 8.70 per cent.

HK ruling backs broker

By Michael Murray in Hong Kong

A HIGH COURT judge in Hong Kong yesterday ruled that trading in Hang Seng Index Futures Contracts was a form of illegal gambling.

Matif ruling 'local' floor

By George Graham in Paris

FRANCE'S MAIN financial futures market, the Matif, has announced plans to introduce a "local" floor traders dealing on their own account.

BENCHMARK GOVERNMENT BONDS table with columns for Coupon, Rate, Price, Change, Yield, Week, Month

trader, sought to rely upon the novel defence that his futures trading activities were contrary to the 1710 Gambling Act.

The locals will have to be sponsored by a corporate member of the Matif and clear their transactions through that member.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for Index No., Day's Change, Est. Earnings, Gross Div., Est. P/E, etc.

RISES AND FALLS YESTERDAY

Table showing Rises, Falls, Same for various market categories

LONDON RECENT ISSUES

Table with columns for Issue, Amount, Latest, High, Low, Closing

RIGHTS OFFERS

Table with columns for Issue, Amount, Latest, High, Low, Closing

LONDON TRADED OPTIONS

Large table with columns for Option, Calls, Puts, Dec, Mar, Jun, Sep

FIXED INTEREST

Table with columns for Price Index, Day's Change, etc.

AVERAGE GROSS REDEMPTION YIELDS

Table with columns for British Government, 5 years, 10 years, etc.

November 17, Total Contracts: 56,270 Calls: 435 Puts: 14,035 FT-SE Index Calls: 4170 Puts: 4421

UK COMPANY NEWS

GPT helps Plessey advance 10% to £75m

By Terry Dodsworth

THE PLESSEY Company, the UK electronics group which received a £1.7bn takeover bid from General Electric Company and Siemens earlier this week, yesterday announced a 10 per cent rise in profits on a sales increase of 15 per cent for the half-year to September 30.

The figures, towards the lower end of City expectations, included the first six months' results from GPT, the joint telecommunications company set up with GEC earlier this year.

Following a contribution of £20.4m from Plessey's 50 per cent stake in GPT, pre-tax prof-

its amounted to £75m against £68.2m in 1987, with earnings per share rising to 6.37p from 6.03p. Turnover jumped to £692.6m, of which £247.6m was attributable to GPT, compared to £603.4m in the same period of last year. The board lifted the interim dividend 10 per cent to 2.821p.

Sir John Clark, Plessey's chairman, said that the results confirmed his view that the company was back on a growth path, although a great deal of integration work remained to be done on the company's recent acquisitions. "We cannot expect some of these bene-

fits to flow through before 1989/90," he said.

Plessey's shares, which rose by 4 1/4p in the wake of the bid, fell back by 2 1/4p yesterday to 221 1/4p, 3 1/4p below the 225p-a-share cash offer from the GEC-Siemens consortium.

Analysts generally attributed the decline to a combination of uncertainties over whether the offer would be referred to the Mergers and Acquisitions Commission, and disappointment that Plessey had not met the more bullish City forecasts.

GPT and Plessey's micro-electronics activities were the

two strongest performers among the group's five operating divisions. At GPT, operating profits leapt by 51 per cent to £21.7m (£14.4m), while sales rose to £247.6m (£231.8m).

Profits in the micro-electronics division were up by 46 per cent to £7m (£4.8m), while sales jumped to £96.9m (£85.6m). These figures, however, included the results of the Ferranti Semiconductor division acquired about a year ago.

The defence business, Plessey's largest single division, showed only a marginal increase in operating profits at £22.5m (£21.2m), despite a rise

in turnover to £248.9m (£214.4m). Aerospace operating profits rose to £10.2m (£9.2m) with turnover up to £60.4m (£54.6m), while the computing services division saw profits rise to £3.7m (£7.2m) on a sales increase to £48.5m (£33m).

Despite a substantial growth in the Plessey order book, up to £2bn (£1.44bn), analysts were largely sceptical about the group's ability to meet earlier City forecasts of pre-tax profits of about £200m for the year. Some forecasts are now being scaled back to about £155m, which would put the shares on a p/e of just over 13.

Tough trading in second half holds Burton rise to £211.7m

By Maggie Urry

FURTHER evidence of difficult trading conditions in retailing came yesterday from Burton, which reported results for the year to end August. Group sales rose by 19 per cent, from £1.24bn to £1.6bn, but growth in profits was less strong, up 15 per cent from £183.4m to £211.7m. The shares fell 7p to 150p on the news.

A final dividend of 6p (5.2p) is proposed, making a total for the year of 8.4p (7.2p).

Sir Ralph Halpern, chairman, said retailing conditions were tough in the second half of the year, and predicted more difficult times to come.

Mr Michael Wood, finance director, said turnover from the retailing businesses was 20 per cent up at £1.5bn, while trading profits were 15 per cent higher at £180.7m. There had

been a squeeze on margins, particularly in the second half when Burton had to mark down stocks to clear them. Trading margins fell from 12.6 per cent to 12.1 per cent.

Sir Ralph said that Debenhams, acquired in 1985, had increased sales by 28 per cent and profits by marginally more than the group average.

Good performances came from the Top Man, Principles for Men, Champion (sportswear), Dorothy Perkins (womenswear) and Evans (womenswear) chains. The performances of Burton Retail (menswear) and Principles for Women were "satisfactory".

Harvey Nichols, the Knightsbridge department store, suffered a fall in profits. Profits of Top Shop, the young women's fashion chain,

fell 11 per cent, despite a rise in sales. Sir Ralph said the number of 15 to 19-year-old customers had declined and Top Shop would be repositioned to capture the market from 20 to 30-year-olds. Harvey Nichols had been disrupted by its modernisation programme.

Mr Wood said higher interest rates squeezed financial services margins, trading profits rose only 6 per cent to £34.3m.

Burton's property development and trading activities contributed £14.2m to trading profits, a rise of 48 per cent.

The interest charge rose from £17.7m to £19.1m. Mr Wood said debt had risen during the year from £222m to £275m and gearing had edged higher to 44.4 per cent. Earnings share (fully diluted) were 23.5p (20.2p).

Gradually prodding a slumbering giant into action

Terry Dodsworth profiles Siemens and charts the way it is preparing itself for 1992

SIEMENS is one of West Germany's most respectable blue-chip companies, as solid as a bank, and almost as predictable. Indeed in Germany, it is often jokingly accused of actually being a bank, a reference to its cash hoard of almost £7bn, and its aversion to spending any of it.

So its collaborative bid with the General Electric Company for Plessey reveals a new streak of adventurousness.

This is not to say that Siemens does not play the acquisition game. It does. But its purchases are generally small, and when they are larger they are normally agreed, it is not the sort of company to expose itself to the burly burly of a hostile takeover battle in the full glare of City publicity.

The fact that the company has decided to pitch into the UK acquisitions scene therefore underscores two points.

First of all, large-scale takeovers, however messy they might be, are now a key element in expanding rapidly in the overcrowded European telecommunications market - the sector at which Siemens

steadily towards an increasing interest in electronics, developing an integrated structure in which the group is able to supply the components for other activities, such as factory automation controls or car electronics, where semiconductors are an integral and important part of the end product.

Second, the proposed deal shows that Siemens is itself changing. The company is

becoming more aggressive, less introverted and steadily more flexible in the way that it does things. This evolution is a slow one, unmarked by any sudden switch of direction. But in the 1980s, since the arrival of Mr Karlheinz Kaske as chief executive in 1981, the group has taken two crucial initiatives which will mark its future for better or worse throughout the rest of this century.

● In the electronics field, the company has taken a big financial gamble on an attempt to move into the memory chip business.

This is the area of semiconductor manufacturing which the Japanese electronics industry has come to dominate in the last 10 years, driving out most of the main American competitors in the process.

Mr Kaske, however, decided to back the drive into memories on the grounds that the production technology for these chips was a critical element in the ability to make other kinds of more complex semiconductors.

He has pushed Siemens steadily towards an increasing interest in electronics, developing an integrated structure in which the group is able to supply the components for other activities, such as factory automation controls or car electronics, where semiconductors are an integral and important part of the end product.

● On the management side, Mr Kaske is now attempting to push through the most radical

reorganisation Siemens has seen in decades.

In common with many West German companies, Siemens is run on highly bureaucratic lines. At the top of the company there is a large, 33-strong executive board. Mr Kaske heads this as a sort of *primus inter pares*, but decisions are essentially collective. Because of the size of this executive committee, they tend to emerge agonisingly slowly.

A constant theme of Mr Kaske's period in office has been the need to react more quickly. He wants the company to respond to market conditions more flexibly and to bring new products to the market more swiftly.

In an attempt to tackle these issues, the McKinsey management consulting company was brought into Siemens last year.

Since then, the company has developed a new organisation structure, which is now being introduced. In broad terms, this is designed to break up the group's seven main operating divisions into 18 smaller, and more focused enterprises, while pushing a large part of the central administrative divisions out into the operating organisations.

Thus a large part of the finance, marketing, personnel and research and development activities are being shunted out of the central headquarters in Munich.

At the same time, the executive board is being trimmed

down to around 10 individuals. Most of these will be executives without direct day-to-day divisional operating responsibilities. The aim is to reduce the conflict of interest that has existed between the different divisions with their large representation on the present executive board. Instead, the new central committee is intended to be able to adopt a more strategic view of the future.

While these changes have begun, they are moving slowly. Indeed, there is a great deal of scepticism in the financial community that Siemens, with its huge 350,000-strong workforce, can ever bring itself to move with the speed that characterises many of its US and Japanese competitors. But critics and supporters alike agree that change is vital.

One example is in the telecommunications field, where Siemens is one of the world top three or four suppliers. Its prices tend to be higher than those of most of its competitors, and even the Bundespost, the faithful customer on which Siemens' strength in this field has been built, has recently begun to complain vigorously about its failure to deliver competitively-priced products on time in the fast-developing field of mobile communications.

This is precisely the sort of growing, competitive market place which Mr Kaske believes

Siemens has to conquer to ensure its future.

One point that Siemens has in its favour in this process is its size and potential for improvement. With its large cash balances it can carry the big investment in reorganisation and research and development on which it has embarked. And it has a collection of soundly-based and largely cash-generative businesses.

In factory controls, for example, it has with Honeywell of the US for world leadership, a position which is helped by the healthy demand for production line equipment in West Germany. The group's medical electronics company is reckoned to be second only to that of General Electric of the US, and in power engineering it dominates the German scene. It is also one of the leading indigenous European computer suppliers, a position which is again helped by its position in West Germany.

Yet despite all these strengths, Siemens, like all the other European giants that have grown fat on protected markets, is now under the pressure of time. The one thing it cannot control is the process of market integration launched by the European Commission.

It has to react now - and that is what it has done in its uncharacteristically aggressive move into the British market.

Novel solution to convertible interest

BURTON showed other issuers of convertible bonds with put options a way to avoid providing for the interest which would be payable if the put is exercised. It has changed the terms of its £110m convertible issue to make early redemption at the holders' choice less likely, writes Maggie Urry.

Holders of Burton's 4 1/2 per cent convertible, dated 2001, issued in February 1987, are entitled to demand redemption

at a price of 106.5 per cent of the par value in August 1992, if they have not converted the bonds into shares by then.

The conversion price is 315p and with Burton's shares languishing at 190p, down 7p yesterday, conversion does not make sense. Thus Burton would have had to make a provision against its profits for the redemption premium spread over the intervening years.

Now Burton is giving bondholders an extra chance to redeem the bonds, in August 1997, at a price of 100.65 per cent of par value, giving a yield to redemption at the same rate as to the 1992 put.

In so doing Burton is encouraging holders to keep the bonds until 1997, giving the shares a further five years to reach a price where conversion becomes sensible. Burton can force holders to convert if the share price reaches 410p. By reducing the probability of a forced redemption in 1992, Burton does not need to provide for the possible payment. It is also taking powers to increase the coupon on the bonds and to reissue any bonds which are put in 1992.

Some other companies which have such bonds outstanding have provided for the interest which may become due - such as Next, Rathens, Storehouse and Argyll. Tesco did not make such a provision in its recent interim figures, because its share price was not as far adrift from the conversion price. Rathens said yesterday that it was looking at Burton's solution and at others.

The trustee to the bond issue, Law Debenture, has approved the changes, which do not detract from bondholders' rights. S. G. Warburg, the merchant bank, devised the new terms.

See Lex

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corrected dividend	Total for year	Total last year
BAA	3.5		3		7.25
Becham	6.32		5.6		14.3
British Telecom	4.25	Feb 13	3.75		8.5
Burton	6	Feb 17	5.2	8.4	7.2
Charles Ingram	0.94		0.22		0.77
Capital Radio	7	Jan 20	4	10	6
Davy Corp	2.52	Feb 8	2		6.25
Foster (John)	1.75	Jan 13	1.5		4.75
Hanover Drace	1.5		1.35		4.35
Jessup	4.25		3.5	8.25	5.25
Lockyer (Thos)	0.37	Jan 3	0.375		1.425
Morland	6.25		5.4	9.05	7.9
Multitrust	0.5		0.5		1.5
Plessey	2.821	May 1	2.288		6.559
Redifon	11	Feb 22	6.5	14	9.5
Shires Inv	3.35		3.15	6.7	14.75
800 Group	2.46	Jan 16	2.34		5.775
Trevian Hedge 5	1.25	Jan 2			1
Wimberley	1.31		1.05		2.5
Young Brewery	4.7		4.5		9.2

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡US\$1 stock. §Unquoted stock. ¶Third market. *Carries scrip option. †Second interim. ‡Total to date. †To reduce disparity.

THE BURTON GROUP PLC

1988 ANNUAL RESULTS

The Burton Group is pleased to announce the 8th successive annual increase in profits, earnings per share and dividends.

- TURNOVER UP 19% TO £1.6 BILLION
- PROFITS UP 15% TO £211.7M
- EARNINGS PER SHARE UP 16%
- DIVIDEND UP 17%
- CAPITAL EXPENDITURE UP 28% TO £188M

DEBENHAMS · BURTON · TOP MAN · PRINCIPLES FOR MEN · CHAMPION SPORT · DOROTHY PERKINS · TOP SHOP · PRINCIPLES FOR WOMEN · EVANS · HARVEY NICHOLS

The contents of this statement, for which the Directors of The Burton Group plc are solely responsible, have been approved for the purposes of Section 57 of the Financial Services Act 1986 by Price Waterhouse as authorised persons.

UK COMPANY NEWS

600 Group tops £4m to beat estimates

By Clare Pearson

THE 600 GROUP, restructured machine tool company, yesterday beat analysts' expectations with results for the six months to end-September showing pre-tax profits up from £1.45m to £4.32m.

The property surplus of £673,900 (£211,900) and trading profits of £3.61m (£1.85m) both came out better than the City had anticipated.

The company announced a 5 per cent increase in the interim dividend to 2.46p and said there were sufficient grounds to believe the improved trading performance would continue, despite economic uncertainties.

Mr Noel Davies, chief executive, said order books for machine tools were at the best levels seen for some years. At the same time, the company was now much better placed to deal with any downturn in demand because it was subcontracting out more of its manufacturing work, and continuing to diversify.

All money divisions - UK manufacturing, UK trading and overseas - grew in terms of turnover and profit. The best margin improvements were seen in the overseas operation, where buoyant demand for machine tools, particularly in the US, was currently running ahead of supply.

Ruling Electro-Optics, the optical equipment group bought in the summer, was performing up to expectations, and made a one-month contribution of about £100,000.

Group turnover amounted to £28m (£29m). Tax took £1.63m (£31,000) and earnings per share came out at 6.9p (3.2p).

COMMENT: The recovery story at 600 Group started rather later than many of the others in the UK manufacturing sector and evidently has further to run, since its British machine-making capacity continues to be scaled down and upgraded.

Meanwhile, the pruning process should be providing the useful side-effect of property gains at least up to the end of next year, as sales from the relocation of the Colchester factory come through. However, the shares already look fully-valued on a prospective p/e. of about 9.5 assuming the company makes £8.5m, and the increase in the dividend to provide a yield of about seven per cent only puts them back in the running with other yield stocks.

BT boosted by UK postal strike

By David Waller

A STRONG rise in the volume of both domestic and international phone calls, stimulated by the UK postal strike, helped British Telecom achieve a 10.9 per cent increase in pre-tax profits for the three months to the end of September.

Pre-tax profits for the second quarter rose to £623m, taking the cumulative total for the first half to £1.34bn. Most analysts had been expecting a result in the £510-£515m range, and the shares were duly marked up 7p to 254p.

Earnings per share advanced by 15.4 per cent to 6.7p. At 4.25p per share, the interim dividend was 13.3 per cent higher than the payout in the first half of last year.

BT's volume of income from inland calls showed a year-on-year increase of 10 per cent, while revenue from interna-

tional calls rose by 15 per cent. The number of business and residential lines grew by 9.3 and 3.4 per cent respectively.

Mr Graeme Odgers, group managing director, explained that September's postal strike delayed the despatch of bills to customers and the collection of receipts. As a result, trade debtors surged and the group's net cash flow from operations fell by £230m to £21m. Nevertheless, the net impact of the strike on earnings was positive.

The group's total sales over the second quarter showed an increase of 9.9 per cent to £2.78bn; over the first half as a whole, sales grew 10.2 per cent to £5.41bn. Other sales and services, which include the 60 per cent-owned Cellnet operation and the Yellow Pages directories, grew 13 per cent to £213m.

Net operating costs grew at 10.2 per cent, 0.5 per cent less than the rate of increase in operating profits.

Capital expenditure absorbed £546m over the three months, totalling £2.4bn over the half year.

Mr Odgers refused to give his views on the GEC/Siemens bid for a Plessey, a major BT supplier.

COMMENT: No one set of figures from a company as large as British Telecom will ever set the market alight. Nevertheless, yesterday's second quarter results provide more evidence that the giant company is capable of generating strong growth in earnings and revenue, despite a freeze in the prices for the bulk of its UK services which dates back to November 1986

and will last at least until August next year. The rate of increase in revenue from both domestic and international calls will slacken over the full year, but that in itself is no reason why the company should not match the market in terms of earnings growth over the next five years. The shares still sit on a sub-market prospective multiple of around 9½, assuming pre-tax profits of £2.5bn in the full year. This reflects fear about increased competition and a squeeze on margins after next summer's move to a less generous pricing formula, and yesterday's figures can be seen only as one more milestone on the road to BT's retreating as something other than a utility. In the meantime, the shares look attractive, yielding a prospective 5½ per cent.

John D Wood suffers substantial decline

By Andrew Hill

A DEARTH of well-based buyers and sellers of London homes has hit first-half profits at John D. Wood & Co, the upmarket residential estate agency.

Wood's shares fell 15 per cent yesterday after the company warned that profits for the six months to October 31 would be more than halved to about £430,000, compared with £1.02m in the equivalent period.

Mr George Pope, joint chairman and finance director, said the price of quality London property continued to rise, but homeowners had become cautious, especially in the second quarter of the financial year.

"I know that if we had some good things to sell at the moment we could sell them," said Mr Pope.

Wood, which said that its agricultural and country property divisions were increasing sales, added that full-year profits would not match the 1987-88 figure of £1.46m before tax, although trading conditions might recover.

Mr Pope said the group, which came to the USM in February 1987, had borne the cost of opening a new country office, and a new headquarters in London's Cannon Street in the first half. It had also had to maintain heavy promotional spending on advertisements in such publications as Country Life and the Financial Times.

The shares fell from 129p to 109p.

Young checked by bad summer

By Lisa Wood

YOUNG & Co's Brewery, London brewer, reports pre-tax profits of £2.42m for the six months to September 30, an increase of 9.4 per cent on the previous year's £2.23m.

Earnings per share were 12.15p, compared with 11.14p, and the interim dividend is 4.7p per share, against 4.5p. Turnover was £23.43m

(£22.48m) with trading profits at £2.42m (£2.23m). Property disposals, less investment write-offs, contributed £246,000 (£148,000).

Young, the products of which include Young's bitter and Bam Rod ale, said a poor summer had caused a 4.2 per cent drop in beer sales and affected profits.

Measures taken by the board, including re-organising the free trade sales, were starting to show improvements.

The group is seeking to develop hotels at several of its pub sites and planning permission has been obtained for the first, a 69 bedroom hotel at Greenford.

All these securities having been sold, this announcement appears as a matter of record only

S. & W. BERISFORD PLC

arranged for its wholly owned subsidiary



to issue

£75,000,000

10¾ per cent Redeemable Debenture Stock 2013

at an Issue Price of 5102.4833 per cent

The Issue was underwritten and placed by

BARCLAYS de ZOEETE WEDD LIMITED

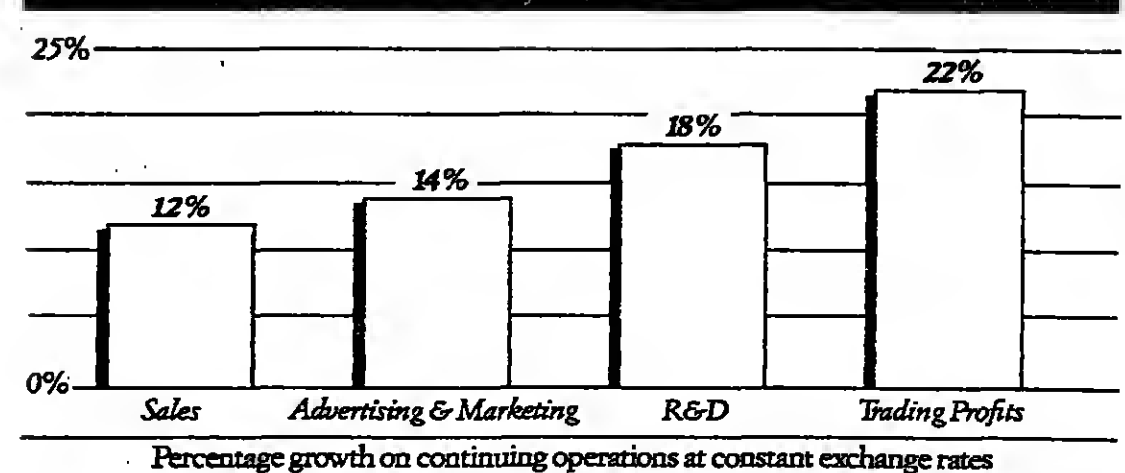
Progress

Results for the six months ended September 1988

Pre-tax profits	£216.8 million	up 15.6%
Earnings per share	1251 pence	up 17.5%
Dividends per share	6.3 pence	up 12.5%

Profits rose in all business sectors, and margins increased. At the same time investment in research and development and marketing grew.

Performance



Our prescription medicines made sales advances, and our newest introductions - for skin infections, arthritis and heart attacks - are being well received. Over the counter medicines recorded higher market shares for many products: the U.S. for example recorded the strongest ever brand position for Tlums antacid, which has recently been extended with a liquid formulation. Profits from toiletries, drinks and other consumer products were ahead, and cosmetics recorded substantial profit improvement. Sales of U.K. drinks grew 22% and the U.S. had higher sales following the introduction of new tartar-control Aquafresh toothpaste. We have a more clearly defined strategy - concentrating on health and personal care, and a new management structure including top professionals in research, product development, marketing and finance, all of whom are committed to continuing Beecham's growth. Quality products and brands. Innovative research. Imaginative marketing. Committed employees.

Beecham Group p.l.c. The Right Prescription for Success.

For a copy of the Interim Report please write to: The Corporate Communications Director, Beecham House, Brentford, Middlesex, TW8 9BD.

Wembley forges US links

By Nikki Tait

WEMBLEY, the sports stadium proprietor which recently had abortive talks with Mountleigh, property group, yesterday announced that it was taking a 20 per cent stake in United Tote, a US-based computerised wagering equipment supplier.

The stake is being acquired by Wembley Inc, a wholly-owned subsidiary, through a \$6.7m (£2.72m) private placement of UT shares. The hold-

ing will amount to 418,000 shares, which Wembley will acquire at \$18 apiece.

In addition to the direct stake, Wembley and UT are forming a joint venture company, United Track Management, which will acquire and operate racetracks in the US. Wembley will have 60 per cent of UTM, and UT the remainder. Wembley's initial investment will be about \$300,000.

Wardle increases bid pressure

By Clare Pearson

MR BRIAN TAYLOR, chief executive of Wardle Stores, plastic sheeting and survival equipment company, yesterday said he would now "stop pulling the punches" in the £25m bid for Armstrong Equipment.

Wardle expressed disappointment that Armstrong had issued a smart rejection of the offer announced on Wednes-

day. "Now we know they're not going to recommend our offer, we will begin to expose how truly dismal Armstrong's record is," Mr Taylor said.

The offer of three Wardle shares and 640p in cash for every 16 of Armstrong's yesterday valued the shares at 160p. They closed up 1p at 169p.

Redfean rises to £5.26m and attacks PLM's offer

By Nikki Tait

REDFEARN, the UK's third largest glass container producer which is currently fighting a £54.6m cash offer from the Swedish PLM group, yesterday unveiled a 26 per cent increase in pre-tax profits to £5.26m in the 53 weeks to October 1.

The figures were disclosed in the British company's defence document, which argued that the offer represented an attempt to "buy the company on the cheap".

During the year, Redfean sales increased to £110.25m (£70.24m), partially reflecting the acquisition of Flexpack in the summer of 1987.

On the rigid containers side, operating profits were up to £5.82m (£4.53m), although Redfean said there was a \$950,000 loss in PET, where "vigorous action" was being taken. Flexible packaging, which made a small loss in the first half, contributed £815,000 in the year overall, compared with the £178,000 for the two months post-acquisition last time.

The company is closing a Flexpack co-extrusion plant at

Rosendale, and is providing for costs of more than £500,000 and "asset" write-downs of £1.96m.

At the earnings per share level, the figure is helped by the low 7 per cent tax charge, but there is still a small drop to 48.88p (48.69p). The final dividend goes up sharply to 11p, after an unchanged interim, to make a 47 per cent improvement on the year overall.

In the document, Redfean argued that the multiple offered by PLM compares unfavourably with other exit multiples offered in the UK glass industry recently, and that since PLM is acquiring a "European Community bridgehead" should pay a significant premium.

Last night, SG Warburg, PLM's adviser, said that it saw nothing in the document which was not expected in the market, and added that shareholders could be forgiven for thinking that the dividend increase was defensive.

Shares in Redfean added 1p to 532p yesterday, still below the 545p-a-share offer terms.



Ultramarc

1988 - THE FIRST NINE MONTHS

HIGHLIGHTS

RESULTS OF CONTINUING OPERATIONS

	First Nine Months 1988	First Nine Months 1987	Change
	£ million	£ million	
SALES REVENUE	831.1	857.8	-3%
PROFIT	31.2	30.8	+1%
REPLACEMENT COST PROFIT	53.3	24.3	+119%
CASH FLOW	111.8	100.8	+11%

OUTLOOK

"The acquisition of Blackfriars Oil & Gas Limited and the Wilmington Refinery in Los Angeles have considerably strengthened the Ultramarc Group. We now have four core businesses, all with good internal growth opportunities, which give a functional and geographic balance to the Group's activities."

"Our downstream operations in Eastern Canada and California are well placed to take advantage of the strong refining and marketing environment in North America."

"In the longer term, we have an extensive oil and gas reserves position which has been strengthened by the Blackfriars acquisition. These reserves will benefit from the higher prices we expect to see in the future."



ULTRAMARC PLC, 141 MOORGATE, LONDON EC2M 6TX

John Darby
Chairman

UK COMPANY NEWS

Beecham above estimates with 16% rise to £217m

By Peter Marsh

BECHAM, pharmaceuticals and consumer-products company, yesterday reported a 16 per cent rise in interim pre-tax profits and said it had largely completed its programme of selling peripheral businesses.

Mr Bob Bauman, chairman, said the group, which has since 1986 sold roughly 20 businesses worth a total of £350m, was now concentrating on expanding core activities. Taxable profits of £216.8m for the six months to September 30 1988 were slightly above observers' expectations, and were achieved on sales of £1.2bn, which, reflecting the disposal programme, was 0.5 per cent less than for the same period of 1987.

Earnings per share rose by 17 per cent to 17.51p and the interim dividend is set at 6.3p (5.6p). Trading profits were 9 per cent higher at £203.9m (£186.6m). Beecham arrived at the pre-tax figure after making a upward adjustment to its profit

level for the first half of 1987. This was to account for amortisation of goodwill that had arisen from earlier acquisitions.

Without restating last year's profit, which Beecham said was necessary to provide a more accurate view of the company's growth, the pre-tax rise would have been somewhat higher at 20 per cent.

Mr Bauman, who effected the disposal programme after taking over as chairman in September 1986, said that margins in all business segments had improved, reflecting tighter efficiency and financial controls.

Beecham was committed to spending more on research and development across the whole of its operations, Mr Bauman said. Spending in this area during the period rose 16 per cent to £63m.

In pharmaceuticals, which accounts for roughly a third of Beecham's sales but some 70 per cent of trading profits, the

company had benefited from strong sales of its Augmentin and Trimethin antibiotics and its Reliflex anti-arthritis drug.

The company gave the following breakdown of sales and trading profit for its different divisions, not counting those business activities disposed of: prescription pharmaceuticals, £401m and £135m (growth of 7 per cent and 13 per cent); over-the-counter medicines, £128m and £38m (4 per cent and 12 per cent); toiletries, drinks and other consumer products, £44m and £7m (4 per cent and 18 per cent); and cosmetics, £29m and £7m (7 per cent and 43 per cent).

Business activities sold, which over the past two years have included areas such as food and drink sales, home improvements and the company's US cosmetics businesses, accounted for £13m in sales for the first half of 1988 and a net trading loss of £300,000.

See Lex

Davy rises 39% to £8.69m midway

DAVY CORPORATION,

engineering and construction group, has reported a 39 per cent rise in interim pre-tax profits from £6.23m to £8.69m. Turnover was ahead at £417.35m, against £378.63m, an increase of 10 per cent.

Earnings per share came out at 6.5p (4.9p) and the interim dividend has been increased to 2.5p (2p). There will be a scrip alternative.

Lord Jellicoe, chairman, said that modifications to a fine gas desulphurisation plant in West Germany had been completed ahead of schedule and recommissioning had started. Problems with the plant dominated the results for 1987-88, when taxable profits were halved to £10.5m after a provision of £17.5m.

A review of the basic design of the desulphurisation process was nearing completion, and a vigorous campaign was planned to win a substantial share of the market, Lord Jellicoe said.

During the six months Davy acquired the construction engineering division of Dravo Corporation in the US and Meta Machines, high technology vision guidance company. The group also disposed of its 49 per cent stake in Senelco, electronic surveillance company, for £7.5m.

Lord Jellicoe said the strong backlog of orders referred to at the beginning of the year had continued and orders in hand were substantially ahead of last year.

Tax took £2.17m (£1.56m) and dividends absorbed £2.43m (£1.9m). The cash position remained strong, although at a lower level than at March 31.

COMMENT

In marked contrast to the frosty reception that met last year's announcements, the market was impressed by these reserves when things go wrong, as they did spectacularly with the West German desulphurisation plant last year. That said, the shares are on an undemanding price/earnings multiple of 8, assuming an upgraded profits forecast of £27m for the full year.

Paisley lifts Stirling stake

Paisley Hyer, an unquoted clothing manufacturer, has increased its stake in fellow Marks and Spencer supplier Stirling Group by 8.6 per cent to 27 per cent.

Mr Edward Leighton, chairman of both companies, said that Paisley Hyer had no intention of launching a full bid at present.

Mr Leighton was appointed chairman of the Stirling board last week after the purchase of the initial 18.4 per cent holding.

Paisley Hyer now controls 29.9 per cent of Stirling, including a stake held by Murray Johnstone, a shareholder in Paisley Hyer which is deemed to be acting in concert with it.

Morland climbs 63% to £6.2m

By Lisa Wood

MORLAND & Co, Oxfordshire-based brewer, yesterday reported a pre-tax profit of £6.2m for the year to September 30 1988, an increase of 63 per cent on the last time.

The results were assisted by property disposals amounting to £2.5m compared with £337,000 last year, when the company decided to take such profits above the line.

Earnings per share were 58.6p (35.3p) and the final dividend of 6.25p contributed to a total dividend of 9.05p.

Operating profits were £2.5m compared with £2.7m last year, but these were offset by £2.2m from £18.8m.

Sir Humphrey Prideaux, chairman, said the results included a full 12 months' contribution from Bell Amuse-

ments. This company had lived up to expectations, he said, and he looked forward to continuing growth in the division.

The Monopolies Commission inquiry into the bid house sales made it even more difficult than usual to make forecasts, but the company was in excellent trading shape and he looked forward to the current year with confidence, he said.

Coloroll disposal

Coloroll has sold Wollimex, a Swiss carpet company acquired in its £207m takeover of the John Crowther textile group earlier this year, to a private Swiss concern for SF11.5m. Coloroll is also attempting to sell McCall, a paper pattern business in the US. McCall has been up for sale since the summer.

Wollimex makes and distributes needlepunch carpets, chiefly for sale to the motor trade. In the 16 months to December 31 it made pre-tax profits of £90,000 on turnover of £5.8m. The business has been sold to P & P Industries.

Senior Engineering buys TI offshoot for £9.75m

By Andrew Hill

SENIOR ENGINEERING Group has bought TI Flexible Tubes from TI Group, specialist engineering company, for £9.75m cash.

Senior already owns a metallic flexible hose business - Phoenix Flexible Tubes - and said the TIFT acquisition would enable it to supply metallic flexible hose, expansion joints, rubber and composite hose products worldwide.

TIFT, based in Middlesex, also has subsidiaries in Australasia, Singapore, France, West Germany, the Netherlands and the US.

Turnover at TIFT in 1988

will be about £25m, said Senior, generating pre-tax profits of £1.4m. Net assets stand at £3.8m, excluding the freehold of a site in Enfield, which will be leased.

Senior, which specialises in construction services, engineering products, thermal engineering and heat treatment, is concentrating on the expansion of existing business areas and the elimination of peripheral operations.

Last week, Senior sold Penn Machine, its US mining equipment subsidiary, to Edgecliff Investments of Ohio for a total of \$6.5m (£3.58m).

Hanover Druce

Hanover Druce, estate agent and property management company, raised pre-tax profits by 29 per cent, from £502,000 to £651,000 in the six months to August 31. Sales advanced 45 per cent from £7.96m to £11.53m.

The directors are raising the interim dividend to 1.5p (1.35p) on earnings per 10p share up 25 per cent to 10.4p (8.3p). Mr Isidore Rodstone, chairman, said the current half-year had started well.

Hestair in £2.3m acquisition

By Vanessa Houlder

Hestair, vehicle engineering, employment agencies and consumer products group, yesterday announced the acquisition of Cindico, a UK nursery product manufacturer.

Price paid was £2.3m in cash and paper. Cindico, which makes high

chairs, bouncers, rockers, cots and baby walkers, is expected to complement the buggy range of Hestair Maclaren.

In the year to August 31, Cindico made pre-tax profits of £100,000 on sales of £7.5m. Net assets are approximately £1.4m.

Barratt plans European growth

By Andrew Taylor, Construction Correspondent

BARRATT Developments, housebuilder, is moving into traditional housebuilding in Continental Europe, with a series of joint ventures to build apartments and family homes in southern France.

The company already builds time-share holiday homes in Spain but has no other interests within the European Community.

The formation of a new Barratt subsidiary to build homes in southern France was announced by Sir Lewis Barratt at the company's annual meeting yesterday. Sir Lewis

retires as chairman at the end of this year.

The company's first developments in France will be undertaken jointly with Les Nouveaux Constructeurs. Barratt has previously worked with the French developer in California.

The first of the joint ventures will be at Antibes where the developers plan to build around 800 homes about 70 shops and a hotel. Barratt's share of the venture will be about 200 sea front apartments and about half the shops.

The two companies are also

planning to build about 350 seaside apartments near Toulon and to provide family homes near Nice.

Sir Lewis said that the group's management accounts showed a significant increase in profits during the first four months of its financial year compared with the same period last year.

He said there had been some reduction in demand and prices had levelled out for new homes in southern England but the group had benefited from higher prices in other parts of the country.

Australia Investment Trust plc

Results to 30th September 1988

	1988	1987
	£'000	restated £'000
Profit before taxation	1,104	273
Earnings per 50p Ordinary share	4.31p	2.87p
Dividends per 50p Ordinary share		
- paid	0.25p	-
- proposed	3.4p	2.7p
Net Asset Value	19,570	26,612
Net Asset Value per 50p Ordinary share	115p	156.5p

Tyndall **CLAYTON ROBOARD**

For further information please call 01-248 3399

First Union Corporation
U.S. \$150,000,000
Floating Rate
Notes due 1996

The rate of interest per annum on First Union Corporation's U.S. \$150,000,000 Floating Rate Notes due 1996 for the interest period beginning 16th November, 1988 and ending 16th February, 1989 the next interest payment date, will be 9¼% The amount of interest payable for such interest period on each \$10,000 principal amount of the Notes will be \$231.60.

Bankers Trust Company, London Agent Bank

NOTICE OF INTEREST RATE
KINGDOM OF DENMARK
ECU 150,000,000
Floating Rate Notes
Due 1990

NOTICE IS HEREBY GIVEN that the interest rate covering the interest payment period from November 15, 1988 to February 15, 1989 (92 calendar days) has been fixed at 8.309%. The accumulated interest rate factor per ECU 1,000 denomination is 21.4366.

CITIBANK, N.A., Agent
November 10, 1988



Sallmanns

To coincide with our move to larger premises last week, the company you knew as **Sallmann Barrington Laurance** are now known simply as **Sallmanns**. We're sure that the international property market as a whole and our clients in particular, will recognise that this name change ties in neatly with our philosophy of keeping everything we do -

Simply easier for everyone

Sallmanns

INTERNATIONAL PROPERTY CONSULTANTS · NOW AT: 20 REGENT STREET LONDON SW1Y 4PH Tel unchanged: 01 409 2222

UK COMPANY NEWS

BAA prepares for further traffic rise after £158m result

By Michael Donne, Aerospace Correspondent

BAA, formerly the British Airports Authority, earned pre-tax profits of £158m in the six months to September 30, up 16 per cent on the £136m in the comparable period last year.

This was due primarily to increased traffic. Passengers handled rose by 5.3 per cent to 33.2m and aircraft movements by 4.1 per cent to 377,000.

But delays to passengers during the height of the summer because of air traffic control problems throughout Europe resulted in increased catering, car parking and other charges, although costs also increased, especially at Gatwick where the new North Terminal was brought into operation this year.

Sir Norman Payne, chairman, reporting these results yesterday, said revenue in the six months increased by 18 per cent from £307m to £368m. Earnings per share rose 18 per cent from 17.8p to 20.8p. The interim dividend is increased by 16 per cent from 8p to 9.3p.

Demand for the company's services was continuing to grow. October traffic results showed that BAA's seven airports (Heathrow, Gatwick, Stansted, Glasgow, Prestwick, Aberdeen and Edinburgh) collectively handled 6.2m passengers, up 8.1 per cent on a year earlier, with aircraft movements up 3.5 per cent to 61,000.

The overall growth in passengers for the first seven months of the financial year was 5.7 per cent.

For the longer term, BAA's

Capital tunes into £9.3m profit

By Fiona Thompson

SHARES IN Capital Radio, the London commercial station, rose by 42p to 486p yesterday when the company announced pre-tax profits of £9.3m for the year to September 30, substantially above analysts' forecasts of £5.5m made at the interim stage.

The advance from £3.94m was made on turnover 35 per cent ahead at £30.45m (£22.94m). Earnings per share more than doubled from 16.3p to 37.2p and a final dividend of 7p is recommended, making a total for the year of 10p (8p).

Main reason for the improvement was the strength of advertising demand, said Mr Nigel Walmsley, managing director. "In the second half of the year, especially in the last

quarter, the rate of advertising revenue grew very strongly."

Advertising revenue, which accounts for the bulk of turnover, increased at Capital by 30 per cent, compared with the commercial radio sector generally which saw growth of 25 per cent. Advertisers increasingly see radio as a cost effective medium, said Mr Walmsley.

The pre-tax figure was also given a £1.5m boost by the decision of the Independent Broadcasting Authority to reduce to zero the rate of secondary rental, with effect from October 1, 1987. Prior to this decision, contractors had to pay a 20 per cent tax on profits.

Capital Radio Investments contributed £416,000 to pre-tax profits. It has holdings in 13 independent radio stations. There were aggregate losses of £382,000 on three new ventures entered into during the year, Independent Radio News, Satellite Media Services and Radio Riveria, but Mr Walmsley believed they held potential for future profits.

The trend in radio advertising has been very strong in the past two years, and Capital, with its potential audience of 10m high spending London listeners, is the station the advertisers want. However, in spite of Capital's good management and profit margins of 35 per cent, the risk is always there that the rate of growth will slow. Although as yet it shows no such signs, if it does Capital's new AM service playing classic hits of the past 30 years, Capital Gold, will go some way to underpinning any drop. While understandably cautious about forecasting, most analysts are now looking for pre-tax profits of about £11m for this year, which puts the shares on a prospective p/e of 10.5, fair value.

This announcement appears as a matter of record only

INTRUM INTERNATIONAL N.V.

Has raised £5,250,000

Through the issue of

15,000,000

New Ordinary Shares

at 35p each

The U.K. Financial Adviser to Intrum International N.V.

was

J.S. GADD & CO. LIMITED

Trevian leaps to £1.35m

TREVIAN Holdings, USM-quoted property developer, trader and consultant, reported a leap in pre-tax profits to £1.35m in the six months to October 5 1988, compared with £38,000 in the comparable period last year and £1.6m for the full year ended April 5 1988.

Turnover grew to \$5.14m against \$2.5m last time, while the cost of sales increased to \$2.5m (£1.5m). The interest charge was reduced to £190,000 (£227,000).

After tax of £520,000 (£35,000) earnings per 10p share were up 7.9p to 8.9p. Directors propose an interim dividend of 1.25p, and anticipate a total payment for the year of at least 3p.

Mr David Dutton, chairman, said the results were very satisfactory and reflected completions of several of the company's projects and the results for the Davis & Coffer estate agency.

Locker falls to £582,000

A SUBSTANTIAL reduction in the profitability of overseas subsidiaries and the associate company have hit the first half results of Thomas Locker (Holdings), screening and filtration engineer, and wire weaver.

However, there was indication of much improved profit for the second half, the directors said.

In the six months ended September 30 1988 turnover rose by £1m to £16.94m, but the pre-tax profit fell from £1.04m to £582,000, with the associate going from a profit of £117,000 to a loss of £2,000.

Earnings dropped to 0.79p (1.47p) and the interim dividend is 0.37p (0.57p).

Orders for the current half were considerably up on last year, and the order book stood at a record, directors said.

In the full 1987-88 year the group made £1.92m pre-tax.

Glynwed to expand with £25m acquisition

By Clay Harris

GLYNWED INTERNATIONAL, the industrial group, is to pay £25m for JB&S Lees, a manufacturer and distributor of specialist cold-rolled steel products. Lees, like Glynwed, is based in the West Midlands.

Lees is being sold by Quotepan, the private company formed earlier this year to take over Cope Allman International in a deal with ADT, the international services company. ADT holds a 49 per cent stake in Quotepan.

The disposed company Quotepan's exit from engineering, in August, it sold Long & Crawford, a switchgear maker, to the General Electric Company for about £18m.

Mr Richard Grogan, Quotepan chairman, said yesterday: "We had the intention from the start to sell these businesses for strategic purposes. Both companies have gone to logical buyers where their futures are secure."

Lees, which has assets of £10m, achieved net profits of £3.9m on sales of £21.5m in the year to June 30.

Quotepan has reorganised its remaining activities into two subsidiaries: specialist packaging for Cope Allman International, accounting for about three quarters of group sales, and amusement machines in Bell Fruit International.

Bulgin more than doubled

Good trading conditions in the electronics industry helped A F Bulgin, Essex-based electronic and electrical component maker, to more than double pre-tax profits, from £211,000 to £442,000, for the six months to July 31.

Turnover rose 22 per cent to \$6.62m (£5.44m). There was an exceptional debit last time of £50,000. Directors said that Credit Holdings, which was in loss last time, traded profitably, and the power conversion division was profitable for the first time.

There is again no interim dividend as further working capital is needed for development. Earnings per 5p stock unit advanced to 1.02p (0.48p).

John Foster 85% at midway

A strong order book and improved manufacturing efficiency enabled John Foster to show continued growth in the half year ended September 2 1988.

Improved output of mohair and worsted cloths, particularly for export, led to turnover rising 37 per cent to £16.75m (£12.37m) and pre-tax profits advancing 85 per cent to £1.42m (£766,000). Earnings were up to 9.3p (7.6p) and the interim dividend is raised by 0.25p to 1.75p.

The installation of eight Dozier looms, backed up by additional warping capacity, will assist in meeting continuing demand and achieving a satisfactory second half.

Iain Vallance, Chairman, British Telecom



"INVESTING FOR THE FUTURE IS PAYING DIVIDENDS."

As you can see from a glance at our financial results for the half year and second quarter ended 30 September 1988, British Telecom is a large and financially successful company.

In fact, it's one of the world's largest telecommunications companies. Together with its subsidiary and related operations, BT is playing an increasing role in worldwide telecommunications and information services, and one that will become even larger as BT benefits from its policy of investing for future growth.

British Telecom is investing nearly \$50 million (US\$85 million) a week in state-of-the-art communication technology and services. 300,000 miles of optic fiber have been laid, 4.4 million digital access lines have now been installed, and demand for domestic and international calls is growing by 10% and 15% respectively.

Second quarter and half year results to 30 September, 1988

	Second quarter 6 months ended 30 September (unaudited)		Cumulative 6 months ended 30 September (unaudited)	
	1988	1987	1988	1987
Turnover	2,779	2,528	5,411	4,909
Operating profit	710	630	1,401	1,270
Profit before taxation	629	557	1,299	1,135
Taxation	223	205	440	412
Minority interests	2	2	3	1
Preference dividend	-	11	2	22
Profit attributable to ordinary shareholders	404	349	794	700
Interim dividend			256	225
Earnings per ordinary share	6.7p	5.8p	13.2p	11.0p
Interim dividend per ordinary share (net)			4.25p	3.75p

The interim dividend will be paid on 13 February 1989 to shareholders on the register on 12 January 1989.

The benefits to our customers of all this work are quicker, clearer, more reliable connections and a range of extra services.

British Telecommunications plc, 81 Newgate Street, London EC1A 7AJ.

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A policy which, we believe, will continue to pay dividends.

British Telecom is traded on the Stock Exchanges of New York, Toronto, London and Tokyo - ticker symbol BTY.

If you have any enquiries as an investor, please write to: John Doherty, Investor Relations Manager, British Telecom, 81 Newgate Street, London EC1A 7AJ. Telephone: +44 1 356 4909.

North American investors should contact: Ashley Rayfield, Vice President Financial Relations, British Telecom Inc., 150 East 52nd Street, New York, NY 10022. Telephone: (212) 319-1945.

GRANVILLE

SPONSORED SECURITIES

High	Low	Company	Price	Change	div (p)	%	P/E
262	265	Am. Brk. Ind. Ordinary	262	0	10.0	5.9	9.8
262	266	Am. Brk. Ind. Ord.	262	0	10.0	5.8	-
42	45	Amstar	42	-	-	-	-
57	55	BBS Design Group (USM)	57	2	2.1	5.5	5.9
171	155	Barton Group	172	0	2.7	1.6	29.4
116	100	Barton Group Corp. Pref.	116	0	8.7	5.8	-
104	104	Bay Technology	103	-1	2.5	5.8	6.2
114	100	Bentley Corp. Pref.	110	-4	11.0	10.8	-
295	294	CEL Group Ordinary	295	0	12.3	4.3	4.3
156	154	CEL Group 11% Cum. Pref.	156	0	14.0	8.8	-
124	129	Carlin PLE (SE)	125	0	4.1	4.0	13.2
113	100	Carlin 7.5% Pref (SE)	113	0	10.3	9.1	-
348	347	George Shaw	348	0	12.0	3.4	7.7
113	60	IG Group	117	0	-	-	15.4
118	87	Jackson Group (SE)	112	-6	3.3	2.9	12.4
287	245	Malvern NV (AmstSE)	275	0	-	-	4.3
117	40	Robert Johnson	114	-3	7.5	6.6	4.3
126	126	Sydney	408	0	8.5	2.8	37.1
280	194	Torrey & Carville	278	-2	7.7	2.8	15.5
100	100	Torrey & Carville Corp Pref.	100	0	10.7	10.7	-
86	85	Trevian Holdings (USM)	86	0	2.7	2.9	10.3
115	100	United Energy Corp Pref.	108	0	8.0	7.8	-
390	350	Venerary Drug Co. Plc	350	0	22.0	4.3	9.4
302	203	W.S. Yates	302	0	16.0	5.0	61.9

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

These Securities are dealt in strictly on a matched business basis. Neither Granville & Co. Limited nor Granville Davies Limited are market makers in these securities.

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Tel: 01-828 7233/5699 Reuters Code: IGIN, IGIO

FT-30 FTSE 100 WALL STREET
Nov. 1485/1494 +23 Nov. 1820/1830 +31 Nov. 2037/2045 +2
Dec. 1491/1500 +24 Dec. 1828/1838 +33 Dec. 2041/2053 -1

Prices taken at 5pm and change is from previous close at 9pm

Greenwell Montagu Stockbrokers

have acquired the private client business of Robert Wigram & Co. Ltd.

Greenwell Montagu Stockbrokers have completed the acquisition of the private client base of Robert Wigram & Co. Ltd. Mr Tim Hobson, Mr Kevin Thompson, Mr Brian Morley and Mr Michael Pallett, directors of Robert Wigram & Co. Ltd., are to be appointed to the Board of Greenwell Montagu Stockbrokers.

Investment Management and financial planning services for private clients will be carried out under the name of Greenwell Montagu Stockbrokers.

The directors and staff of Greenwell Montagu Stockbrokers would like to take this opportunity to welcome their new colleagues and clients.

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UK COMPANY NEWS

Gold Fields shuns Minorco banks

By Kenneth Gooding in New York

CONSOLIDATED Gold Fields, the UK-based mining and construction materials group, announced yesterday that it intended to sever relations with the Chemical Bank in the US and the Dresdner Bank in West Germany.

Gold Fields said the decision was taken in view of the banks' continuing support for Minorco, the South African-controlled investment company, in its endeavours to acquire Gold Fields.

Fall-out from the decision includes cancelling the contract with Texas Commerce Bank, the subsidiary of Chemical Bank which handles the payroll of Hydro Conduit Corporation. Hydro is part of ABC America Group, construction materials group and itself a subsidiary of Gold Fields. In addition, US \$25m loan facility with Dresdner. This will be terminated. Other relationships are under review.

Last week, lawyers acting in the US for Gold Fields, called for Chemical and Dresdner to produce in court documents which, they claim, relate to the hostile \$2.9bn bid by Minorco.

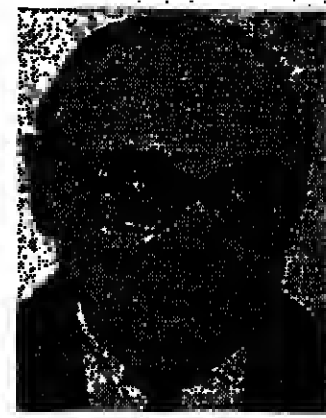
The two banks were part of a consortium which would have provided Minorco with about \$1bn in cash to complete the offer, which lapsed last month after it was referred to the Monopolies and Mergers Commission.

Gold Fields believes the banks were given extensive information by Minorco about the reasons for the offer and its plans for Gold Fields if the bid had succeeded.

It also believes that there is a special relationship between Dresdner and Mr Harry Oppenheimer, whose key company is Anglo American Corporation and De Beers, control Minorco. The documents would be used in the appeals in connection with the preliminary injunction issued by the US Federal Court in New York on October 25 which prevented Minorco proceeding with the bid for Gold Fields.

Gold Fields felt the West German bank might have had documentary evidence to show whether Minorco would be granted as much independence from its parent as it claimed during the bid.

In his decision, the judge said: "The public at large face



Harry Oppenheimer - his key company control Minorco

imminent harm from the takeover's effect in decreasing competition in the world gold market." Between them, the Anglo American group and Gold Fields control about 32 per cent of world gold production.

The judge added that he was taking immediate action to stop the offer until a full hearing of the anti-trust allegations against Minorco could take place, because "once a takeover has occurred it is difficult, if not impossible, for courts to unscramble the eggs".

Borrowing costs hit Cambridge Instrument

By Andrew Hill

INTEREST charges cut interim pre-tax profits at Cambridge Instrument, the scientific and optical equipment group, by 17 per cent, but operating profits rose 30 per cent.

Pre-tax profits fell to \$2.2m (\$2.7m) in the six months to September 30, after borrowings increased to 27 per cent of shareholders' funds, pushing interest charges up to \$562,000. This compared with \$587,000 of interest earned in the equivalent period on funds raised by the flotation in April 1987.

First-half operating profits rose to \$2.85m (\$2.2m), on turnover up to \$63.7m (\$51.5m). Earnings per share fell 13 per cent to 2.14p (2.49p). Mr Gooding said the money saved by disposal of the semi-conductor business would be reinvested in the electronic optics operation in Cambridge. The interim dividend is increased to 0.24p (0.22p).

Despite a concerted polishing campaign, Cambridge's City image is still tarnished and cries out for the lustre of impressive results. The transfer of the Swedish manufacturing business to Heidelberg and Vienna has been successful, but though group sales are high - compared with, say, VIG Instruments and Oxford Instruments - margins are tiny. The group believes it will take one or two years to get margins from Buffalo, New York - where Bausch & Lomb is now located - and Cambridge up to the same level. That may eventually be worth waiting for, but in the meantime, progress could be pedestrian and dollar exposure - half of turnover now comes from the US, where demand for optical equipment is still slack - is a worry. The shares dropped 1/2p yesterday to 55 1/2p and look pricey on a prospective P/E of more than 11, based on the most pessimistic forecasts of around \$5.5m before tax in the full year.

The business of mining an abusive vein

Kenneth Gooding on one man's opinion of Minorco's lapsed bid

MINORCO'S \$2.9bn bid for Consolidated Gold Fields may have lapsed, but the hostility between the companies remains almost tangible. And nowhere more so than in the 32nd floor offices of Mr WK "Bill" Brown in the Helmsley Building in New York.

Asked his opinion of Minorco, the colourful chief executive of Gold Fields Mining Corporation, says simply: "They stink."

Moreover, he adds, Minorco's North American subsidiaries, Hudson's Bay Mining and Smelting in Canada and Inspiration Resources in the US, have "an abysmal track record".

As for Minorco's parent group, Anglo American Corporation, Mr Brown has bitter memories of the time he tried to do a mining deal with the South African company.

able to deal with because of the bureaucratic, intellectual arrogance that affects that organisation," he recalls.

Minorco's stated desire to impose "hands-on" management of the assets it controls has Mr Brown shuddering. "I can think of many people whose hands I'd like on me - but not Minorco's." In any event, Mr Brown is fairly certain that if Minorco took over Gold Fields, "they would fire me".

Behind all the hearty abuse, Mr Brown has some serious points to make. He sees Minorco as the kind of big, unwieldy organisation which tends to be unsuccessful at finding new mines.

In contrast, Mr Brown points out that GFMC, a wholly-owned subsidiary of UK-based Gold Fields, has discovered three highly profitable mines in three different geographic and geological environments in

the past decade. Consequently this year the company will produce more than 250,000 troy oz of gold at a cash cost of only \$125 an ounce, making it one of the lowest cost producers in the world.

Mr Brown says that Minorco probably did not comprehend the extent of anti-apartheid - and hence anti-South African - sentiment in the US before it pounced on Gold Fields.

The exploitation of natural resources is a business which attracts great attention from politicians and environmentalists, GFMC would find it very difficult to operate if the company was controlled by a South African group. Mr Brown insists. It already has enough problems because of Gold Fields' South African investments.

During the bid some GFMC employees had indicated they would "not feel comfortable" if the company fell into South

African ownership.

Mr Brown says GFMC has reached the stage where it has the necessary earning power to continue with a high level of exploration expenditure - \$22m this year - without financial assistance from the parent Gold Fields group.

In the year to June, GFMC produced a pre-tax profit of \$48.4m on sales of \$81.1m, up from \$25.2m and \$51.6m respectively in 1986-87.

Mr Brown says that he would like to see GFMC floated on the New York Stock Exchange. The matter has been discussed on several occasions with Gold Fields in the past 2 1/2 years and trial prospectuses have been written.

The time was not propitious at present, however, not only because of stock market weakness, but because sentiment was running against gold mining companies.

Jessups up and £5m cash call

JESSUPS, Vauxhall-Opel motor dealer, announces a 32 per cent increase in profits and a 19 per cent rise in dividend for the year ended August 31 1988, and plans to raise £5m net by the creation of preference shares.

Ordinary holders will be offered 15.7m convertible redeemable preference 5p shares on the basis of five for every eight ordinary, at 51p each. Proceeds will provide additional working capital and reduce borrowings, and be available to finance acquisitions.

With stable market conditions and all aspects of the

group performing well, turnover was lifted from £75.89m to £88.72m and pre-tax profit from £2.04m to £2.7m. Earnings were 20.38p (17.46p) and the final dividend is 4.25p for a 6.25p (5.25p) total.

Better margins were achieved on increased new car sales together with improvements in volumes and profits on used vehicles. Contribution from after-sales activities increased significantly.

The rights issue has been underwritten by CL-Alexanders Laing & Cruikshank. The shares carry a dividend of 7.3p and are convertible between

1981-2002 at the rate of 51.94p ordinary for every 100 shares at an effective price of 192.5p. On redemption in 2004, they carry the right to receive £1. Dealings are expected to start on December 13.

Brewmaker moves into cat litter

Brewmaker yesterday revealed proposals to diversify from its home-brewing and soft drink concentrates businesses through the acquisition of Tyro, an importer and packager of cat litter.

Announcing a further decline in interim profits, down from £28,650 to £3,894 in the six months to July 31 - directors of the USM-quoted group said that despite expectations of seasonally higher second half sales, home-brew earnings for the full year were likely to be unsatisfactory.

Turnover was £2.23m (£2.57m). Tax took £1,188 (£3,168) and resulted in nil earnings per 1p share (0.11p). The consideration for Tyro

comprises an initial \$600,424 and a further amount equivalent to twice Tyro's adjusted pre-tax profits for the year to end-September 1988, to a maximum of £1m.

The initial sum is to be mainly satisfied by the issue of 6.02m new Brewmaker shares at 10p, representing 10.8 per cent of the enlarged capital. Shareholders will be invited to participate via an open offer on a 3-for-25 basis.

Teacher Marks

International Business Communications (Holdings), the newsletters and conferences group, has postponed until next week the planned stock market flotation of its Teacher Marks Deal subsidiary, a commercial estate agent and property consultant.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are used by the press for the purposes of considering dividends. Official indications are not available as to whether the dividends are interim or final and the notifications shown below are based mainly on last year's final notices.

Company	Date
Aluminium	Dec. 8
BSI	Dec. 13
British Airways	Nov. 29
Business Mortgage Trust	Nov. 29
Castrol	Nov. 29
Chiltern	Dec. 8
Galaxy	Dec. 13
Reed Telecom	Nov. 29
Reedbus International	Nov. 29
Wiggins	Nov. 29
Fluor	Nov. 29
First Puber	Dec. 7
Clyde Blowers	Nov. 29
QWR	Nov. 29
Quint	Dec. 8
Make Trust	Nov. 29

Genossenschaftliche Zentralbank Aktiengesellschaft
Vienna
U.S. \$100,000,000
Perpetual Floating Rate Subordinated Notes
For the six months 16th November, 1988 to 16th May, 1989 the Notes will carry an interest rate of 9 1/4% per annum with a coupon amount of U.S. \$230.96 per U.S. \$5,000 Note, and U.S. \$2,309.64 per U.S. \$50,000 Note, payable on 16th May, 1989.

SCOTLAND
The Financial Times proposes to publish this survey on:
9th December 1988
For a full editorial synopsis and advertisement details, please contact:
Kenneth Swan on 031 220 1159
or write to him at:
37, George Street, Edinburgh, EH2 2HN
Fax: 031 220 1578
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Redfeam plc
1987/88 RESULTS
ANOTHER SUCCESSFUL YEAR
Strong second half performance
Pre-tax profit for the year up 29%
Dividend increased by 47%
Continuing low tax charge
Strong balance sheet

	52 weeks ended 27th September, 1987 £'000	53 weeks ended 1st October, 1988 £'000	Change
Profit and Loss Account			
Turnover	70,241	110,249	+57%
Operating profit before interest	4,831	6,634	+37%
Net interest payable	754	1,211	
Exceptional charge	—	160	
Profit before taxation	4,077	5,263	+29%
Extraordinary items	—	7	
Profit attributable to shareholders	3,517	4,910	
Earnings per ordinary share	49.69p	48.88p	-1.6%
Dividends per ordinary share	9.5p	14.0p	+47%
Balance Sheet			
Shareholders' funds	33,759	36,787	
Net borrowings	2,849	6,026	
Gearing	8.4%	16.4%	
Interest cover	6.4x	5.3x	
Net assets per share	337p	367p	

REDFEAM PLC - REDFEAM HOUSE - MILLSHAW PARK LANE - LEEDS - WEST YORKSHIRE - LS11 0LZ
The Directors of Redfeam plc accept responsibility for the information contained in this advertisement. To the best of their knowledge and belief the Directors of Redfeam plc (who have taken all reasonable care to ensure that such is the case) the information contained in this advertisement is to accordance with the facts and does not contain anything likely to affect the import of such information.

M.I.M. Holdings Limited
(Incorporated with limited liability in the State of Queensland having its registered office in Brisbane in the said State)
(the "Issuer")
NOTICE TO THE HOLDERS OF FLOATING RATE NOTES DUE 1994
The Issuer hereby gives notice of its intention to redeem all the Floating Rate Notes due 1994 having the Serial Numbers set out below on 14th December 1988.
Nos. 51-100 (50 Bonds of US\$100,000.00 each)
Nos. 601-1000 (400 Bonds of US\$100,000.00 each)
18 November 1988
BA Asia Limited
Reference Agent

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities. Application has been made to the Council of The Stock Exchange for the shares mentioned below to be admitted to the Official List.

LLOYDS CHEMISTS plc
(registered in England No. 1335858)
Issue of
17,000,000
7.5p Cumulative Redeemable Convertible Participating Preference Shares
of 5p each at 100p per share
in connection with the acquisition of Allans Chemists

Details relating to Lloyds Chemists plc and the new 7.5p Cumulative Redeemable Convertible Participating Preference Shares of 5p each are available in the Extel statistical service. Copies of the listing particulars are available for collection only during usual business hours up to and including 21st November, 1988 from the Company Announcements Office at 46-50 Finsbury Square, London EC2A 1DD and may be obtained during usual business hours on any weekday (Saturdays any public holidays accepted) up to and including 2nd December, 1988 from Lloyds Chemists plc, Manor House, Manor Road, Mancetter, Atherstone, Warwickshire, CV9 1QY and from:

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18th November, 1988

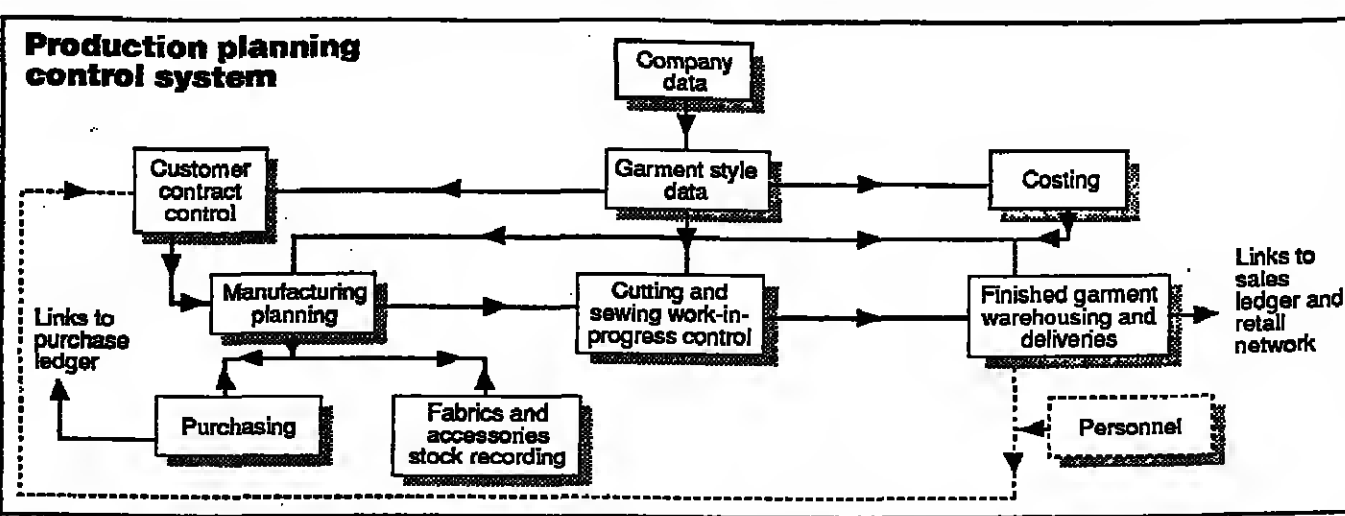
TECHNOLOGY

A system to cut out inefficiency

Two years ago Stuart Broughton, a subsidiary of Courtaulds...

Alice Rawsthorn examines the benefits brought by information technology to Courtaulds

operate in mature markets with little price elasticity because of intense competition from imports...



dised and the fabric used in their production is often too malleable to be handled by machine. The level of automation has increased but, for the foreseeable future, clothing will continue to be a labour intensive industry.

taulds' commitment to a decentralised management structure has accentuated the autonomy of its subsidiaries. 'Not surprisingly, some companies found it difficult to adapt to a system which involved running their businesses in a planned manner, rather than by fire fighting,' says Fisher.

RED NOSE AT NIGHT - GRAPES ARE ALL RIGHT



Forecasting the wine harvest - an annual event surrounded by a certain mystique - is one of the least exact of sciences. It relies principally on the powers of human observation, the size of the grapes and the density of the bunches.

Why wine growers are beginning to count on the pollen

less than 5 per cent, regardless of the size of crop, and is 10 per cent at worst. On July 1, when the first forecasts are produced, Cour claims his error margin averages 5 per cent, compared with 20 per cent for conventional techniques.

higher quality strains. Since these grapes are smaller, the ratio of harvest to pollen changes and the calculations have to change too, Cour explains.

air reflects the health of the vine at a point in its growth. The equipment for Cour's process, developed and patented by the government research agency ANVAR, is uncomplicated and inexpensive.

Not that the technique is without its drawbacks. The Champagne Wine Growing Association points out that it makes no distinction between varieties of vine, and does not allow for a breakdown by local area.

three countries. The contract will call for 15 pollen installations to operate in France, Spain and Italy between 1989 and 1991. If successful, the technique could be introduced on a European-wide scale.

Barbara Casassus

NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR in respect of AS30,000,000 13% Notes due 1991 of Hamburgische Landesbank - Girozentrale - Gerhart-Hauptmann-Platz 50 - 2000 Hamburg 1 - Federal Republic of Germany

NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR in respect of AS30,000,000 14 1/2% Notes due 1989 of Hamburgische Landesbank - Girozentrale - Gerhart-Hauptmann-Platz 50 - 2000 Hamburg 1 - Federal Republic of Germany

NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR in respect of AS50,000,000 14 1/4% Notes due 1989 of Hamburgische Landesbank - Girozentrale - Gerhart-Hauptmann-Platz 50 - 2000 Hamburg 1 - Federal Republic of Germany

NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR in respect of AS50,000,000 15% Notes due 1991 of Hamburgische Landesbank - Girozentrale - Gerhart-Hauptmann-Platz 50 - 2000 Hamburg 1 - Federal Republic of Germany

NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR in respect of AS75,000,000 8 1/4% Notes due 1990 of Hamburgische Landesbank - Girozentrale - Gerhart-Hauptmann-Platz 50 - 2000 Hamburg 1 - Federal Republic of Germany

NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR in respect of AS75,000,000 Zero Coupon Notes due 1992 of Hamburgische Landesbank - Girozentrale - Gerhart-Hauptmann-Platz 50 - 2000 Hamburg 1 - Federal Republic of Germany

THE PROPERTY MARKET

Paul Cheeseright, Property Correspondent, examines two different office schemes for the out-of-town market

Green Belt trade-off

Bedfont Lakes is 800 yds away from Terminal Four at Heathrow Airport, so when it is completed, it will fit into the M4 corridor office market. But what makes the scheme significant is not so much its exact location as the fact that it is on land priced out of the Green Belt, one of the very rare cases where this has been done.

It was feared that British Aerospace might make profits on the redevelopment of land on the Green Belt that contributed to the recent row over its purchase of Royal Ordnance from the Government.

Yet the argument about preservation of the countryside generally, and the Green Belt in particular, is complicated by the fact that both have some very scruffy landscapes - the detritus of old industrial activity or businesses which

remained after the designation of environmentally protected areas.

Apart from exceptional cases, the Government has ruled the Green Belt out of bounds for development. But Mr Nicholas Ridley, the Environment Secretary, did not intervene in the granting of planning permission by the Borough of Hounslow for Bedfont Lakes.

Technically this was because the scheme had been scrutinised in local public enquiries. Practically, it was because Bedfont Lakes was on land that nobody wanted to do anything about: a total area of 248 acres, mostly scrubland, once used

for gravel extraction but filled in during the early 1970s. In addition, the land was privately owned and closed to the public. In Green Belt terms, it acted as a trap for the area but had no recreational use.

In 1984 Rutland Group, a private property company, and RMC, the aggregates group, presented a scheme to the local planners which was essentially a trade-off. If some of the land could be used for commercial development, then the rest could be restored to parkland for Hounslow Council.

This is what is happening. The old fill is now being replaced by

fresh clay so that there will be no trace of contamination. Eventually there will be over 1m sq ft of commercial space, including low-rise office buildings, and housing on 55 acres of the site (see map).

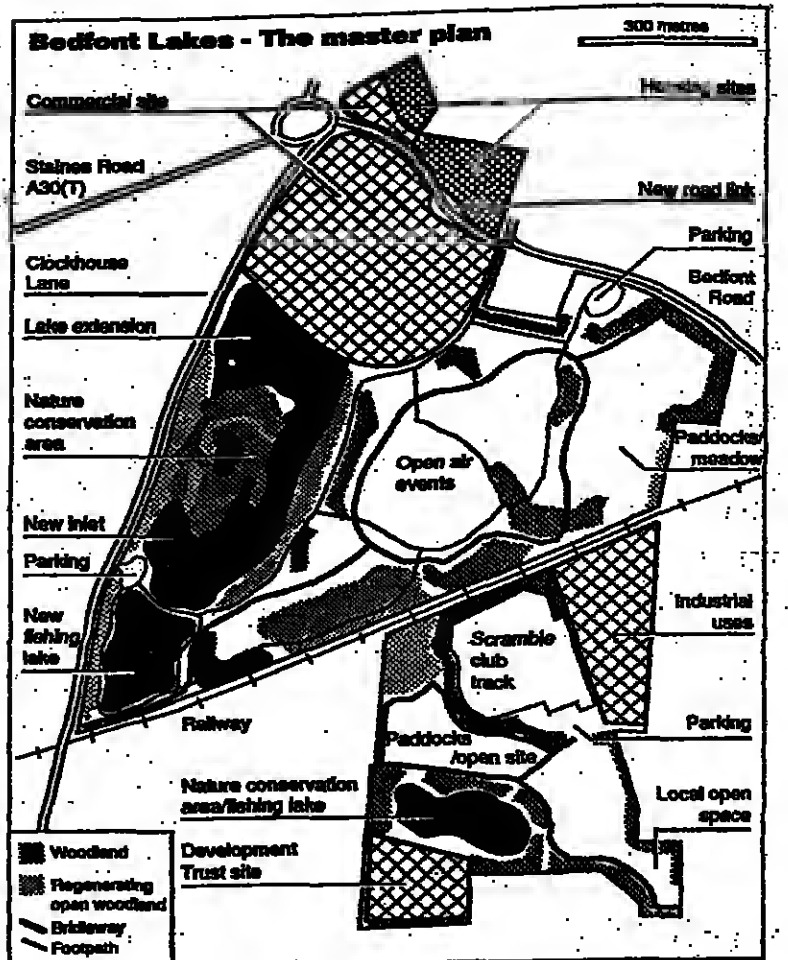
The basis of the deal is that everybody wins. The public gain open space. Hounslow obtains more housing and jobs. Rutland and RMC obtain a prime development site to feed a growing market.

Rutland, in fact, is now the sole owner because it bought out EMC last August. Its advantage in the Heathrow area, which is attractive to companies pushed out of central

London by much higher accommodation charges or expansion, is that it has unfettered BI planning consent. That is, the buildings can be used either as offices, the commercially attractive side for Rutland, or for light industrial use, or for both.

But it has been a costly process. Basic infrastructure and four years of the planning process have cost around £20m. It is not the sort of undertaking that a company like Rutland could contemplate if it had to start again tomorrow, simply because land values have escalated.

As it is, Rutland will have to pre-sell parts of the development, in order to retain parts of it. There will be no speculative building. So far Rutland has been able to absorb the effect of higher interest rates because its land costs were relatively low.



The Cambridge effect

VISION Park is of Cambridge but not in it - three miles north of the city centre in the village of Histon and about a mile from the M11. The A45 is the rough border between the Cambridge City Council and the South Cambridgeshire District Council and Vision Park is in the area of the latter.

The question of planning jurisdiction is important because the District Council has been more relaxed about the nature of the space at Vision Park than the city would have been.

Tartan Developments, part of a Cambridge architectural and property group, brought Merivale Moore the prospect of a deal on a former Chivers jam factory site in June 1986. Their approach to the District Council led to a broadly drawn planning permission for the 11 acre site. When the Use Classes Order

was reworked in 1987, the park was given a general business classification.

Merivale Moore thought that the initial tenants at least would be high technology companies: a natural assumption given the growth of such business around the university and the success of the Cambridge Science Park. In fact, 90 per cent of the inquiries for space came from pure office users and the first two tenants were Barclays Bank and Anglia Water Authority.

Two things seem to have been happening here. The first is the spread of high technology companies at a time when Cambridge was

in any case growing in importance as a regional centre, thus increasing the space demands of service companies. Second, there is very little space in the city itself. Hence office users have been pushed outwards into Vision Park or one of the other half dozen business park developments bringing space on stream in and around Cambridge.

Merivale Moore seems to have made its move into the market just in time. It paid £2.25m for the 11 acres and now considers that the level of rents suggests land prices of around £1m an acre. Starting off this relatively low base, it is making a running yield on costs of just under 10 per cent.

Rents at Vision Park have been up to £15 per sq ft. But while rents in the London area tend to diminish away from the inner and outer districts.

Merivale Moore, having been able to build into a rising market, has now found that changes to the Cambridgeshire Structure Plan are working in its favour. Mr Nicholas Ridley, the Environment Secretary, has made it clear that development should be pushed out along the A45 and is prepared to see part of the Green Belt lopped off to provide for that. Vision Park, then, finds itself close to an area of likely further

growth.

This is financial convenient. Merivale Moore's initial plan was to sell on the units - one 26,500 square feet building in Phase One, four buildings with a total of 55,370 square feet in Phase Two and the yet-to-be-started 80,000 square feet of Phase Three.

But its own growth, from assets of £27m in June 1986 to assets now worth £71m, makes it easier to retain the buildings for investment purposes. Yet the fact that Vision Park is not isolated, but will be able to feed off the growth of the immediate locality, makes retention easier still.

The company has been using straightforward bank finance, part of a general facility taken on the balance sheet, to fund the development, a practice facilitated by the strong cashflow it receives from house building.

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The Monopolies and Mergers Commission is investigating the Merger of Consolidated Gold Fields PLC with Minoro SA. Any person or organisation wishing to give information or views, particularly on its effects on competition in the markets for minerals and metals such as titanium and zircon, should write as soon as possible to:
The Reference Secretary,
(Minoro - Gold Fields Inquiry)
Monopolies and Mergers Commission
New Court, 48 Carey Street,
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by Generale Bank Agori Bank

LEGAL NOTICES
JOHNSTON PRESS PUBLIC LIMITED COMPANY
In a Petition presented to the Court of Session on 15th November 1988 at the instance of James Johnston Public Limited Company incorporated on 31 December 1929 under the Companies Acts 1900 to 1977 and having its Registered Office at George House, 50 George Square, Glasgow, for confirmation of reduction of Share Premium Account, the court has now pronounced the following interlocutor:
Edinburgh 15th November 1988
The Lords having heard Counsel for the Petitioner and the Respondent and in the Minute Book in Common Form, and to be advertised once in each of the "Edinburgh Gazette", the "Scottish" "Glasgow Herald" and "Financial Times" newspapers. Allow all parties claiming an interest to lodge answers thereto within 7 days after such intimation and advertisement.
All of which intimation is hereby given.
27 Melville Street Edinburgh
MacRoberts Solicitors

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In a Petition presented to the Court of Session on 15th November 1988 at the instance of Eastie Holdings Public Limited Company incorporated on 24 February 1984 under the Companies Acts 1982 and 1985, and having its Registered Office at George House, 50 George Square, Glasgow, for confirmation of reduction of Share Premium Account, the court has now pronounced the following interlocutor:
Edinburgh 15th November 1988
The Lords having heard Counsel for the Petitioner and the Respondent and in the Minute Book in Common Form, and to be advertised once in each of the "Edinburgh Gazette", the "Scottish" "Glasgow Herald" and "Financial Times" newspapers. Allow all parties claiming an interest to lodge answers thereto within 7 days after such intimation and advertisement.
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COMPANY NOTICES
No. 006227 of 1988
IN THE HIGH COURT OF JUSTICE
CHANCERY DIVISION
IN THE MATTER OF REDLAND PLC
- and -
IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 26th October 1988 presented to Her Majesty's High Court of Justice for the confirmation of the Reduction of the Capital of the above-named Company from £50,000,000 to £30,000,000.
AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Honourable Mr. Justice Hoffman at the Royal Courts of Justice, Strand, London, W.C.2A 2LL on Monday 28th November 1988.
ANY creditor or stockholder or shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said Reduction of Capital should appear at the time of hearing in person or by Counsel for that purpose.
A copy of the said Petition will be furnished to any such person requesting the same by the under mentioned Solicitors on payment of the regulated charge for the same.
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The Financial Times proposes to publish this survey on:
20th January 1989
For a full editorial synopsis and advertisement details, please contact:
Tessa Taylor
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or write to her at:
Bracken House
10 Cannon Street
London EC4P 4BY

FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

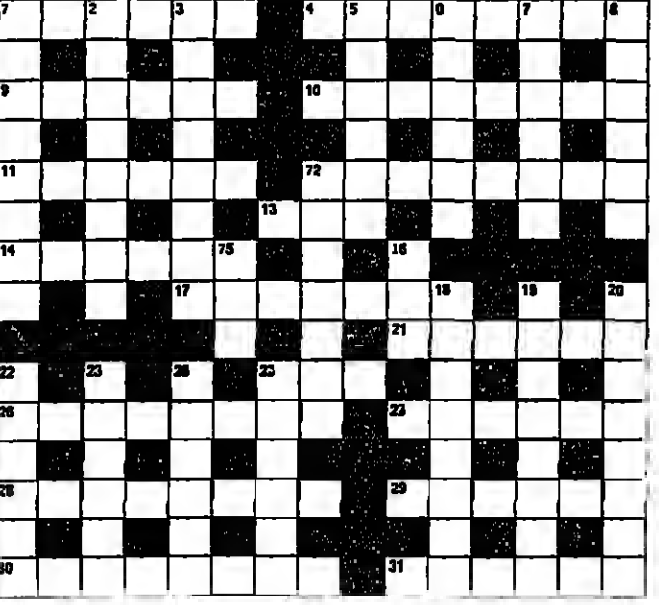
FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst Mgrs Ltd, Abstract Management Ltd, Aegis Unit Trst Mgrs Ltd, etc. Each entry includes the trust name, manager, and key financial data like assets and income.

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- ACROSS
1 Warning device which smells? (6)
4 Enraptured engineer returns to stable (8)
8 Climbing frame (6)
10 Ring someone? (8)
11 Late going down? (6)
12 Crazy jokes about turning in (8)
13 Settle quietly, always (3)
14 Cruet split over model vessel (6)
17 Wanted O'Connor to ride round (7)
21 Frank arranges credit (6)
25 Hawthorn's mother said why? (3)
26 Wild bear not assumed to be tree dwelling (8)
27 For about a pound in coin (8)
28 When still cooking, diet (8)
29 For years Dan worked on programme (6)
30 Changing to late shift, telephone (6)
31 Stopped when cold and relaxed (6)
DOWN
1 BA the football? (4-4)
2 Throwing bread out when hard (6)
3 Leave works before Ted's promoted (8)

Continuation of the FT Unit Trust Information Service table, listing more unit trusts and their details.

GUIDE TO UNIT TRUST PRICING
INITIAL CHARGES
These represent the marketing, administrative and other costs which have to be paid by new investors...

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Unit Trusts

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections like 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

Table listing various insurance policies and providers, including details on coverages and rates.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts, including names and brief descriptions.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

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Main table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Price, and Yield.

Table of LONDON SHARE SERVICE, including sections for BRITISH FUNDS, FOREIGN BONDS & RAILS, AMERICANS, INT. BANK AND OSEAS GUV. STERLING ISSUES, and COMMONWEALTH & AFRICAN LOANS.

Table of Money Market Trust Funds and Money Market Bank Accounts, listing various financial products and their details.

Notes and footnotes at the bottom of the page, providing additional information and disclaimers.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

G7 help boosts dollar

CO-ORDINATED CENTRAL bank intervention pushed the dollar sharply firmer in currency markets yesterday, although it retained its bearish undertone and finished below the best level of the day, despite later help from the US Federal Reserve Board.

Early trading was very subdued, as traders waited for some reaction to the dollar's fall to a ten-month low against the yen in Tokyo. Traders were content to hold square positions, on fears that central banks would intervene. The cautious tone proved to be justified, as G7 central banks lent support.

However, intervention in itself is not seen as a cure for the underlying factors depressing the dollar, and merely buys time. Short-term investors were quick to adjust their positions in tune with the dollar's trend, but there is little to suggest that the long-term bearish view on the dollar does not remain true.

Early trading saw the dollar confined to a narrow range, with sentiment influenced not only by the prospect of G7 intervention but also by the gentle rise in US interest rates and the growing possibility of a rise in the US discount rate. Sentiment had been influenced by dollar purchases estimated

at \$300m by the Bank of Japan in Tokyo, although this failed to halt the dollar's fall. Intervention by the West German Bundesbank is regarded as the key element in turning the dollar round. However, although the dollar has touched its lowest level since late last year against the yen, it is still up by nine per cent against the D-Mark over the same period, which makes the Bundesbank's position that much more difficult.

The dollar closed at DM1.7285 from DM1.7230 and Y122.50. Elsewhere it finished at SF1.4555 from SF1.4505 compared with FF5.8225. On Bank of England figures, the dollar's exchange rate index rose to 93.7 from 93.4.

Sterling finished below its best level after late dollar strength but still closed up on Wednesday's close. Its exchange rate index finished at 77.2, down from 77.3 at the opening, but up from 77.1 on

Wednesday. Against the dollar, it was unchanged at \$1.8215, but rose against the D-Mark to DM3.1500 from DM3.1400 and SF2.6400 from SF2.6325. It was also higher against the French franc at FF10.7600 from FF10.7325, but was unchanged against the yen at Y223.25.

The Japanese yen managed to make limited headway against the D-Mark, despite further yen sales against the dollar by the Bank of Japan. Dealers suggested that the yen retains a bullish undertone against the D-Mark, and that the previous distortion caused by the Bundesbank's absence from the market is now resolved. The D-Mark opened yesterday at Y70.98 - having briefly broken through resistance at Y71.00 on Wednesday - and slipped to Y70.91 during the morning, before finishing at A further rise by the Australian dollar prompted the Reserve Bank of Australia to intervene in London.

FINANCIAL FUTURES

Slightly better tone

SHORT STERLING futures ended the day on a slightly firmer note in yesterday's Liffe market, as co-ordinated central bank intervention supported the dollar and eased upward pressure on interest rates, both in the US and UK.

Three-month sterling deposits for March delivery opened at 87.82, down from 87.85 on Wednesday, but rose to finish at the day's high of 87.89.

Long gilt futures finished little changed on the day, as investors took a longer term view on interest rates and the UK economy. While recent economic data has pointed towards continued strong economic growth and the possibility of higher interest rates, reaction in gilts has been affected to some extent by the lack of any fresh issues of stock. In effect, gilts are potentially in danger of becoming

attractive for their scarcity value. The December long gilt price opened at 95.23 and closed at 96.26, compared with 95.24 on Wednesday.

US Treasury bonds spent a rather depressing morning, as the dollar showed little sign of recovery. However central bank intervention in the afternoon lifted prices from the morning's lows to finish little changed on the day.

Long gilt futures finished little changed on the day, as investors took a longer term view on interest rates and the UK economy. While recent economic data has pointed towards continued strong economic growth and the possibility of higher interest rates, reaction in gilts has been affected to some extent by the lack of any fresh issues of stock. In effect, gilts are potentially in danger of becoming

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Unit, Rate, % change, % change adjusted for divergence, Divergence limit %.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Date, Spot, One month, Three months, Six months, One year.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Country, Unit, Rate, % change, % change adjusted for divergence, Divergence limit %.

EURO-CURRENCY INTEREST RATES

Table with columns: Currency, Term, Rate, % change.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, % change.

LIFFE LONG GILT FUTURES

Table with columns: Contract, Price, % change.

LIFFE US TREASURY BOND FUTURES

Table with columns: Contract, Price, % change.

LIFFE FT-SE INDEX FUTURES

Table with columns: Contract, Price, % change.

LIFFE SPOKE STERLING

Table with columns: Contract, Price, % change.

LIFFE EURO-DOLLAR

Table with columns: Contract, Price, % change.

LIFFE EURO-YEN

Table with columns: Contract, Price, % change.

LIFFE EURO-SWISS

Table with columns: Contract, Price, % change.

LIFFE EURO-DM

Table with columns: Contract, Price, % change.

LIFFE EURO-GBP

Table with columns: Contract, Price, % change.

LIFFE EURO-FR

Table with columns: Contract, Price, % change.

LIFFE EURO-IT

Table with columns: Contract, Price, % change.

LIFFE EURO-JP

Table with columns: Contract, Price, % change.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Price, % change.

Table with columns: Series, Price, % change.

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£ IN NEW YORK

Table with columns: Date, Rate, % change.

STERLING INDEX

Table with columns: Date, Index, % change.

CURRENCY RATES

Table with columns: Currency, Rate, % change.

CURRENCY MOVEMENTS

Table with columns: Currency, Movement, % change.

OTHER CURRENCIES

Table with columns: Currency, Rate, % change.

MONEY MARKETS

UK rates higher

INTEREST RATES in London continued to rise yesterday, despite a stronger dollar, which reduced the possibility of higher US interest rates. The latest UK economic data, while broadly in line with expectations, did little to counteract an underlying feeling that the strength of the UK economy and concern about rising inflation, are likely to keep interest rates at current levels - or higher - for the time being.

The key three-month inter-bank rate was quoted at 12 1/4 - 12 1/2 p.c. unchanged from

12 1/4 p.c. unchanged from

12 1/4 p.c. unchanged from

12 1/4 p.c. unchanged from

12 1/4 p.c. unchanged from

12 1/4 p.c. unchanged from

12 1/4 p.c. unchanged from

12 1/4 p.c. unchanged from

FT LONDON INTERBANK FIXING

Table with columns: Currency, Rate, % change.

MONEY RATES

Table with columns: Term, Rate, % change.

LONDON MONEY RATES

Table with columns: Term, Rate, % change.

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CHICAGO

Table with columns: Contract, Price, % change.

U.S. TREASURY BILLS

Table with columns: Contract, Price, % change.

U.S. TREASURY BONDS

Table with columns: Contract, Price, % change.

U.S. TREASURY NOTES

Table with columns: Contract, Price, % change.

U.S. TREASURY BILLS

Table with columns: Contract, Price, % change.

U.S. TREASURY BONDS

Table with columns: Contract, Price, % change.

U.S. TREASURY NOTES

Table with columns: Contract, Price, % change.

U.S. TREASURY BILLS

Table with columns: Contract, Price, % change.

U.S. TREASURY BONDS

Table with columns: Contract, Price, % change.

U.S. TREASURY NOTES

Table with columns: Contract, Price, % change.

U.S. TREASURY BILLS

Table with columns: Contract, Price, % change.

JAPANESE YEN

Table with columns: Contract, Price, % change.

U.S. TREASURY BILLS

Table with columns: Contract, Price, % change.

U.S. TREASURY BONDS

Table with columns: Contract, Price, % change.

U.S. TREASURY NOTES

Table with columns: Contract, Price, % change.

U.S. TREASURY BILLS

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U.S. TREASURY BONDS

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U.S. TREASURY NOTES

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U.S. TREASURY BILLS

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U.S. TREASURY BONDS

Table with columns: Contract, Price, % change.

U.S. TREASURY NOTES

Table with columns: Contract, Price, % change.

U.S. TREASURY BILLS

Table with columns: Contract, Price, % change.

BASE LENDING RATES

Table with columns: Bank, Rate, % change.

A FINANCIAL TIMES MAGAZINE

WE'RE HAPPY TO GO ON TRIAL

To prove how confident we are about our professional appeal, we're prepared to offer you a Trial Subscription today to Pensions Management magazine.

An Open And Shut Case

The facts speak for themselves. Pensions Management is by far the biggest selling and most authoritative magazine in its field. An essential tool for today's Pension Adviser, Fund Manager, Trustee and every other pension professional. Why?

The Case For The Defence

Pensions Management is meticulously researched and written by the country's leading journalists and pensions luminaries. Keeping you abreast of the volatile pensions market, it will enable you to manage your business better and to provide the best possible service for your clients.

The Evidence

Each month we bring you an In-Depth Research Feature on a topic every serious adviser needs to know, plus all the news of the industry. Often covering subjects neglected in the more general financial press.

Our Monthly Survey

is widely quoted and covers essential topics such as fund managers, consulting actuaries, group life assurance, computer software, personal pensions and many other key issues.

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LONDON STOCK EXCHANGE

Dollar support helps equity sectors

CONFIDENCE IN the UK equity market was encouraged yesterday by the determined move by Central Banks to put a floor under the US dollar...

major corporations, notably British Telecommunications, Beecham and Burton. There was some surprise when the London market opened a mere five points off...

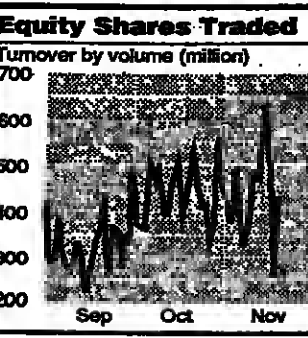
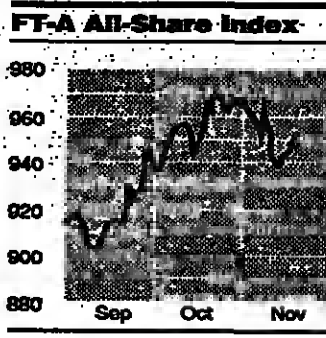
concern which acquired Rowntree of the UK in a hard-fought bid earlier this year, to allow foreigners to buy its registered shares...

FINANCIAL TIMES STOCK INDICES

Table with columns for Nov. 17, Nov. 16, Nov. 15, Nov. 14, Nov. 11, Year, 1988, and Since Completion. Rows include Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. of Yield, and S.E. ACTIVITY.

Royal provision shock

The UK's biggest composite insurance group, Royal Insurance, provided the market with one of the day's biggest shocks by revealing a \$200m (£112m) provision against outstanding claims in the US...



GETC settled unchanged at 178p after turnover of 8.5m, but the accolade for the day's biggest turnover went to Ferranti...

interim profits. Hoare Govett, which has been a big buyer of the stock for the past year, has increased its forecast for Davy's full year profits by £1m to £27m.

TRADING VOLUME IN MAJOR STOCKS

Table with columns for Stock, Volume, Change, Day's Price, and % Change. Lists various stocks like ASL, Anglo, Amers, etc.

Beecham bulls

Beecham reported interim results which were at the top of the range of forecasts. Following the analysts' meeting, sentiment became bullish...

much-mooted offer from Bond Corporation was imminent. Demand for Talacox was strong and persistent - 'the safest bet in the sector'...

Takeover issues in the Food sector had a perky day, running ahead strongly late in the session as news of the Nestlé decision filtered through...

extremely bullish following the post-results meeting. Mount Charlotte rose again, up 6 to 165p in what has become a market with not enough stock to go around.

NEW HIGHS AND LOWS FOR 1988. BURNING (2) Eve Grp., Poshon, RMC, CASHMARE (1) Goco, TTX Corp., Echo Bay Mines, Genco, Imperial Oil, CALMARS (1) Hercules Inc., SIDEROS (2) Breda Lohr, Court, Goodman Grp. S. & L. 21st Fl., Woodworth & Pappas, SIDEROS (2) Motorola, Norsk Data A. Min. Telecom, Grdch Tech, SIDEROS (2) Motorola, Norsk Data A. Min. Telecom, Grdch Tech, SIDEROS (2) Motorola, Norsk Data A. Min. Telecom, Grdch Tech...

It was the Plessey bid which captured the limelight again. Miles Saldiel at Hoare Govett said the move against Plessey 'marks a full stop to the long bear market in electronics'...

Irish Distillers crashed 39 to 385p after the ruling in favour of Pernod's bid, while there was some switching out of Whitebread down 21 to 220p following Wednesday's disappointing results.

APPOINTMENTS

Standard Chartered board promotions

Mr Bill Brown has been appointed deputy group chief executive, and Mr Patrick Macdonald has been appointed executive director of STANDARD CHARTERED. The following have been promoted to the board of group subsidiary Standard Chartered Bank Mr Ron Altringham...

of FIRST NATIONAL FINANCE CORPORATION with responsibility for group internal audit. Mr K.W. Horlock has been appointed a director of First National Bank, with responsibility for customer relations.

Lord Armstrong of Ilminster has been appointed a director of the BRISTOL & WEST BUILDING SOCIETY from December 13.

THE SCOTTISH MUTUAL ASSURANCE SOCIETY has appointed Mr James M. Joyce as agency development manager, based at head office, from January 1.

THE QUARTO GROUP INC., publisher, has appointed Mr Michael Mousley to its main board as finance director. He was chief financial officer. Also joining the board is Miss Jennifer Maund. She is sales and marketing director of Quarto Publishing.

Mr Thomas Carry has been appointed underwriting manager of IIR (UK) in succession to Mr L. Pereira.

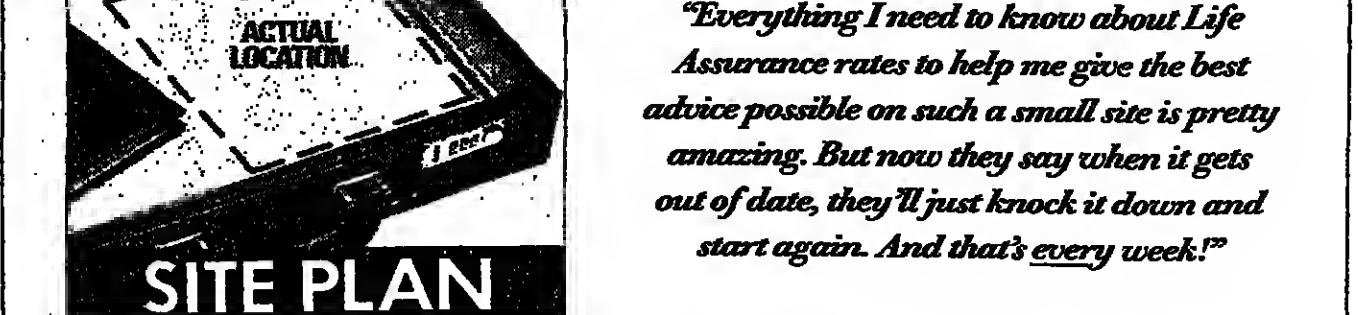
UNISYS has appointed Mr Jan Post as vice president, industry and commercial, line-of-business marketing, of its Europe-Africa division, headquarters at Uxbridge. He was with Digital Equipment Company in Holland.

LONDON & EDINBURGH INSURANCE GROUP has promoted Mr Clive Fletcher to director, personal lines

claims; and Mr Nigel Dyer to research and development director, personal lines.

New Life Assurance Reference Library to be constructed!

"Spans nearly a quarter of my entire briefcase!" "Everything I need to know about Life Assurance rates to help me give the best advice possible on such a small site is pretty amazing. But now they say when it gets out of date, they'll just knock it down and start again. And that's every week!"



Advertisement for 'Rate Update' handbook. Includes text: 'Rate Update is an essential addition to the briefcase, or book shelf, of anyone whose business is Life Assurance.' and 'UPDATED WEEKLY'.

LONDON SHARE SERVICE

AMERICANS—Contd

Table listing American companies such as IBM, General Electric, and Ford, with columns for stock price, dividends, and other financial metrics.

CANADIANS

Table listing Canadian companies such as Canadian Pacific, Northern Telecom, and Inco, with columns for stock price, dividends, and other financial metrics.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies such as Bank of Montreal, Royal Bank, and Finance Trust, with columns for stock price, dividends, and other financial metrics.

BEERS, WINES & SPIRITS

Table listing beverage companies such as Carlsberg, Heineken, and VVO, with columns for stock price, dividends, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies such as Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease, with columns for stock price, dividends, and other financial metrics.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as ICI, British Petroleum, and Shell, with columns for stock price, dividends, and other financial metrics.

DRAPERY AND STORES

Table listing retail and drapery companies such as Debenhams, Debenhams, and Debenhams, with columns for stock price, dividends, and other financial metrics.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies such as Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease, with columns for stock price, dividends, and other financial metrics.

ELECTRICALS

Table listing electrical companies such as British Electric, British Electric, and British Electric, with columns for stock price, dividends, and other financial metrics.

ENGINEERING—Contd

Table listing engineering companies such as British Aerospace, British Aerospace, and British Aerospace, with columns for stock price, dividends, and other financial metrics.

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Table listing engineering companies such as British Aerospace, British Aerospace, and British Aerospace, with columns for stock price, dividends, and other financial metrics.

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Table listing engineering companies such as British Aerospace, British Aerospace, and British Aerospace, with columns for stock price, dividends, and other financial metrics.

ENGINEERING—Contd

Table listing engineering companies such as British Aerospace, British Aerospace, and British Aerospace, with columns for stock price, dividends, and other financial metrics.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as Unilever, Unilever, and Unilever, with columns for stock price, dividends, and other financial metrics.

HOTELS AND CATERERS

Table listing hotel and catering companies such as Whitbread, Whitbread, and Whitbread, with columns for stock price, dividends, and other financial metrics.

INDUSTRIALS (Misc.)

Table listing various industrial companies such as British Petroleum, British Petroleum, and British Petroleum, with columns for stock price, dividends, and other financial metrics.

INDUSTRIALS (Misc.)—Contd

Table listing various industrial companies such as British Petroleum, British Petroleum, and British Petroleum, with columns for stock price, dividends, and other financial metrics.

INDUSTRIALS (Misc.)—Contd

Table listing various industrial companies such as British Petroleum, British Petroleum, and British Petroleum, with columns for stock price, dividends, and other financial metrics.

INSURANCES

Table listing insurance companies such as Prudential, Prudential, and Prudential, with columns for stock price, dividends, and other financial metrics.

LEISURE

Table listing leisure companies such as British Airways, British Airways, and British Airways, with columns for stock price, dividends, and other financial metrics.

INDUSTRIALS (Misc.)—Contd

Table listing various industrial companies such as British Petroleum, British Petroleum, and British Petroleum, with columns for stock price, dividends, and other financial metrics.

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LONDON SHARE SERVICE

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LEISURE - Contd

Table of stock prices for Leisure sector, including companies like British Airways, British Overseas Airways, and others.

PROPERTY

Table of stock prices for Property sector, including companies like British Land, Commercial Union Assurance, and others.

TEXTILES - Contd

Table of stock prices for Textiles sector, including companies like British Cotton Textiles, British Woollen Textiles, and others.

TRUSTS, FINANCE, LAND - Contd

Table of stock prices for Trusts, Finance, and Land sector, including companies like British Trustee, British Finance, and others.

OIL AND GAS - Contd

Table of stock prices for Oil and Gas sector, including companies like British Petroleum, Shell, and others.

MINES - Contd

Table of stock prices for Mines sector, including companies like Anglo American, De Beers, and others.

MOTORS, AIRCRAFT TRADES

Table of stock prices for Motors and Aircraft Trades sector, including companies like British Leyland, British Aircraft, and others.

TOBACCO

Table of stock prices for Tobacco sector, including companies like British American Tobacco, J. D. W. Jones, and others.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sector, including companies like British Trustee, British Finance, and others.

OVERSEAS TRADERS

Table of stock prices for Overseas Traders sector, including companies like Anglo Siam, Anglo Dutch, and others.

MISCELLANEOUS

Table of stock prices for Miscellaneous sector, including companies like Anglo Siam, Anglo Dutch, and others.

Commercial Vehicles

Table of stock prices for Commercial Vehicles sector, including companies like British Leyland, British Aircraft, and others.

Investment Trusts

Table of stock prices for Investment Trusts sector, including companies like British Trustee, British Finance, and others.

Finance, Land, etc

Table of stock prices for Finance, Land, etc sector, including companies like British Trustee, British Finance, and others.

PLANTATIONS

Table of stock prices for Plantations sector, including companies like British Plantations, British Rubber, and others.

THIRD MARKET

Table of stock prices for Third Market sector, including companies like Anglo Siam, Anglo Dutch, and others.

NEWSPAPERS, PUBLISHERS

Table of stock prices for Newspapers and Publishers sector, including companies like British Newspapers, British Publishers, and others.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sector, including companies like British Trustee, British Finance, and others.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sector, including companies like British Trustee, British Finance, and others.

MINES

Table of stock prices for Mines sector, including companies like Anglo American, De Beers, and others.

MINES

Table of stock prices for Mines sector, including companies like Anglo American, De Beers, and others.

PAPER, PRINTING, ADVERTISING

Table of stock prices for Paper, Printing, and Advertising sector, including companies like British Paper, British Printing, and others.

SHIPPING

Table of stock prices for Shipping sector, including companies like British Shipping, British Maritime, and others.

OIL AND GAS

Table of stock prices for Oil and Gas sector, including companies like British Petroleum, Shell, and others.

FINANCE

Table of stock prices for Finance sector, including companies like British Trustee, British Finance, and others.

REGIONAL & IRISH STOCKS

Table of stock prices for Regional and Irish Stocks sector, including companies like Anglo Siam, Anglo Dutch, and others.

SHOES AND LEATHER

Table of stock prices for Shoes and Leather sector, including companies like British Shoes, British Leather, and others.

SOUTH AFRICANS

Table of stock prices for South Africans sector, including companies like Anglo Siam, Anglo Dutch, and others.

OIL AND GAS

Table of stock prices for Oil and Gas sector, including companies like British Petroleum, Shell, and others.

FINANCE

Table of stock prices for Finance sector, including companies like British Trustee, British Finance, and others.

TRADITIONAL OPTIONS

Table of stock prices for Traditional Options sector, including companies like Anglo Siam, Anglo Dutch, and others.

TEXTILES

Table of stock prices for Textiles sector, including companies like British Cotton Textiles, British Woollen Textiles, and others.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sector, including companies like British Trustee, British Finance, and others.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sector, including companies like British Trustee, British Finance, and others.

MINES

Table of stock prices for Mines sector, including companies like Anglo American, De Beers, and others.

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Notes and footnotes at the bottom right of the page, including information about stock exchange dealings and company announcements.

COMMODITIES AND AGRICULTURE

Gorbachev mounts £70bn assault on food wastage

By Quentin Peel in Moscow THE SOVIET Union is to spend 77bn roubles (£70bn) over the next seven years on upgrading food processing and agricultural storage - the most critical area of wastage affecting food supplies.

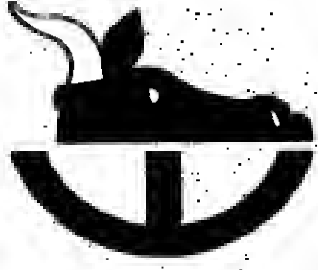
He suggested even more alarming figures for crop wastage than have been published before. The Soviet Union produced 37m tonnes of potatoes a year - more than China, the US, both Germany and Britain combined.

Tin case settled out of court

By Raymond Hughes, Law Courts Correspondent A £23.8m claim against J.H. Rayner (Mining Lane), part of the S. & W. Beristow group, by two Shearson Lehman Hutton companies has been settled on undisclosed terms.

Trimming the fat off beef support

Tim Dickson continues our series on EC farm budget curbs "ALL FARMERS need to do these days is to pick up the telephone, rather than make an effort to market their beef," lamented one Brussels expert as he summed up the main problem at the moment in the sector.



Notwithstanding the Commission's public display of confidence, however, the indications at this meeting were that next month's negotiations will be tough. True, there are those, like Britain's Farm Minister Mr John MacGregor and his Dutch counterpart Mr Gerrit Braks, who argue that production may take off again in the early 1990s on the back of rising prices, and that Brussels plans to tighten up the system as there is fully justified.

Canada launches platinum coin

By Haig Simonian in Frankfurt THE ROYAL Canadian Mint yesterday launched platinum and silver versions of its highly successful Maple Leaf coin in response to the booming interest among investors in platinum coins.

Demand for the new platinum coins is expected to come mainly from Japan, where the strength of the yen against the US dollar has stimulated buying Japanese purchases of platinum equalled the 1987 level within the first nine months of this year.

Brazil logging curbs 'not working'

By John Barham in Sao Paulo ENVIRONMENTALISTS and government officials say Brazil is continuing to export tropical hardwoods, in spite of a presidential moratorium on shipments.

Brazil two-tier coffee market

By David Blackwell DELEGATES to the International Coffee Organisation (ICO) talks on the future of the coffee agreement will today continue to discuss a Brazilian proposal to end the so-called two-tier market.

US Markets

A SHARP DECLINE in energy prices helped push gold, silver and platinum markets lower, reports Drexel Burnham Lambert, Funt and Shearson.

Chicago

SOYABEANS 5,000 lb min cent/ct/bushel Close Previous High/Low Nov 7184 7442 7440 7180

LONDON MARKETS

Table with columns for Copper, Gold, Silver, Platinum, and various oil products. Includes sub-sections for COCOA, SUGAR, and GAS OIL.

WORLD COMMODITIES PRICES

Table with columns for LONDON METAL EXCHANGE, LONDON BULLION MARKET, and FRUIT AND VEGETABLES. Includes sub-sections for ALUMINUM, COPPER, and various agricultural products.

US MARKETS

Table with columns for CRUDE OIL, HEATING OIL, COCOA, SUGAR, and GOLD. Includes sub-sections for SOYBEAN MEAL, MAIZE, and SUGAR WORLD.

Chicago

Table with columns for SOYABEANS, SOYABEAN OIL, SOYABEAN MEAL, MAIZE, and WHEAT. Includes sub-sections for LIVE CATTLE and LIVE HOGS.

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WORLD STOCK MARKETS

AUSTRIA, BELGIUM/LUXEMBOURG, DENMARK, FINLAND, FRANCE (continued), GERMANY (continued), ITALY (continued), JAPAN, NETHERLANDS, NORWAY, SWEDEN, SWITZERLAND, U.K. (continued)

Multiple columns of stock market data for various European countries including Austria, Belgium/Luxembourg, Denmark, Finland, France, Germany, Italy, Japan, Netherlands, Norway, Sweden, and Switzerland. Each column lists stock symbols, prices, and changes.

NEW YORK, NEW YORK ACTIVE STOCKS, TOKYO - Most Active Stocks

Table of New York stock market data, including active stocks and their prices. Includes a section for Tokyo's most active stocks.

NEW YORK DOW JONES, NEW YORK ACTIVE STOCKS

Table showing Dow Jones index data and active stocks in New York. Includes columns for index values and stock prices.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, listing various companies and their stock prices.

TOKYO - Most Active Stocks

Table of the most active stocks in Tokyo, listing company names and their stock prices.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, providing a list of companies and their market prices.

CANADA, INDICES

Table of Canadian stock market data and various indices. Includes sections for Toronto, Montreal, and Dow Jones indices.

NEW YORK DOW JONES

Table of Dow Jones index data, showing historical and current values.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, listing companies and their stock prices.

CANADA

Table of Canadian stock market data, including Toronto and Montreal market information.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, providing a list of companies and their market prices.

TOKYO - Most Active Stocks

Table of the most active stocks in Tokyo, listing company names and their stock prices.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, listing companies and their stock prices.

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Table of the most active stocks in Tokyo, listing company names and their stock prices.

NEW YORK ACTIVE STOCKS

Table of active stocks in New York, providing a list of companies and their market prices.

TOKYO - Most Active Stocks

Table of the most active stocks in Tokyo, listing company names and their stock prices.

Advertisement for 'Travelling by air on business?' featuring Scandinavian Airlines and other international carriers.

Advertisement for 'Have your F.T. hand delivered...' promoting the Financial Times newspaper.

Large advertisement for 'Your FT hand delivered in Norway' targeting business centers in Bergen, Oslo, and Stavanger.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

4pm prices November 17

Main table containing stock prices for various companies, organized in columns with headers for stock name, price, and change.

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NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for stock symbols, prices, and changes. Includes a sub-section for 'Data figures are annualized'.

OVER-THE-COUNTER

Nonad national market, 3pm prices November 17

Table of Over-the-Counter prices with columns for stock symbols, prices, and changes.

AMEX COMPOSITE PRICES

4pm prices November 17

Table of AMEX Composite Prices with columns for stock symbols, prices, and changes.

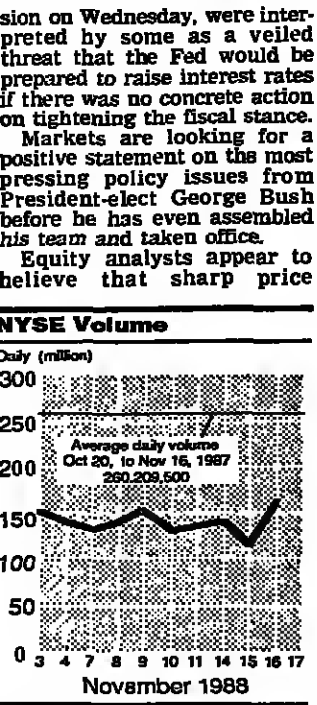
Advertisement for 'Travelling by air on business?' featuring GENEVA, ZURICH, and BASEL with flight details.

AMERICA

Modest Dow rally follows moves to support dollar

Wall Street

EQUITIES moved modestly higher in moderate trading yesterday after the Group of Seven and some European central banks co-ordinated intervention to support the dollar...



declines since the election leave the market in good technical shape for a recovery but that this may prove temporary.

ASIA PACIFIC

Electricals help Nikkei top 29,000

Tokyo

THE TURMOIL on currency markets and a sharp overnight fall in New York failed to undermine the buoyant mood in Tokyo and share prices once again closed higher on a wide front...

was also a move to companies that have reported improved business results. The move to such laggards stems partly from the present high prices for market leaders.

Roundup

OVERNIGHT losses in New York once again took precedence over Tokyo's gains on the Asia Pacific markets yesterday...

middle over the company's restructuring. With the HKTVB stock no longer included its television interests, the shares opened at HK\$2 before selling pressure led the price 37 cents easier at HK\$1.63.

EUROPE

Nestlé's bearers plummet after hours on shock news

CORPORATE news enlivened bourses around Europe yesterday, and while most lost ground they ended off their lows...

PARIS took a lead in early trading under Wall Street's influence and the uncertain direction of overseas markets...

takeover bid. The two companies, Caisse des Dépôts et Consignations and Marceau Investissements, already own 28 per cent of Wagons-Lits shares between them.

Indians ring in new year with batch of records

R C Murthy finds that rains and bids are behind Bombay's climb

The latest rally has been fed by a string of favourable events: the best monsoon rains for 20 years between June and early September, a forecast of record foodgrain production and strong corporate results.

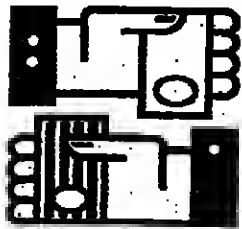
Liquidity is set to rise, with more unit trusts and closed-end funds on offer, increasing availability to foreigners, who can invest in the market only through such special funds.

FT-ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, THURSDAY NOVEMBER 17 1988, WEDNESDAY NOVEMBER 16 1988, DOLLAR INDEX. Lists various countries and their stock indices.

Advertisement for Emirates Bank International Limited. Features a large image of a globe and text: 'Founding a new name in banking'. Includes contact information for the bank's offices in Dubai, London, and other international locations.

FINANCIAL TIMES SURVEY



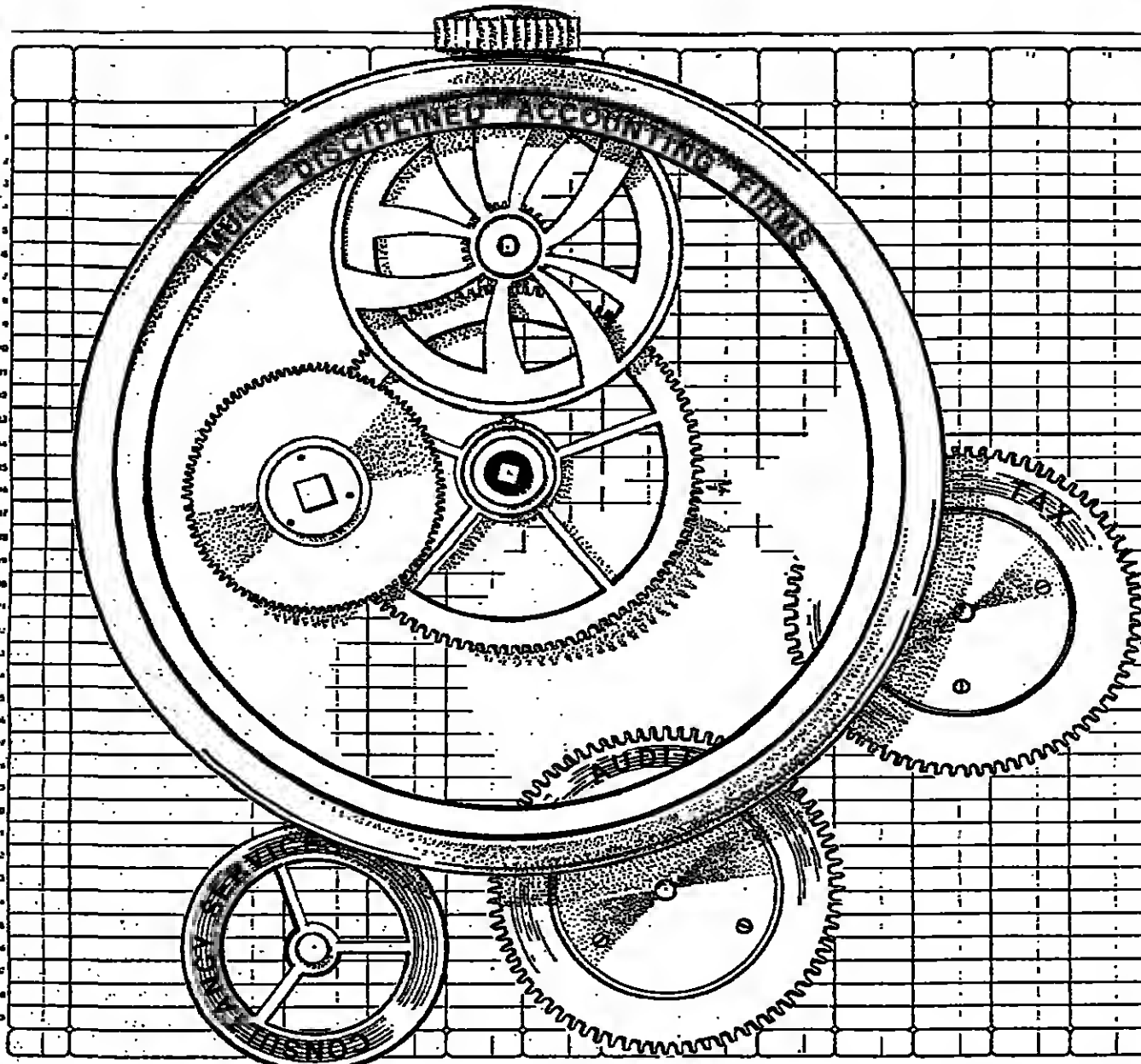
In the next few years, the profession could look very different, Richard Waters writes. In Britain, a

law change will let in outside shareholders, while key institutes may merge. And the big firms, most heavily tilted to the US, could steady themselves by new links

The pressure for change

THE accountancy profession is on the verge of fundamental change. Commercial and regulatory pressures that have been at work for several years are beginning to take their toll. The result could be a profession which looks very different in the near future. Among the forces pushing these changes is a relaxation of the law in the UK allowing accountants to take in outside shareholders. This is required by European law and will come about in a Companies Act due next year. Allowing entry to outsiders, albeit with restrictions on their influence, will break the ring-fence that has existed around the profession since the beginning of the century. It does not mean that accountants will be rushing to the stock market. Restrictions on who can own shares in an audit firm may make this impossible. But taking in outside shareholders would have an important psychological effect on a profession which has been "owned" by accountants for nearly a century. This rule change is also making accountants aware of something they have been able to do all along: sell shares in any part of their business except auditing. As business lines

other than auditing develop, the chances increase of them being floated separately. There are also internal pressures which could lead to the break-up of accountancy firms. Fundamental flaws which have emerged in Arthur Andersen in the US have shaken other international firms to their roots. Andersen has sacked one top consultant and seen four more defect. The problem: the division of power and the spoils in an accounting/consulting firm. According to Mr Don Hanson, managing partner in the UK: "Any firm that thinks it doesn't have a problem hasn't looked into it." Andersen is now considering where its future lies. Whatever it decides is likely to set the pattern for all large firms in the next few years. Another force for change is the belief that international accountancy firms should be run on the same lines as their international company clients, rather than as loose clubs. They have existed as collections of national firms operating under a common name and with a common rule book for too long. Now several are talking about hindling themselves together more tightly and sharing profits internationally.



Accountancy

Price Waterhouse led the way this autumn with the creation of a tighter international structure and more control at the centre. It is unusual in having a chairman - Mr Joseph Connor - who has decided to lead his organisation, rather than simply act as a mediator between different national interests. To a certain extent, this ground has been trodden before. Arthur Andersen's partnerships around the world established a core legal entity, based in Geneva, 10 years ago.

groupings of partnerships cannot be led like true corporations, they claim. Others believe that Mr Connor has identified a vital fact about professional firms: the volume of international work they do is growing fast and customers expect consistent service. Success in bringing PW together would put it ahead of the competition. Mr Connor's progress is now being watched carefully by his competitors. Critics claim that he will be unable to get the necessary support of his partners and will fall between warring factions. International

Andersen has always stood apart from the pack as a firm with a global view. A further force for change is the attempt in the UK to merge professional bodies that have been independent for 100 years. To outsiders it may seem obvious that there should be one professional body representing accountants, both to regulate members and represent their interests to government. To insiders, this may not be so obvious. Even if the merger goes ahead, accountants will still come from a bewildering array of different professional bodies. Members of the Institute of Chartered Accountants of Scotland, who are fiercely proud of

their institute, are baulking at the idea of being submerged into a new British Institute, dominated by the Institute of Chartered Accountants in England and Wales. Opposition has not become organised, and officials of both institutes are canvassing hard for support for the merger at a vote planned for next summer. However, no-one is underestimating the nationalism of the Scots. Members of the Institute of Chartered Accountants of Scotland, who are fiercely proud of

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Illustration: Ann Chasseaud

perhaps, need their own distinct institute. But on the mainland there will still be the Chartered Institute of Management Accountants (CIMA), the Chartered Association of Certified Accountants (CACA) and the Chartered Institute of Public Finance and Accountancy (CIPFA), not to mention a string of smaller bodies like the Association of Accounting Technicians (AAT). The merger of Scots, Welsh and English chartered accountants should be the start. All auditors should then be brought under the rule of one training and licensing body. Next year's Companies Act will impose far stricter regulations on auditors, hastening the transition of the professional bodies from trade associations to regulators: it would make sense to have just one regulatory standard. This would not be popular with CACA, a small number of whose members carry out audits. CACA has fought hard to retain audits for small companies and is not now likely to welcome giving up its stake in auditing. Once auditing has been brought under one roof, there are also convincing arguments for bringing together management accountants and public sector accountants. Old rivalries between different types of accountant are likely to die hard, however. The continuing concentration of the audit market for large companies carries with it inevitable implications for change. The UK and US have seen a handful of firms - the Big Eight - dominate the market for auditing public companies. In Europe as a whole, though, smaller audit firms continue to service some internationally-known names. Nearly one in four of the Continent's top 500 companies have an audit firm outside the Big Eight. This is likely to change as capital markets are liberalised: investors are comforted by the sight of a recognised audit signature. The much-talked-about demise of the medium-sized accountancy firm will not necessarily follow, though. As these firms have lost ground in the large corporate market, they have begun to find profitable markets elsewhere. BDO Binder, a firm which appeared to be suffering acutely, has decided to focus more on personal clients and private companies. However, it is also trying to hang onto, and improve, its standing in the international markets.

Whether it can do both is a question that has yet to be answered. Smaller firms, meanwhile, are thriving. The part played by small businesses in the UK's economic recovery has brought extensive work for the small firms of accountants which are able to meet the demands for advice from new and growing companies. Morrison Stoneham is typical of these firms: it increased its turnover by 35 per cent to £3.5m in the last year, largely through advising on takeovers, management buy-outs and other fundraising efforts. A change that fewer observers would bet on, but which is being much discussed over lunch tables, is the possibility of mergers between members of the Big Eight. Mergers were widely talked about several years ago. Price Waterhouse and Deloitte Haskins & Sells actually tried, but failed, to get together in 1984. Merger rumours have returned in force, reflecting the fact that some leading firms have been sounding out others in recent months on whether there is any benefit in combining their businesses. The reason for the renewed interest is the uncomfortable international position in which some firms find themselves. The development of the market for accountancy and consultancy services in Europe is moving faster than most had expected. Similar growth is likely in Asia. Any accountancy firm without equally strong legs in North America, Europe and Asia will begin to look unbalanced, runs the argument. Most of the big firms are tilted heavily towards the US. Peat Marwick stole a march on its competitors by merging with a European-based firm, KMG, last year, giving it a better international balance and a far bigger business than most others. The test will be whether this unsettling presence will shift the balance enough to overcome the resistance to mergers. Every firm has cast its eye over every other in the past and concluded that there is no ideal fit. In particular, any combination in the US would be difficult to devise. But soon, and perhaps this year, two firms could decide that the need for a marriage will make the trauma worthwhile. If that happens, observers believe, the Big Eight will become the Gang of Four almost overnight.

Clearly the best position

C&L Coopers & Lybrand

ACCOUNTANCY 2

Management pioneers

SPICER & Oppenheim this autumn put into place the most radical management changes yet for an accountancy firm. This 288m-turnover firm - which may be best-known currently for its entanglement with collapsed investment group Barlow Clowes - decided that its old structure simply did not suit the way it wanted to do business.

Spicer now operates through four divisions, covering owner-managed businesses, public limited companies, the financial services industry and corporate recovery (this used to be called "insolvency" until the professionals realised there was money to be made in helping bankers to get their difficult clients out of tight corners).

RUNNING AN accountancy firm used to be straightforward. The audit and accountancy divisions dominated. Tax and insolvency experts, most of them accountants anyway, ran happily in parallel, while management consultants, merchant bankers and other assorted outsiders were in a distinct minority.

A committee of senior (meaning, usually, longest-serving) accountants decided who should get paid what, though it was almost a foregone conclusion that the further up the letterhead a partner was, the greater his share of the profits (there were few women).

All that has changed. Managers of a different generation have been given the power to manage, and have realised that change is overdue.

Two of the businesses pioneering the development of thinking on the management of professional firms are Spicer & Oppenheim and Smith & Williamson. Neither of them is among the Big Eight, which is probably no coincidence: the big firms are largely dominated by their audit client bases, and are unlikely for many years to see anything other than audit as their core business (information technology is the main contender).

That is a pity. For as these two smaller firms hope to demonstrate, organising yourself around what customers want is the way to get ahead.

Richard Waters

Four sides to Spicer

What is so new about that? Other accountancy firms are organised around disciplines, like audit or tax, rather than around market segments. The change may not sound much, but its implications are profound.

Each of the four divisions has a managing partner. They are responsible to Mr Clive Bastin, the firm's national managing partner, for agreeing and meeting profit targets. Beyond that, they are virtually left to get on with it.

Spicer has not taken this process to its logical conclusion, though. It looks rather less than a pay-back on new investments proposed by its four divisional managers: but it does not assess the capital allocated to each of the business units, and so has no idea of the return it makes on its different businesses.

Mr Bastin himself is responsible to the partners through a partnership board. This is an elected seven-partner board, chaired by the unselected senior partner, Mr David Young, which represents the shareholders - in other words, Spicer's 173 partners.

The separation of ownership and control is the first point to note. Most firms have gone some way down this route, but few have had the courage to hand over full day-to-day power to a manager. Also, with its two boards, Spicer is closer to the German than the UK corporate model.

The managers of the four business units have their own support units providing technical, marketing and financial help. Strategic and quality control over some of these support functions is exercised by national teams.

The system depends on a full allocation of costs. Each of the four managers is charged for the amount of office space he

uses in each of Spicer's 24 offices, for instance. Central overheads are allocated painstakingly.

The four divisions have their own mini-subdivisions. A corporate finance group was set up last year: this comes under the wing of the owner-managed business group, and answers to the leader of that division in much the way he answers to Mr Bastin. Other subdivisions are Spicer & Oppenheim Consultants, a specialist financial services consultancy, which reports to the financial services group, Spicer Consulting Group, a broadly-based management consultancy which reports to public companies; and Spicer Financial Services, a personal finance group answering to the owner-managed business division.

It is not as easy as this makes it sound, of course. Things do not fit neatly: international tax, for instance, comes under the wing of the financial services group, even though it works extensively for the clients of other divisions.

Another problem is that, having built walls between the divisions, how do you encourage cross-selling? The financial supermarket idea works only if people have something to gain from their clients becoming the clients of John down the corridor as well.

The revolution has some way to go. "We are only just starting to unbundle our businesses"

shared within divisions. Profits are still largely shared locally.

The Spicer revolution still has some way to go. Its market-motivated structure is likely to be the start, rather than the culmination, of the changes. "We are only just starting to unbundle our businesses," says Mr Bastin.

The crunch will come, he says, when the divisions perceive that the parent cannot snuffly all the resources to meet their objectives. It may lack the capital to invest in a new development or the network required to market a new product. In each case, Spicer's plan is to allow its separate businesses to go out and forge their own "strategic alliances" with other businesses.

The personal or corporate finance businesses - for instance, may feel they need to link up with banks (though this is not envisaged yet). They could do so by selling shares in themselves to these institu-

There will be no fees for referring business to other parts of the group, at least at the outset. According to Mr Bastin, work flows freely if all staff are motivated by client service: if they are not, then referral fees may be necessary, though they are second-best and something that Spicer hopes not to have to introduce.

The divisionalisation has not been carried through to its logical conclusion - yet. It is a useful management tool which provides Spicer with a new "bottom line" with which to judge each of its businesses. But these profits are not

tions, without committing Spicer as a whole. Such a move is possible under the current law: only auditors are prevented from forming companies and selling shares to outsiders.

But if Spicer wants its four divisions to stay intact (three of them carry out audits) it will need to wait for the change in the law expected in the forthcoming Companies Act. This would allow non-accountants to own up to 49.9 per cent of an auditing firm, though rules imposed by the profession may be more restrictive than this.

When these things happen, will Spicer still be Spicer? Mr Bastin views with equanimity the prospect of his individual business units forging their links and perhaps changing their names. But he draws the line at losing control.

A willingness to assume, or to surrender, control at the right moment is the key to the Spicer plan. The four business managers must seize the opportunities they have been given; the partners must be prepared to yield much of their power over running the firm while at the same time retaining responsibility for their own earnings; and Mr Bastin must be prepared to sit between his partnership board and his four managing partners, content to take the blame when earnings are flat but to give others room to run their own businesses.

Mr Bastin insists that Spicer's chosen route, which seems to open up the possibility of fragmentation, is not a high-risk strategy: other accountancy firms, which have yet to get to grips with their inimate management problems, are doing something altogether more risky, he says.

Richard Waters

All sorts of things to do

THE LARGE accountancy firms are not the only ones to have developed diversified businesses, though they have made the most noise about it.

Take Smith & Williamson, a firm with a turnover of not much more than £10m but which has built skills across a broad range of personal and corporate finance services.

Only 22 per cent of the firm's business is work that you would expect from an accountancy firm: auditing, accounting and corporate tax advice. Another 25 per cent comes from tax advice for individuals. Most of the rest - around 40 per cent - comes from investment finance, insurance, corporate finance, insurance, pensions advice, and banking.

True, S&W is not typical of smaller accountancy practices. It is probably the only one that has a banking licence. It may one day launch a high interest cheque account for its personal clients - which would take it far further than any other firm that like to boast of their personal client bases.

But, banking aside, it is not doing anything which many small firms are not doing also, and it is not doing anything which S&W is further down the road than the others.

As a result, it is not really an accounting firm at all. Like a lot of firms which still go under that designation, it is really a financial services business competing in a range of markets with other financial services firms. Roughly two-thirds of the 36 principals in the business are either chartered or certified accountants; otherwise, its link with the profession is mainly historic.

True, its accounting principles come under the jurisdiction of the accountancy bodies. However, S&W looks to other regulators as well. It is a member of Imvo, and has a banking licence from the Bank of England. Its growing corporate finance work could eventually throw it within the ambit of the Securities Association as well. Does that make it an accountancy firm?

As a hybrid, S&W has already faced many of the management questions which are beginning to trouble other firms. The most crucial is how you reward professionals from different disciplines working in the same firm. S&W Securities, the financial services bit of the firm, generates only 40 per cent of the turnover but well over half of the group's profits.

S&W's answer is a three-way approach to partner remuneration. For a start, each partner gets a national salary based on the market rate for his or her job.

That allows the firm to assess its true profits. Most accountancy firms, when asked, say that they could not tell you their profits even if they wanted to (which they do not) because partners are not paid a salary but get a share of the profits. This makes it difficult to strike a real profit figure, since in theory it is always zero: all earnings are distributed for tax purposes.

Out of its own national "profit", S&W holds part back to increase the firm's capital. A further part is valued as a "dividend". Partners' dividends are based on the amount they have invested in the firm, which itself depends

on the length of their service.

The third element is a bonus payment, determined by an executive committee. How difficult is that? "Very. But no more difficult than for any corporate entity that rewards performance," says Mr Ian Buckley, 37-year-old managing director.

What holds together this diverse firm is common clients. Most of the investment management clients, for instance, started as just tax clients. They may end up as banking clients as well.

The owners of small businesses who come to S&W to get an audit stay for personal finance advice as well as advice on financing or reshaping their businesses. Other accountancy firms plan to cast the same web around their clients, but few have managed it as successfully. The skill is in holding the different parts together without allowing an auditor to fall out with an investment manager fresh out of a merchant bank.

Being ahead of other accountants' firms in its development, S&W is likely to break new ground first in a number of ways. For instance, it plans to take in outside shareholders



Ian Buckley, managing director, Smith & Williamson

when this becomes possible in 1990 (or, just possibly, 1991).

"It is conceivable that we would allow a minority stake of all or part of our business to be bought," says Mr Buckley. "It is also possible that we would float all or part of our business." This is tempered by the intention of those working in the firm to retain control of their business, though.

Selling shares would bring in extra capital for the company's financial services activities. It would also create a market in the company's shares, allowing it to dangle the carrot of share incentives in front of bright, young recruits.

Current thinking in the firm favours a flotation over a private placing. But professional rules may not allow this. If they do not, firms like S&W may soon find themselves spinning off parts of their business.

The loser from this in the long run would be the auditing profession. Ambitious accountants would seek to attach themselves to the glamorous new personal or corporate finance vehicles, rather than risk getting left behind.

Asked what S&W's motivations are, Mr Buckley says: "Having fun. Building capital value. And creating a market in the capital." Hardly the values to which accountants have paid lip-service in the past.

Richard Waters

Richard Waters on standards

Tightening the rules

FIRST, THE good news. There is wide-spread compliance around the world with international accounting standards. This seems to suggest that the financial statements of companies in different countries are relatively easy to compare.

Now, the bad news: two different companies can comply with the same international accounting standard and still come up with radically different results. The reason for this is that some of the standards allow different approaches on some fundamental points, and so hardly deserve to be called standards at all. A major effort is under way to put this right.

The International Accounting Standards Committee (IASC), which produces these international accounting rules, has just published a thorough analysis of the extent of compliance with its standards.

It found that in 32 of the 37 countries with stock exchanges which it surveyed, from Australia to Zimbabwe, listed companies complied with all or most of its standards.

Only in Germany, the black sheep of the accounting world, were listed companies judged to comply with almost no international standards at all.

Two of the 25 standards are shared by fewer than half of the countries surveyed. One of these is on inflation accounting. Every major country which has attempted to introduce a system of accounting for the effects of changing prices has since dropped its plan. The IASC may do well to hang on to its own standard: renewed hoot of inflation would breathe new life into this dead accounting topic.

The second little-supported standard requires companies to break down their figures into geographical and industrial segments. Companies in several countries, such as the UK, have resisted this on the grounds that it gives away commercially sensitive information. But their objections are slowly being worn down.

However, the IASC admits that its standards are loose. It is now engaged in a heroic effort to close all the loopholes. Its aim over the years was to make sure that as many companies as possible complied with its rules, even if the rules had to be bent to fit the companies. It now believes it can tighten the rules and that companies will follow a lead.

It has one potential ally in this: the International Organisation of Securities Commissions. Members of this body, representing securities regulators in the major economies, have the power to allow any companies complying with IASC standards to be listed on their exchanges. All the IASC has to do first - a big "if" - is to tighten its rules.

The most significant deviations in international accounting standards are:

- Stock can be valued either on the last in, first out (LIFO) basis, or first in, first out (FIFO). LIFO produces a significant understatement of stock values and understates earnings. US companies are allowed to use LIFO to value stock for tax purposes. Many do so, since it reduces their tax bills

- even though it distorts reported earnings and assets. Most countries ban LIFO.

- Deferred tax must be provided for, according to accounting rules in force in many countries. The UK and Ireland, however, require a provision to be set up only when it is reasonably certain that the taxes will need to be paid. Supporters of the UK option say it is more logical, since most of the deferred taxes shown in, say, a US company's accounts will never crystallise. The result, depending on which side you take, is a significant overstatement of provisions in a US company, or understatement in a UK company.

- Fixed assets like property and machinery may be shown either at cost or at a revalued amount. The historic cost approach may result in a significant overstatement of provisions in a US company, or understatement in a UK company.

- The costs of contributions to pension schemes can be recognised in the year they arise, or can be spread over the expected remaining working lives of employees. The profits of companies which adopt the first alternative can rise or fall, depending on whether in any particular year they decrease or increase their contributions to their pension schemes. Companies in the second category are able to smooth these costs, reducing the sharp dips or jumps in reported earnings.

- Goodwill arising in takeovers may be written off immediately against reserves (as in the UK) or written down against profits over a number of years (as in the US). UK finance directors believe this has given them a competitive advantage over their US counterparts and has stimulated the wave of UK takeovers of US companies. Surprisingly, perhaps, this has not become a political issue in the US.

These and other differences are enshrined in international accounting standards. Earlier this month, the IASC met to agree tighter requirements in each of these cases. It will try to outlaw some practices outright, or, in more contentious cases, allow opposing practices to continue but stipulate that only one can be used by companies wanting to be listed on a foreign stock exchange.

Its efforts do not get to the bottom of the problem, however. Establishing a scheme of accounting rules for companies which want to be listed internationally does not iron out the differences between the figures of companies reporting nationally. It will still be impossible to compare, say, a US clothes peg manufacturer listed in New York with a company in the same industry listed in Frankfurt.

Investors who go in search of companies in their national markets will be no better off than those who search for the same companies to search out capital internationally will be rewarded with far more comparable information.

Pratap Chatterjee

INTERNATIONAL TURNOVER

US 'must keep eyes open'

US ACCOUNTANTS have traditionally dominated the profession around the world. Their US operations generally account for approaching half of international accounting firms' total turnover.

It is not surprising that they have wielded such power, or that most observers believe that no merger could ever take place between two large accounting firms unless it was motivated by US considerations. Nor is it surprising that they have had an insular view of the world.

All this could be changing. US accountants are having to come to terms both with the growing importance of their counterparts overseas, and the "foreigners" in their backyard - management consultants who bring in a large share of their billings and profits.

The US accountancy market is beginning to look saturated. The average firm saw its US revenues grow by 15 per cent last year, while firms in the UK grew by as much as 30 per cent. In years to come the high growth will move to other European countries and Asia.

Mr Larry Weinbach, chief operating officer of Arthur Andersen, sums up his view of the future in a world of increased competition and geographical realignment: "The US is not going to have the same dominance tomorrow that it has today. We are going to have to keep our eyes open."

Mr Rangan, US managing partner of Touche Ross, broadcasts the same message. "1992 is not simply a European event, it is a global event."

The realisation in the US that Europe is an important market has driven far below the Big Eight. A top 20 firm, Clifton Gunderson, recently switched its allegiance from Midgley Snelling to Neville Russell in the UK because it felt the UK was not getting sufficient international coverage.

The question now beginning to tax the minds of US accountants is whether these developments, revealing weaknesses in the international coverage of some firms, are enough to bring about a merger between large accounting firms. As Mr Bryan Blackburn, of Deloitte, says: "When clients form alliances in other parts of the world, accountancy firms must mirror this, after all, we are client-driven."

Japan presents as much of an opportunity and a challenge as Europe. The number of substantial local audit corporations has shrunk, through merger, to four. It does not take much skill in maths to work out that is not enough to allow the Big Eight accounting firms to have one back.

Meanwhile, the Big Eight in the US are also looking at major domestic changes to streamline their bureaucracies. This month Coopers & Lybrand will slim its nine US regions to six and create three more deputy chairmen, bringing the total to four, while promoting regional managers and national directors to vice-chairmen. The reshuffle removes one tier of management.

But US firms have recently changed their regional strategy. In August Pricewaterhouse reduced its 12 geographic regions to five and reorganised its 100 US offices into 25 groups. A year ago Arthur Andersen reduced its US regions from eight to five while Peat Marwick Main, backing the trend, has increased the number of its regions from five to six.

A second level of change could be on the way. By early next year, a task force at Arthur Andersen will have decided the future of the firm's management consultancy operation. Many believe that the result will be a total split between the accountants and consultants. It seems likely that the accountants will have to yield much of their power.

Payment by results

IN THE US, accountancy firms will soon be allowed to accept commissions and contingency fees from certain types of business as the Federal Trade Commission tries to put its stamp on what it sees as restrictive trade practices, writes Pratap Chatterjee.

At the urging of the FTC, which monitors possible monopoly practices, the American Institute of Certified Public Accountants in August to allow firms to accept contingency fees. The FTC is expected to approve AICPA rules on the subject in a few months.

Mr Bob May, chairman of the AICPA, said: "Commissions and contingency fees will continue to be prohibited for attest, audit and valuation clients. In areas like tax, personal financial planning and consultancy they will now be permitted if disclosed."

But senior accountants are not so sure. Mr Michael Cook, ex-chairman of the AICPA and chairman of Deloitte Haskins & Sells, said: "I'm not personally enthused about commission fees. I see them as a role as independent advisers. We should not have a stake in the outcome of whether a company adopts a tax shelter we recommend."

But he conceded: "There is a place for consultancy where we get a fee if a strategy we recommend has the desired effect."

Yet it seems unlikely that accountants will copy US lawyers, who thrive on contingency services or "ambulance-chaser" fees. Law firms advertise "they promise to follow any legal claim for a percentage of the spoils. An accountancy profession that competitive still seems some way off.



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ACCOUNTANCY 4

Richard Waters looks at different working practices

Where to put consultants

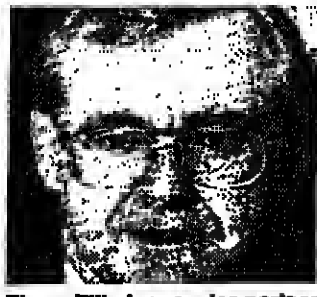
FLIP CHARTS are more common than computers in the offices of management consultancy firms. The reason: the consultants are spending much of their time thinking about how they should manage their businesses and, being consultants, need a flip chart and three coloured pens to do so.

At the moment, there are two basic approaches to running these businesses. The view which is fast gaining popularity holds that consultants work best in small teams with control over their own destinies. Deloitte Haskins & Sells and Spicer & Oppenheim have followed this path.

"I find it difficult to talk of us in terms of a consulting group any more," says Mr Tim Bishop of Spicer. His people are being organised into different groups to look at different segments of the market, and each of these is run separately. This enables firms to attract and retain teams of experts, without causing ructions elsewhere in the practice. The experts are left to sit in a corner and get on with their business. They keep a large share of the profits they make, which supporters of this method say is a big incentive. But a firm made up of these modules may be inefficient to run.

"It is absolute death," says Mr Gareth Jones of Ernst & Whinney, whose firm is not run this way. "You must be able to put together teams of consultants from a range of disciplines. The more you have internal profit centres, the more barriers you have."

The second basic approach is to hold consultants together in one amorphous group with vague distinctions between



Ewyn Ellledge, senior partner of Ernst and Whinney

industry and functional skills. A flip chart sketch of a practice with this shape looks like a matrix. The industry segments are listed down the side, with functional skills along the top. The implication is that you could take any one of the industry groups and any one of the skills and find a consultant who fits the bill: a strategist who knows about the banking industry or retail specialists who are experts on human resources, for instance. Most of the consultants have extensive knowledge of at least one industry and are trained in a particular discipline.

Advocates claim that this enables a firm to put together multi-skilled teams more easily, consultants to move between specialisms and helps firms to make the best use of resources. But firms gain from flexibility only if the retailing/human resources consultant will also advise non-retail clients. Specialisation plays second fiddle to expediency.

The system also relies on someone knowing which consultants know about what, what combinations they would work together in, and whether

the right people are free at the right time. "You do need fairly sophisticated systems to develop this. Back of the envelope stuff is no good," says Mr Jones of E&W, whose firm follows the matrix model.

This model is starting to look out of date in some practices, because of information technology. Technical people have to be brought into the picture. They do not fit neatly into traditional consulting practice.

"It is a different type of firm to manage, with different people, cost structure, time-cycle and satisfaction pattern for staff," says Mr David Miller of Coopers & Lybrand. At the moment Coopers has systems people working alongside consultants in its industry groups. They are included in the usual industry structure, giving them the chance of progressing to become consultants. But if they become more numerous, as seems likely, Coopers will

have to set up a separate division to manage them.

Arthur Andersen, the firm with the most of these technicians, has been working particularly hard with its coloured pens recently. For a start, its consultancy firm has been renamed Andersen Consulting Group to make it look like a free-standing entity.

It also has a more complex model for its consulting business. Its matrix looks like a pyramid. At the apex are industry specialists; in the middle are functional specialists, who can be wheeled onto any assignment; and at the bottom, supporting the lot, are people with technical skills.

Grafted on to the side of this pyramid is something called "integrated services". People in this group fall into one of three divisions: advanced systems, software and facilities management. These are, in effect, the new businesses into which Andersen is developing fast.

CONSULTANCY

Client list helps

IT TAKES a special kind of person to run a consultancy rather than an accountancy firm. Those doing it are a mixed lot, but generally have one thing in common: they are hybrids who feel happy with a foot in both camps. The next generation of people in their shoes are likely to be far different, writes Richard Waters.

Typical of the hybrids in charge of the UK consultancy firms are Mr David Miller of Coopers & Lybrand and Mr Vernon Ellis of Arthur Andersen. They are both chartered accountants. But each has spent a career in consultancy rather than accountancy.

Mr Miller, a rotund 46-year-old, actually qualified as an accountant with Arthur Andersen. He fits in well at Coopers: his mannerisms and approach echo almost exactly those of Mr Brandon Gough, Coopers' chairman.

Mr Ellis, a suave and elegant man with a formidable intellect, was in the first batch of graduates Arthur Andersen took in to train as consultants nearly 20 years ago. He also qualified as an accountant.

In the other camp are non-accountants who themselves have had years of experience of working with accountants.

Mr Andrew Werran of Deloitte Haskins & Sells, a data processing consultant,

has been at Deloitte for 20 years, five of them running the audit division (a sign that auditing relies as much on technical as accounting skills).

Mr Tim Bishop, of Spicer & Oppenheim, seems to like accountancy firms so much that he keeps finding more to work with. He spent his formative years with Deloitte and ran the consultancy side of Arthur Young before moving to a similar job at Spicer.

But the next generation of leading consultants may have less experience of working in accountancy firms.

Mr Gareth Jones, who runs Ernst & Whinney's consultancy practice, joined from consultants Booz Allen, where he was managing partner of the London office. He was lured by E&W's list of audit clients, including BP, BTR, NatWest and Shell.

Mr Jones says his chances of selling these clients consultancy services are almost limitless. That gives him a head-start: he estimates the marketing costs of a free-standing consultancy reach 20 per cent of total expenses.

At the beginning of this decade, says Mr Jones, he did not consider accountants to be his competition. He has now decided it is better to join them than try to beat them.

EUROPE

The single market challenge

THE APPROACH of the planned single market in Europe by the end of 1992 is shaking up the Continent's accountancy firms just as much as it is shaking up their clients.

The demand from companies for a range of 1992-related advisory services, based on strategic consultancy, corporate finance and tax advice, has caught most accountants on the hop. They are only now launching specific products aimed at this market, after months of feverish research and development work.

Most firms say that they wish they had more consultants available to offer the sort of Europe-wide service that many companies are demanding. Typically, accountancy firms have an in-house management consultancy in the UK and in the rest of their European operations put together. Their only source of comfort is that others are in the same boat.

Demand for the traditional products of audit and accountancy is likely to develop as companies begin to need similar standards of assurance about their operations across the Continent. Also, on a national level, audit markets are opening up fast. Germany, for instance, has only this year extended the requirement for full audited accounts beyond a handful of public companies.

The first element in most accountancy firms' package of 1992-related services is a technical office in Brussels. These operations generally combine tax and legal skills and act as an information point about developments in the European Commission. Many of the newsletters they produce on technical developments at the Commission find their way eventually to clients' desks.

Several firms describe these offices as the focus of their European services. In reality, they provide only technical support, and are no substitute for the accountants, tax advisers and consultants who should be on the ground in each European country providing detailed and practical advice.

The level of skill in the Brussels operations varies. Coopers & Lybrand, identifying the demand for legal advice, was the only firm to form a joint venture with lawyers in Brussels when it created C & L Belmont last year. KPMG has a less formal link with a Brussels law firm.

The second level of service generally offered is strategic advice on how companies

should respond to the challenges and opportunities of the single market. This is one of the accountants' weak spots: help charts to formulate their strategic goals. It also acts as the introductory point from which KPMG hopes to sell a range of other services.

The third element of the typical 1992 package is advice on mergers and acquisitions. Once companies have identified the need to expand in Europe, runs the reasoning, they will want their accountants to identify business partners and negotiate mergers or joint ventures.

In this, accountants can fairly claim to be ahead of much of the opposition. UK

"health checks" on their clients. Typical of the services in this area is KPMG's diagnostic review, which is designed to help clients to reorganise their strategic goals. It also acts as the introductory point from which KPMG hopes to sell a range of other services.

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-based merchant banks have historically serviced. European deals with teams flown out from London. The accountants, on the other hand, can claim extensive networks across the Continent. They also have the through of skills needed to see range of skills needed to see through a transaction, including investigating the target and advising on the tax structure of the deal.

Coopers & Lybrand was one of the first to establish a European network, bringing together people with skills in putting deals together from a number of European countries. It has since been followed by Arthur Andersen and, most recently, KPMG. The KPMG network is the most ambitious to date, involving 30 specialists in 25 countries and extending across most of the major economies.

Ironically, given the amount of effort put into establishing such networks, interest in cross-border mergers and acquisitions in the run-up to 1992 may be less extensive than was at first thought. Surveys of business attitudes published recently by KPMG and Ernst & Whinney show that chief executives across Europe are wary of the possible effects of the European market more closely, have realised that they can achieve their goals without the major restructuring implied by such arrangements.

None the less, M&A activity is running at a healthy level. According to KPMG, cross-border acquisitions by medium-sized companies in the European Community were worth \$8.3bn in the year to June 30 this year, accounting for more than half of all international M&A deals.

European management consultancy groups are also being established to co-ordinate activities across the Continent. Both Price Waterhouse and Coopers & Lybrand have had such arrangements in place since the start of this decade.

The biggest firms are not the only ones to have followed this path. BDO Binder (represented in the UK by BDO Binder Hamlyn) plans to launch a range of 1992-tailored services early next year, and is also creating an international co-ordinating consulting body. Pannell Kerr Forster, with a reputation for its involvement in hotel, leisure and tourism consultancy, plans to extend its expertise and marketing back-up in this field to its other European member firms.

INTERNATIONAL STRUCTURE

The links grow

THE STRUCTURE of an accountancy firm has a direct effect on its ability to deliver internationally consistent range of services. A firm with central control finds it easier to implement policies worldwide than one which depends on the agreement of its autonomous member firms. The emergence of the single market, with its attendant need for the cross-border services of the Continent, has thus prompted several firms to reconsider how they are structured, writes Neasa MacErlaen.

Arthur Andersen has long stood out as the only worldwide partnership with central control. Among the advantages of this are the ability to transfer people, skills and services around the world and the sharing of research and development costs. Other firms provide several of these functions, but none matches Andersen's ability to drive its firm from the centre.

Centralised control is not universally popular, though. Andersen has lost the opportunity of mergers with accountancy firms in some countries because candidates have not wanted to lose their independence. Germany is a case in point: despite approaching several firms Andersen has not been able to achieve a German merger and has grown its own - now very large - practice there.

Faced with this problem, Mr Larry Weinbach, Andersen's chief operating officer, has said that the firm will consider looser associations, allowing greater autonomy to member or associated firms.

Price Waterhouse, which has just established a European management board to co-ordinate activities, appears to face the same dilemma. Questions of independence and sovereignty are thought to have led to the collapse of merger discussions with Dijkster en Doornbos, third largest firm in Holland. And in Germany, PwC's partner continues to resist full integration after four years of co-operation.

None of the other accountancy firms has anything like the same level of centralised structure. Before the creation of KPMG, PwC Marwick had a single partnership in continental Europe, but this was disbanded last year. Like others, it now operates as a federation of independent, national firms.

By allowing independence to the members they increase their opportunities for merger. Touche Ross, for example, has successfully negotiated 12 mergers in Europe in the last year.

The trend among the accountancy firms is now towards creating a tighter, unified structure with central control. Price Waterhouse created its present European structure only last month. Deloitte Haskins & Sells is taking steps to create a umbrella structure for all of its European firms, while Ernst & Whinney may also strengthen its international links. And Coopers & Lybrand is nearing the end of a review of its range of services European services and overall structure.

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HITACHI HAS an interesting application for useless accounting information. It uses it to motivate managers to operate more efficiently. Take its factory which produces videocassette recorders, the largest such manufacturing operation in the world.

The factory's overheads are allocated in the same proportion as direct labour costs. In other words, if 10 per cent of labour costs is spent on operation A, then operation A has to carry 10 per cent of the overheads.

This, as any self-respecting western management accountant will testify, is largely nonsense. Manufacturing accounting systems have traditionally been based on direct labour costs like this. But labour costs have fallen steadily as a proportion of the total costs of a factory.

According to some estimates, just 10 per cent of the costs in a modern factory relate to direct labour, so how can this be a good indicator of how to allocate overheads? Managers are getting the wrong information about the true costs of

their products, and so cannot possibly make the right strategic decisions.

Hitachi is unperturbed. It reasons like this: the operations which rely heavily on direct labour bear an unfair share of the central costs. This encourages managers to consider how they can automate more quickly. Automation is desirable.

The Hitachi case is quoted in a recent Harvard Business Review by Yoshio Hiramoto, professor of accounting at Hitotsubashi University in Tokyo. It is a good example of something that Prof Hiramoto thinks Japanese companies do well: use accounting figures to influence the behaviour of managers and workers. Producing figures that are precise is of secondary importance.

This may puzzle western management accountants, who are brought up to believe that numbers must above all be right to enable managers to take informed decisions.

The pursuit in western companies of costing systems that produce accurate numbers has become something of a cause

MANAGEMENT ACCOUNTANTS

Working out the forces that 'drive' costs

celebrate. Academics and consultants have won their spurs telling managers that they do not really know what is going on in their factories. One or two have even tried to do something about it.

The approach which has gained widest support is called activity-based accounting. This involves looking more closely

at the factors which influence a company's overheads and working out what forces "drive" costs.

The champions of this approach, Harvard professors Robert Kaplan and Robin Cooper, say that a complex system which recognises these "cost drivers" gets closest to allocating costs to different products correctly in a multi-product company.

Their approach is most effective when applied to companies making a mixture of high and low-volume products. Traditional accounting systems often show such low-volume products to be highly profitable. Their share of the overheads is related to the volume of output, and they often carry a higher price tag that larger-volume products.

In reality, argue Kaplan and Cooper, low-volume products should carry a greater share of

The preliminary findings of three research reports into management accounting in high-tech companies, financed by the Chartered Institute of Management Accountants and published this autumn, show how accountants are reacting to the challenges in practice.

One of the studies concluded that the companies surveyed were not generally aware of any new techniques of cost accounting and did not think that any were needed. They were simply adapting their existing techniques to new circumstances.

To do this, accountants were found to be extending their interest outside the accounting function. They were beginning to work on product management teams alongside managers from other disciplines.

"The incorporation of management accountants within multi-disciplinary task teams concerned with competitive analysis, cost investigation and product design had increased their direct involvement in the operational activity of the firm," concluded one of the research teams.

In this, UK management accountants are becoming more like their Japanese counterparts. The Japanese accountant is typically trained in

other disciplines such as production and does not specialise in accounting until later in his career. The result is a closer identification between accountants and other managers, and hence a more realistic approach to the accounting elements that go into decision-making.

Professor Hiramoto quotes an example of how this works in practice. When Daihatsu Motor Company, a medium-sized Japanese car maker, develops a new car, it begins by drawing up a specification for the vehicle. But rather than simply turning this over to the accountants and asking how much it will cost to produce, Daihatsu asks what the car will sell for and the size of the desired profit margin. It uses this information to establish what it thinks costs should be.

This leads to a long process of horse-trading in which accountants, designers, production managers and others work out a level of costs which comes near to the company's targets but is still potentially achievable. Achieving these goals in practice is its final justification.

Why "profitable" low-volume products should carry a greater share of the overheads

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In reality, argue Kaplan and Cooper, low-volume products should carry a greater share of

the overheads. The costs of ordering, storing and inspecting parts, and setting up machines to produce components, usually account for a large proportion of factory overheads. A low-volume product which requires parts not used elsewhere in the factory thus imposes a large cost burden on its production.

These costs are recognised in their costing systems. Consultants working on these problems say that companies do not all need to start from scratch. It is possible to devise a system to be run on a micro-computer which provides accurate information for allocating overheads. The existing costing system can continue to be used for stock valuation and cost control. Software packages targeted at this market have not yet appeared on the market, but are expected soon.

Coopers & Lybrand, a consultancy firm with a significant presence in the manufacturing sector, has about 30 of its 200 financial management consultants in the UK working on costing systems, and reckons that interest in the subject is only just dawning. Past Marwick McLintock, another, says 50 of its 100 general financial consultants are involved.

Interestingly, there appears to be disagreement in practice as to whether trained management accountants are needed to do this work. Of Coopers' 200, about two-thirds are members of the Chartered Institute of Management Accountants or its equivalent body for the public sector. At PwC, on the other hand, only a third are management accountants.

Meanwhile, many companies are finding their own ways of tweaking their existing costing systems to get something approaching the right results.

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ACCOUNTANCY 6

Key vote set for next June

Many Scots fiercely oppose institutes' merger

THE ACCOUNTANCY profession is clearly at a turning point in its long and distinguished history. In June next year, chartered accountants will vote on whether the two bulwarks of British accountancy, the Institute of Chartered Accountants in England & Wales and the Institute of Chartered Accountants in Scotland, should be fused into one, new British institute.

The unification of the two august bodies, both dating from the mid-Victorian era, was recommended by a joint working party set up to look into the possibility of a merger back in November of last year. Their report was submitted to the councils of the two institutes in April, and the report's conclusions adopted as a matter of policy the following month.

"We believe that a unique opportunity now exists to draw together the two British Institutes of Chartered Accountants in a way which will allow members to build on the special traditions, achievements and ethos of both." So said the councils of the two institutes when they announced their endorsement of the working party's recommendations.

The background to the affair is one of mounting regulatory pressure on the profession. First, there was the Insolvency Act, then the Financial Services Act and a government inquiry into the way in which the profession sets its accounting standards - and very shortly, there is likely to be a Brussels-inspired Companies Act which will lay down new rules on the regulation of auditors.

With each new piece of legislation has come an erosion of the institutes' hegemony over regulation of its members. In the case of the Scottish Institute in particular, the Financial Services Act has meant a dramatic drop in its authority over many members, since the unit of authorisation is the accountancy firm rather than the individual accountant. What has happened is that most firms, even Scottish firms, have sought approval to conduct investment business

from the English rather than the Scottish institute.

The English institute now authorises 7,000 firms (including all the Big Eight firms) whereas the Scottish institute authorises just over 500, of which over 300 are sole practitioners. "Given that a third of our membership in Scotland alone is employed by the Big Eight, this represents a rather depressing diminution of authority to organise and regulate," admits Mr Eric Tait, secretary of the Scottish institute.

So far, the Scots institute has experienced a loss of the ability to regulate only the investment side of an accountant's business. If it loses control of the regulation of auditing - the very bedrock of the profession - the Scots body could find itself seriously marginalised.

Thus the proposals for a united body which would have responsibility for the core functions of regulation, technical and parliamentary work, professional conduct, the promotion of members' international interests and the public presentation of their interests.

Education, too, is a core issue. Traditionally the Scots have recruited the bulk of their students from the ranks of "relevant" graduates, whereas those studying to become chartered accountants on the English model tend to have conspicuously irrelevant degrees in English and such like. To dampen fears that the Scots' tradition of rigorous training will be extinguished, education and training for the new British institute will be run from Edinburgh.

The proposals have met with fierce opposition, particularly from within the Scottish camp. People like Mr Ewan Brown, a director of the Edinburgh merchant bank Noble Grossart, will be taking every opportunity to challenge the official line as it is purveyed at a series of public meetings hosted by Scots president, Mr Frank Reid. Underlying all the arguments is a powerful strand of nationalism, stoked by hostility to Mrs Thatcher's poll tax initiatives and memories of the Guinness/Distillers affair.

"Restructuring would provide not a profession of skilled accounting experts but, instead, an organisation of well-educated individuals with a vague and superficial of accounting and related matters. And who would want such a profession?"

So said Professor Tom Lee of Edinburgh University in a seminal article in Accountancy Age earlier this year. He believes that the proposals for a unified profession are designed to cater only for the needs of the Big Eight accounting firms, and would destroy the idea of a profession of individuals rather than firms.

The proposed British Institute, he argues, "will not be a body created to maintain the interest of individual chartered accountants."

"The nature and role of the large training firm has been changing dramatically in recent years from a traditional purveyor of a limited range of services - to a multi-national-based conglomerate producer of a wide range of financial and managerial services. Their employment needs as a consequence are less and less for skilled accounting technicians and increasingly for commercial generalists in commercial matters."

According to Mr Brown, "the Scottish institute has been going for 100 years and, as a teaching organisation, turns out a radically different product from the English one. It seems pointless to throw this away because of the regulatory issue."

He argues that any suggestions that training for the whole profession should be modelled on the Scottish system are disingenuous, pointing out that the government has made it clear that it will be limiting the growth in the number of places for "relevant" accountancy degrees.

Mr Brown suggests that the two institutes set up a joint body with responsibility for regulating auditors. He believes that this should be an independent body, with an independent chairman and a number of other non-accountants on the committee.

Such proposals are derided by those enthusiastic for a Grand Unification. Why create what would in effect be a third institute when one would be manifestly adequate?

David Waller



Jeffrey Bowman, chairman of the new Price Waterhouse management board and senior partner of the firm in the UK (left) and Don Hanson, senior partner of Arthur Andersen

FINANCIAL SERVICES

Investment advisers face an authorisation hurdle

THE 1986 Financial Services Act, which came into force earlier this year, has radically altered the operations of the investment world.

However, for the accountancy profession, the Act impinges from two different directions - in their traditional role as auditors and because of their wider services to clients as financial advisers.

The Act requires all persons and firms dealing in, managing or advising on investment to be authorised. Authorisation is granted to persons and firms with the required expertise, integrity and financial standing.

The main supervisory body implementing the Act is the Securities and Investments Board (SIB), with five Self-Regulating Organisations (SROs) monitoring the various sectors of the investment world.

The rules books of SIB and the SROs set out the financial requirements which members must adhere to, and the form in which these financial returns are made, now widely known as an investment audit.

The role of the auditor is an important part of the regulatory framework. The auditor has to ensure that he receives the necessary information so as to complete these investment audits. Thus the auditor must ensure that his client operates according to the rules as regards record keeping, operating clients' accounts and maintaining the minimum capital requirement.

Indeed with at least one SRO, the role of the auditor is crucial. He is regarded by the compliance officers, the persons responsible for monitoring authorised members' firms, as the first line of action in the monitoring process.

The Institute of Chartered Accountants last year drew the attention of its members to the importance of the auditor's role in the financial services regulatory system, that firms must be fully aware of the requirements of the SROs and of their obligations to report direct to the SRO concerned any irregularity in the operations of any of their clients.

For the small investment partnership, almost certainly to be authorised by the Financial Intermediaries Managers and Brokers Regulatory Association (Fimbra), it is proportionally a much more onerous burden.

Up to now, its auditor may have done no more than prepare tax returns for the partnership. Now he has to prepare formal returns, greatly increasing his workload, primarily because of the problems getting the necessary information from clients.

According to Mr Mike Gittings, a partner in Reeves & Naylan, a medium-sized accountancy partnership based in Canterbury, the financial services requirement had "hit us all." However, the firm was dealing with the problem by selecting specialist partners familiar with the financial services requirements who could advise other partners about investment audits for authorised clients.

Partners had been "letting clients know the position of the requirements."

The SROs have not really exerted themselves to explain to members the importance of sending in these financial

returns in the correct manner. All too often, the auditor is left with the communication task of explaining to clients the reason for this increased amount of information.

Accountancy firms, whatever their size and areas of operation, are increasingly involved in providing investment advice to clients.

This may involve giving direct investment advice to clients. But it could also arise when the accountant is dealing with corporate financial matters.

In such cases, the accountant himself and his firm should be authorised under the Act. However, for most firms authorisation can be obtained through the Institute of Chartered Accountants, which in September obtained full recognition as a Recognised Professional Body (RPB).

An RPB provides another route for authorisation to professional firms where investment is only a minor part of their business.

Since the accountancy profession is financially orientated and closely controlled, becoming an RPB is essentially bolting on the financial service requirements to existing procedures.

The essential features of accountants operating in the financial services field are:

- They must be completely independent.
- Under the polarisation requirements, intermediaries selling life assurance and unit trust products must either be completely independent or representatives of just one company.

The accountancy bodies have ruled that accountants cannot be representatives of one life company. This would be incompatible with their professional status.

Other professional bodies have adopted a similar ruling. Accountants can operate in providing investment advice only within the range of their knowledge and ability. For advice outside this range, they must introduce the client to an independent intermediary who specialises in the field of the advice required.

to keep himself up-to-date on investment matters and developments. The accountancy bodies have, as yet, no formal arrangements for providing this information, unlike the Law Society which has linked up with leading financial consultants Sedgwick Financial Services.

However, accountants are expected to use the services of an independent intermediary for this information.

Keeping abreast with developments in the life assurance and unit trust field, particularly in the developments in pensions is a daunting task these days.

Almost all the major accountancy groups have separate departments or even subsidiary companies providing personal financial advice and these would be authorised by the main route through the appropriate SRO or even through SIB.

Nevertheless, the groups have also authorised through the accountancy body so that partners can give investment advice to clients on the spot or deal with investment aspects of general financial advice to clients.

Reeves & Naylan had obtained authorisation through the Institute of Chartered Accountants. But Mr Gittings explained that for many clients the advice required was of a specialist nature and the partnership had established informal arrangements with local firms of registered insurance brokers and local branches of stockbrokers in order to deal with clients' requirements.

SIB is now embarking on a complete review of its rule book in order to simplify the requirements as far as possible, with the emphasis more on establishing principles rather than setting out detailed rules on every aspect of investment operations.

Flexibility in the financial reporting requirements would be welcome to auditors who could adapt to a client's individual requirements without weakening the underlying financial security position.

Eric Short

HAS SUCCESS GONE TO YOUR HEAD?

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